Georgia's Charter Systems

2017-2018 and 2018-2019



Richard Woods, Georgia's School Superintendent "Educating Georgia's Future" The Georgia Department of Education's District Flexibility and Charter Schools Division's 2018 Annual Report submitted on behalf of the State Board of Education to the Georgia General Assembly



Georgia General Assembly State Capitol Building Atlanta, GA 30334

December 29, 2018

Dear Members of the Georgia General Assembly,

Georgia law requires all charter systems to submit an annual report to the Department of Education each year and the State Board of Education to report to the General Assembly each year on the status of the charter program [see O.C.G.A. § 20-2-2067.1(c) and § 20-2-2070]. To facilitate the meeting of these requirements, the Georgia Department of Education's District Flexibility and Charter Schools Division each year conducts an Annual Report process for charter systems. The Department then compiles the Annual Report data along with academic assessment data and prepares and conveys to the General Assembly this report on behalf of the State Board of Education. Our 2017 Charter Systems Annual Report is before you now.

We now have 45 charter systems in Georgia, with one more pending. There are 10 cohorts of charter systems, one for 2008-09 and one for each school year since 2010-11. It takes at least three years of implementation for new charter systems to fully operationalize the charter system model. In addition to creating, training, and getting Local School Governance Teams operating at peak performance, time is also required to implement the new essential features and innovations included in each charter system contract. This means that the improved academic results yielded by implementing the charter system model are instrumental in moving the needle upward for Georgia's overall academic achievement since we now have six cohorts operating as a charter system for more than three years.

Georgia's established charter systems – those that have been operating as charter systems for more than three years – continue to outperform other school districts. A majority of Georgia's charter systems outperform the state average CCRPI and continue to post higher achievement gains than other districts.

Thank you for your ongoing dedication and hard work in helping to strengthen Georgia's public education system.

Sincerely,

Kevin Boyd, Chair District Flexibility and Charter Schools Committee State Board of Education

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Charter Systems

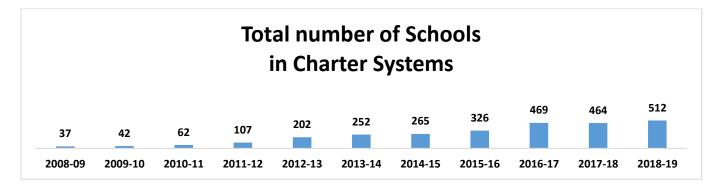
In 2007 the General Assembly passed the Charter Systems Act. A Charter System is a system that has a performance contract with the State Board of Education granting the system freedom from almost all Title 20 education laws and State Board of Education rules in exchange for a commitment to higher academic achievement.

The performance contract between the Charter System and the State Board gives the district the flexibility to innovate in exchange for increased academic accountability. It also compels the systems to distribute the leadership process. Charter systems have the flexibility to innovate to exercise spending flexibility.

1	Atlanta Public	16	Decatur City	31	Madison County
2	Baldwin County	17	Dougherty County	32	Marietta City
3	Banks County	18	Dublin City	33	Morgan County
4	Barrow County	19	Fannin County	34	Peach County
5	Ben Hill County	20	Floyd County	35	Pelham City
6	Calhoun City	21	Fulton County	36	Putnam County
7	Candler County	22	Gainesville City	37	Randolph County
8	Carrollton City	23	Gilmer County	38	Stephens County
9	Cartersville City	24	Glascock County	39	Taliaferro County
10	Catoosa County	25	Gordon County	40	Terrell County
11	Clarke County	26	Haralson County	41	Tift County
12	Coffee County	27	Hart County	42	Union County
13	Colquitt County	28	Jasper County	43	Vidalia City
14	Commerce City	29	Liberty County	44	Warren County
15	Dawson County	30	Lumpkin County	45	White County

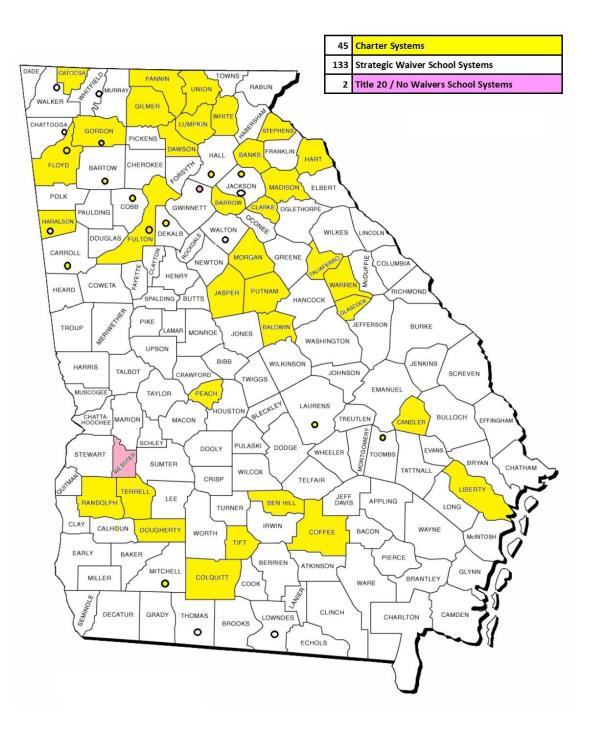
In the 2018-19 school year, there are 45 Charter Systems.

Since the first-year charter systems were in operation in 2008, the total number of charter systems schools has grown from 37 to 512.



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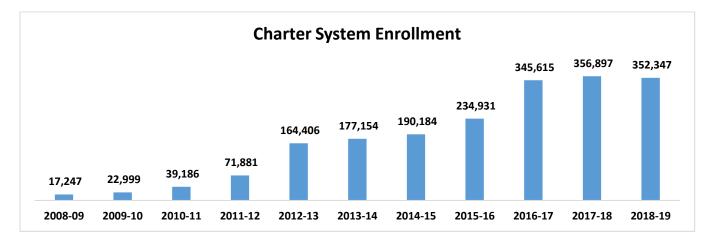
Geographic Distribution of Georgia's 45 Charter Systems



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Charter System Enrollment





Demographics of Charter Systems versus Non-Charter Systems

The racial and ethnic composition of Georgia charter systems is almost identical to non-charter systems, though Charter Systems serve slightly more Black students and slightly fewer Hispanic students.

Enrollment by Race/Ethnic Fiscal Year 2019									
Name Total White Black Hispanic Asian Indian Pacific								Two or more Races	
Charter Systems	352,791	40.1%	39.6%	14.5%	3.9%	0.1%	*	3.2%	
Statewide (Non- Charter Systems)	1,366,156	39.8%	37.1%	16.4%	3.7%	0.2%	0.1%	3.0%	

Charter Systems versus Non-Charter Systems Support Services

For the 2018-19 school year, the Free and Reduced Lunch (FRL) eligibility, English Language Learners (ELL), and Special Education composition of Georgia charter systems is also similar to the State. Charter systems serve a larger percent of FRL students (70.1% to 60.1%). Charter systems serve slightly fewer ELL students (7.5% to 7.8%) and almost the same percent of Special Education students (12.5% to 12.4%) than the state.

	Free and Reduced Lunch	English Language	a
School Type	Eligibility	Learners	Special Education
Charter Systems	70.1%	7.5%	12.5%
Statewide (Non-Charter Systems)	60.1%	8.0%	12.4%

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2018-19 Charter System Demographics									
Charter System	% White	% Black	% Hispanic	% Asian/Pacific Islander	% American Indian	% Multi Racial			
Statewide	38.4%	38.0%	15.6%	4.1%	0.2%	3.7%			
Atlanta Public Schools	14.0%	75.6%	7.0%	1.2%	0.1%	2.1%			
Baldwin County	26.7%	65.3%	2.5%	1.5%	0.0%	3.8%			
Banks County	85.7%	1.9%	8.9%	0.6%	0.0%	2.9%			
Barrow County	57.6%	13.4%	18.6%	4.7%	0.2%	5.4%			
Ben Hill County	42.3%	42.5%	11.7%	0.7%	0.1%	2.8%			
Calhoun City	52.1%	6.5%	35.4%	2.1%	0.3%	3.6%			
Candler County	46.8%	29.3%	19.6%	0.9%	0.0%	3.3%			
Carrollton City	39.3%	33.5%	20.6%	1.4%	0.1%	5.0%			
Cartersville City	50.2%	23.5%	19.3%	1.9%	0.1%	4.9%			
Catoosa County	94.1%	1.1%	3.1%	0.3%	0.0	1.4%			
City Schools of Decatur	63.3%	21.8%	4.4%	3.4%	0.2%	6.9%			
Clarke County	20.1%	49.8%	23.8%	2.1%	0.1%	4.1%			
Coffee County	45.6%	31.4%	19.2%	0.8%	0.2%	2.8%			
Colquitt County	40.3%	27.5%	28.4%	1.0%	0.1%	2.8%			
Commerce City	68.5%	12.2%	12.3%	0.9%	0.1%	6.1%			
Dawson County	87.4%	0.6%	9.5%	0.6%	0.3%	1.7%			
Dougherty County	6.1%	88.7%	2.7%	0.5%	0.3%	1.6%			
Dublin City	4.7%	90.0%	1.8%	0.9%	0.0%	2.5%			
Fannin County	91.8%	0.7%	5.0%	0.6%	0.2%	1.8%			
Floyd County	77.9%	7.6%	9.8%	0.6%	0.1%	4.1%			
Fulton County	27.0%	44.2%	15.0%	10.9%	0.1%	2.9%			
Gainesville City	14.8%	19.2%	59.8%	3.3%	0.1%	2.8%			
Gilmer County	71.3%	0.4%	26.8%	0.4%	0.0%	1.0%			
Glascock County	88.6%	7.7%	1.3%	0.0%	0.0%	2.4%			
Gordon County	77.6%	2.1%	16.6%	0.7%	0.0%	2.7%			
Haralson County	89.3%	2.9%	2.7%	0.0%	0.0%	4.5%			
Hart County	63.2%	23.2%	7.9%	1.2%	0.0%	4.4%			
Jasper County	66.0%	22.6%	6.9%	0.0%	0.0%	4.3%			
Liberty County	24.0%	53.2%	12.6%	1.8%	0.0%	8.3%			
Lumpkin County	86.8%	1.2%	8.4%	0.0%	0.0%	2.7%			
Madison County	72.6%	9.3%	10.7%	2.4%	0.0%	4.9%			
Marietta City	17.8%	40.2%	36.0%	2.1%	0.0%	3.5%			
Morgan County	62.9%	26.3%	6.5%	1.0%	0.0%	3.3%			
Peach County	30.8%	50.8%	14.1%	1.0%	0.0%	3.1%			
Pelham City	36.6%	54.3%	5.6%	1.0%	0.0%	2.7%			

Demographics of Charter Systems Compared to Statewide Percentages

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	2018-19 Charter System Demographics									
Charter System	% White	% Black	% Hispanic	% Asian/Pacific Islander	% American Indian	% Multi Racial				
Statewide	38.4%	38.0%	15.6%	4.1%	0.2%	3.7%				
Putnam County	45.6%	36.1%	13.6%	0.0%	0.0%	4.1%				
Randolph County	3.0%	94.1%	0.0%	0.0%	0.0%	2.4%				
Stephens County	73.7%	13.0%	4.4%	1.2%	0.0%	7.5%				
Taliaferro County	14.9%	74.7%	7.5%	1.7%	0.0%	1.1%				
Terrell County	5.3%	92.0%	2.0%	0.0%	0.0%	0.0%				
Tift County	42.0%	36.1%	18.4%	1.2%	0.0%	2.3%				
Union County	91.6%	0.0%	4.8%	0.0%	0.0%	2.5%				
Vidalia City	39.2%	49.0%	7.3%	0.0%	0.0%	3.6%				
Warren County	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%				
White County	89.0%	1.5%	4.8%	0.0%	0.0%	3.8%				

Support Services Charter Systems Compared to Statewide Percentages

		% English	% Free or	
Charter System	% Special Education	Language Learner	Reduced Lunch	
State of Georgia	12.4%	8.0%	60.1%	
Atlanta Public Schools	10.8%	4.2%	75.7%	
Baldwin County	10.6%	1.0%	72.5%	
Banks County	15.3%	3.1%	60.6%	
Barrow County	14.0%	9.7%	59.0%	
Ben Hill County	13.5%	3.7%	91.6%	
Calhoun City	8.2%	14.3%	55.4%	
Candler County	13.2%	2.9%	90.0%	
Carrollton City	10.9%	7.1%	59.5%	
Cartersville City	9.7%	10.7%	52.1%	
Catoosa County	17.3%	1.4%	48.8%	
City Schools of Decatur	8.1%	2.0%	13.4%	
Clarke County	13.6%	12.5%	92.0%	
Coffee County	9.3%	8.2%	84.8%	
Colquitt County	11.5%	16.7%	95.0%	
Commerce City	11.8%	6.8%	56.6%	
Dawson County	15.4%	3.3%	43.4%	
Dougherty County	10.1%	2.0%	49.8%	
Dublin City	11.1%	1.1%	100.0%	
Fannin County	13.3%	2.0%	60.4%	
Floyd County	14.4%	4.2%	68.3%	
Fulton County	10.1%	8.7%	45.3%	
Gainesville City	9.0%	35.3%	76.3%	
Gilmer County	9.3%	16.6%	66.8%	
Glascock County	9.1%	0.4%	58.6%	
Gordon County	11.3%	6.8%	62.4%	
Haralson County	16.5%	0.6%	53.6%	
Hart County	12.8%	2.7%	60.8%	
Jasper County	10.3%	2.9%	65.9%	
Liberty County	12.3%	1.1%	67.5%	
Lumpkin County	15.7%	2.3%	50.2%	
Madison County	16.4%	5.9%	58.8%	
Marietta City	10.8%	18.9%	56.1%	
Morgan County	11.5%	1.8%	46.0%	
Peach County	12.3%	6.7%	87.5%	
Pelham City	13.1%	1.7%	100.0%	
Putnam County	15.3%	6.5%	75.7%	
Randolph County	12.5%	0.1%	99.9%	
Stephens County	14.5%	1.5%	73.2%	
Taliaferro County	16.2%	0.0%	77.3%	
, Terrell County	12.0%	0.7%	20.6%	
Tift County	10.5%	9.2%	96.5%	

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2018-19 Charter System Support Services								
Charter System	% Special Education	% English Language Learner	% Free or Reduced Lunch					
Union County	14.2%	0.8%	54.6%					
Vidalia City	12.1%	2.0%	81.1%					
Warren County	12.2%	0.0%	100.0%					
White County	14.3%	2.1%	51.7%					
State of Georgia	12.4%	8.0%	60.1%					

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Charter System Contract Performance Targets

Background

The *Every Student Succeeds Act*, commonly referred to as ESSA, was signed into law in 2015. ESSA, which earned bipartisan approval in Congress, freed states from their *No Child Left Behind* (NCLB) waiver agreements and entrusted them with the responsibility to develop their own state plans to support education. ESSA significantly scaled back the authority of the U.S. Secretary of Education and U.S. Department of Education. The requirements of the law vary in specificity from issue to issue, with significant flexibility granted in some areas while in others (such as testing), many of the federal requirements introduced in No Child Left Behind remain.

The Every Student Succeeds Act gave Georgia an opportunity to *reflect on* and *refine* previous education reforms and engage Georgians in a meaningful way to chart out the future of education in our state – together.

In creating Georgia's ESSA State Plan, the State sought out maximum flexibility while creating a cohesive and aligned plan that is responsive to the feedback received from educators, parents, students, business/industry representatives, and community members. The resulting plan strongly supports Georgia's vision of offering a holistic education to each and every child in the state.

This plan captures the Georgia Department of Education's shifting role from one focused on *compliance* to one focused on *service* and *support*. It defines the Department's shared responsibility to expand opportunities and increase outcomes for students, in partnership with other state agencies, nonprofit and civic organizations, districts, schools, and communities. This plan supports the alignment of tools, resources, initiatives, programs, and efforts so they work in a more effective and efficient way to ultimately impact the classroom. The cornerstones of Georgia's plan are *strengthening the teaching profession* and *building the capacity of leaders through quality feedback, support, mentorship, and professional learning*.

GaDOE redesigned the accountability system, including CCRPI, to reflect the new goals of Georgia's new ESSA State Plan. The redesigned CCRPI was introduced for the 2017-18 school year. Because of this redesign, the District Flexibility and Charter Schools Division presented to the State Board of Education in December 2018 a revised set of charter system performance measures. These targets will be an option for all charter systems beginning with the 2017-18 school year – and they will be incorporated into all new and renewal charter system contracts beginning in January 2019.

Given the two major changes in CCRPI since it was first introduced, CCRPI for the three years 2012-2014 are comparable to each other, and CCRPI for the three years 2015-2017 are also comparable to each other. The new redesigned CCRPI for 2018 as presented in the Georgia ESSA State Plan begins a new period of comparability. While the graphs and tables below show a time series of CCRPI from 2012 through 2018, the different comparability periods are typically separated by blank column in charts and by a vertical line in graphs.

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Original Charter System Contract Accountability

Charter system contracts prior to January 2019 included the following five goals with related performance measures.

- **Goal 1: Beating the Odds.** During each year of its first five-year charter term, each Charter System School shall "beat the odds" as determined by a formula measuring expected CCRPI without Challenge points. If less than all of the Charter System Schools beat the odds in the first year of the charter contract, the Charter System shall increase the number of Charter System Schools beating the odds each year so that all Charter System Schools will beat the odds in the fourth year of the charter contract.
 - Schools that Beat the Odds are those with a higher CCRPI (without Challenge points) than similar schools serving similar students in Georgia.
 - The Beating the Odds analysis predicts a range within which each school's CCRPI is statistically expected to fall given the school's size, grade cluster, student demographics (including race/ethnicity, disability, English Learners, and poverty), and student mobility.
 - If an individual school's actual CCRPI is above the predicted range, then that school Beat the Odds.
 - An annual unique cross-sectional dataset is created using information from the College and Career Ready Performance Index (CCRPI), the Governor's Office of Student Achievement's Report Card, and the Georgia Department of Education's Student Record. Beating the Odds uses the CCRPI Single Score without Challenge points. Note that the factors may change during the charter term.
- **Goal 2: CCRPI.** The Charter System will demonstrate proficiency and/or improvement on the CCRPI Single Score without Challenge Points.
 - **Measure 1:** Year 1 of the charter term will establish a CCRPI baseline. The Charter System's CCRPI score shall be equal to or better than the State in Year 2, and better than the State in Years 3-5 of charter contract.
 - **Measure 2:** If the Charter System's first year CCRPI score is lower than the State, it shall have until the end of Year 2 of charter term to close the gap between the district and the State.
 - **Measure 3:** In Years 3-5 of the charter term, the Charter System's CCRPI score shall be better than the state.
- Goal 3: School Climate. To promote a positive school experience by providing a safe school environment.
 - **Measure 1:** According to data reported by the Governor's Office of Student Achievement Report Card, from a baseline established in Year 1 of the charter term (2017-2018), the Charter System shall decrease the percentage of students absent 15 days or more by at least 1% each year.
 - **Measure 2:** From a baseline established in Year 1 of the charter contract, the charter system will increase parent satisfaction annually by 5% as measured on the annual parent perception survey until parent satisfaction measures 90% at which time the Charter System shall maintain the 90% satisfaction rate.

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- **Measure 3:** From a baseline established in Year 1, the Charter System will increase parent participation annually by 5% up to 90% at which time the Charter System shall maintain the 90% participation rate.
- Goal 4: Economic Sustainability.
 - **Measure 1:** Each year, the Charter System will operate in a fiscally sound manner as measured by an external audit.
 - **Measure 2:** Actual and proposed budgets for each school year will demonstrate effective allocation of resources.
 - **Measure 3:** Yearly balance sheets will demonstrate that the Charter System maintains adequate cash reserves.
 - **Measure 4:** The Charter System will meet all Generally Accepted Governmental Accounting Standards (GAGAS) as demonstrated by external, annual audit reports.
- Goal 5: Implement school-level governance.
 - Measure 1: All School Governing Teams will undergo annual governance training.
 - Measure 2: All School Governing Teams will meet a minimum of six times during the school year.
 - **Measure 3:** All School Governing Teams will have representation from a variety of stakeholders (teachers, parents, community leaders).
 - **Measure 4**: The Charter System will create a spreadsheet listing the decisions being made by each School Governing Team in areas of personnel decisions, financial decisions and resource allocation, curriculum and instruction, establishing and monitoring the achievement of school improvement goals and school operations, to be updated quarterly and maintained through the duration of the charter term.

<u>Consequences</u>. Charter systems that fail to meet the above performance goals are subject to the consequences described in O.C.G.A. § 20-14-41, including the expectation that districts intervene as needed in schools that failed to meet charter system contract goals. State intervention is possible if charter system schools continued to fail in multiple years, but the SBOE has not had to require such intervention because charter systems have worked closely with their under-performing schools to make gains over time.

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Revised Charter System Contract Accountability

Beginning in January 2019, new charter system contracts (including those seeking charter system contract renewals) will include the following five goals with related performance measures. Charter systems with contracts granted prior to January 2019 will have the option of seeking a charter system contract amendment to incorporate the revised performance measures presented below.

Appendix A – Accountability Appendix to Charter for _____ Schools

The State Board shall hold the Charter System accountable for the full performance of each of the academic goals listed below.

Goal 1: During each year of its charter term, the percentage of Charter System Schools that achieve at least one of the following five measures shall increase by at least 10% of the gap between 100% and the previous year's percentage of Charter System Schools that achieve at least one of the following five measures.

- a. Meet or exceed the annual CCRPI Content Mastery target score.
- b. Increase the CCRPI Progress score each year.
- c. Achieve a positive Value-Added Impact Score.
- d. Beat the Odds.
- e. Increase CCRPI by 4% of the gap between 100 and the previous year's CCRPI.

Goal 2: During each year of its charter term, the total number of Charter System Schools that achieve a School Climate Star Rating of 4 or 5 stars will increase by 5% of the gap between 100% and the previous year's percentage of schools with a School Climate Star Rating of 4 or 5 stars.

Goal 3: The Charter System will operate in a fiscally sound manner as measured by not being designated a financial high-risk system as determined by the Department of Audits and Accounts (DOAA) and GaDOE.

Goal 4: The Charter System will foster individual school-level governance.

Measure 1: All School Governing Team members will complete annual governance training.

Measure 2: All School Governing Teams will meet a minimum of six times each school year.

Measure 3: All School Governing Teams will have representation from a variety of stakeholders, such as teachers, parents and community leaders.

Measure 4: The charter system will create a spreadsheet listing the decisions being made by each School Governing Team in the areas of personnel, finances and resource allocation, curriculum and instruction, and establishing and monitoring the achievement of school improvement goals and school operations. This spreadsheet must be updated quarterly and maintained through the duration of the charter term. In addition to submitting the spreadsheet with its Annual Report, the district shall also submit it upon DOE's request.

Consequences

1. The Charter System will implement the following consequences at all Charter System Schools not meeting Goal 1:

a. A Charter System School that did not meet Goal 1 in either 2017-18 or 2018-19 will implement a targeted school improvement plan (by August 2019 or 2020 respectively) that addresses its specific achievement

Georgia Department of Education March 11, 2019 • Page 14 of 289 deficiencies. The targeted school improvement plan will be approved and monitored by the district throughout the academic year.

- b. In a Charter System School that did not meet Goal 1 for three consecutive years during the charter term, the Charter System will apply direct school management support and intensive teacher development support as outlined in a jointly developed school improvement plan between the school leadership and district leadership staff. Implementation will begin in the school year beginning in the following calendar year.
- c. In a Charter System School that did not meet Goal 1 for four consecutive years during the charter term, the Charter System will apply consequences from O.C.G.A. § 20-14-41 as approved by the State Board of Education.
- 2. The Charter System will implement the following consequences at all Charter System Schools not meeting Goal 2:
 - i. A Charter System School that did not meet Goal 2 in either 2017-18 or 2018-19 will implement a targeted school climate plan (by August 2019 or 2020 respectively) that addresses the specific school climate deficiencies. The targeted school climate plan will be approved and monitored by the district throughout the academic year. If the school is subject to a targeted school improvement plan for failure to meet Goal 1, the targeted school climate plan will be embedded within the targeted school improvement plan.
 - ii. In a Charter System School that did not meet Goal 2 for three consecutive years during the charter term, the Charter System will apply direct school management support and intensive school climate support as outlined in a jointly developed school climate plan (or targeted school improvement plan if the school also failed Goal 1) between the school leadership and district leadership staff. Implementation will begin in the school year beginning in the following calendar year.
 - iii. In a Charter System School that did not meet Goal 2 for four consecutive years during the charter term, the Charter System will apply consequences from O.C.G.A. § 20-14-41 as approved by the State Board of Education.

The Charter System will implement the following consequences if it does not meet Goal 3.

- i. The Charter System will submit to DOAA and/or GaDOE for approval a written corrective action plan
- ii. The Charter System will implement the approved corrective action plan.
- iii. The Charter System will participate in annual trainings offered or required by DOAA and/or GaDOE to address the risk.
- 4. The Charter System will implement the following consequences at all Charter System Schools not meeting Goal 4.
 - a. A Charter System School that did not meet Goal 4 in either 2017-18 or 2018-19 will implement a targeted school governance team plan (by August 2019 or 2020 respectively) that addresses the specific school governance team deficiencies. The targeted school governance team plan will be approved and monitored by the district throughout the academic year. If the school is subject to a targeted school improvement plan for failure to meet Goal 1, the targeted school governance team plan will be embedded within the targeted school improvement plan.
 - b. In a Charter System School that did not meet Goal 4 for three consecutive years during the charter term, the Charter System will apply direct school management support and intensive school climate support as

Georgia Department of Education March 11, 2019 • Page 15 of 289 outlined in a jointly developed school governance team plan (or targeted school improvement plan if the school also failed Goal 1) between the school leadership and district leadership staff. Implementation will begin in the school year beginning in the following calendar year.

c. In a Charter System School that did not meet Goal 4 for four consecutive years during the charter term, the Charter System will apply consequences from O.C.G.A. § 20-14-41 as approved by the State Board of Education.

District Flexibility

Charter systems receive a "broad flexibility waiver" – also referred to as a "blanket waiver" – which means that, except for of a small list of items, they are exempt from almost all of Title 20 and almost all SBOE rules and GaDOE guidelines except as prohibited in O.C.G.A. § 20-2-2065.

Below is a chart of the waivers charter systems use most frequently:

ACADEMIC PROGRAM FLEXIBILITY

Educational Programs: General programs, Early Intervention Program (EIP), Remedial Education, Alternative Education, and English Language Learners

Organization of Schools; Middle School Programs; Schedule

Competencies and Core Curriculum; Online Learning

Promotion and Retention

Graduation Requirements for substitution of equivalent or higher-level requirements which will assist students in acquiring the knowledge and skills necessary to be successful as they continue their education at the postsecondary level and/or enter the workforce

Health and Physical Education Program except as prohibited by O.C.G.A. §20-2-82(e)

School Attendance, Compulsory Attendance as it relates to the attendance protocol

HUMAN RESOURCES FLEXIBILITY

Class-size and Reporting requirements

Personnel Required

Employment, Conditions of Employment as it relates to Duty-Free Lunch

Salary Schedule Requirements

Certification Requirements

School Day and Year for Students and Employees

FINANCIAL FLEXIBILITY

Direct Classroom Expenditure Control

Scheduling for Instruction/Program Enrollment & Appropriations (except to the extent it relates to funding)

QBE Financing except to the extent it relates to funding

Categorical Allotment requirements, Article 6 of Chapter 2 of Title 20

Use of Flexibility to Innovate

The flexibility granted by Charter System contracts promotes innovation at the district and school level. For a Charter System to be successful they must decentralize the central office and allow school leaders and Local School Governance teams to use charter system flexibility to create innovations in their academic programs, human resources, and financial decision making. Below are examples of the various innovations implemented.

Use of Academic Program Flexibility

- College and Career Readiness
 - Expansion of dual-enrollment/post-secondary opportunities
 - Creation of a College and Career Academy
 - Youth Entrepreneurship Program/Workforce Investment Act Program
- Education Programs
 - Alternate instructional approaches for gender
 - Alternatives to retention for students who have not mastered the grade-level standards by the end of the traditional grading period by bridging students across grade levels, including greater use of online learning
 - Blended Learning/Hybrid Learning
 - Increase fine arts opportunities including enhance foreign language programs in elementary schools
- Graduation Requirements
 - Alternative ways for students to earn credit
 - Expand pathways to graduation through BYOT (Bring Your Own Technology) and technology integration, blended learning with FTE awarded for virtual learning, credit-bearing internships and alternative graduation programs
 - Creation of credit recovery programs
 - Provide opportunities for accelerated instruction
- Flexible Scheduling
 - Use of intervention periods and extended day opportunities to enhance curricular offerings, help students remain grade appropriate, and give students the opportunity to accelerate their learning
 - o Develop the serve by "need not label" model of support
 - Hybrid-block scheduling
 - Implement alternative schedules and calendars to tailor instruction to each student's rate of learning
 - Utilize Flexible Service Models

Use of Human Resources Flexibility

- Compensation alignment
- Modify calendar to allow for collaborative planning, professional development, and instructional enrichment
- Certification requirements

Georgia Department of Education March 11, 2019 • Page 18 of 289 Use of Financial Flexibility

- Allocations based on needs
- Establish a governance team at each school giving them the authority to budget and spend all QBE Charter System Funds
- Reuse space phased out at the BOE and high school facility
- Resource management (e.g., using school governance teams to set budget priorities)
- Class-size and reporting requirements
- School day and year for students and employees

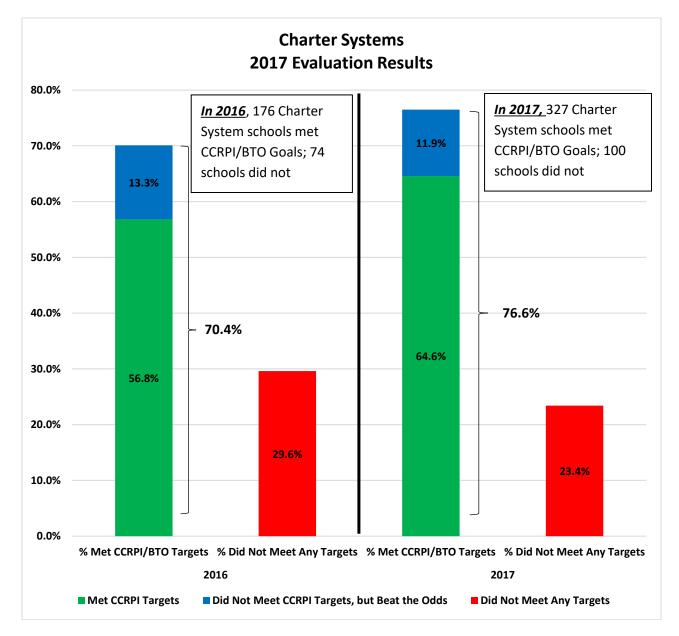
Additional flexibility also encourages the increased use of community partnerships. Charter systems partner with local businesses to provide such things as industry instructors, teacher externships, student apprenticeships, and student internships.

Charter System Accountability Performance

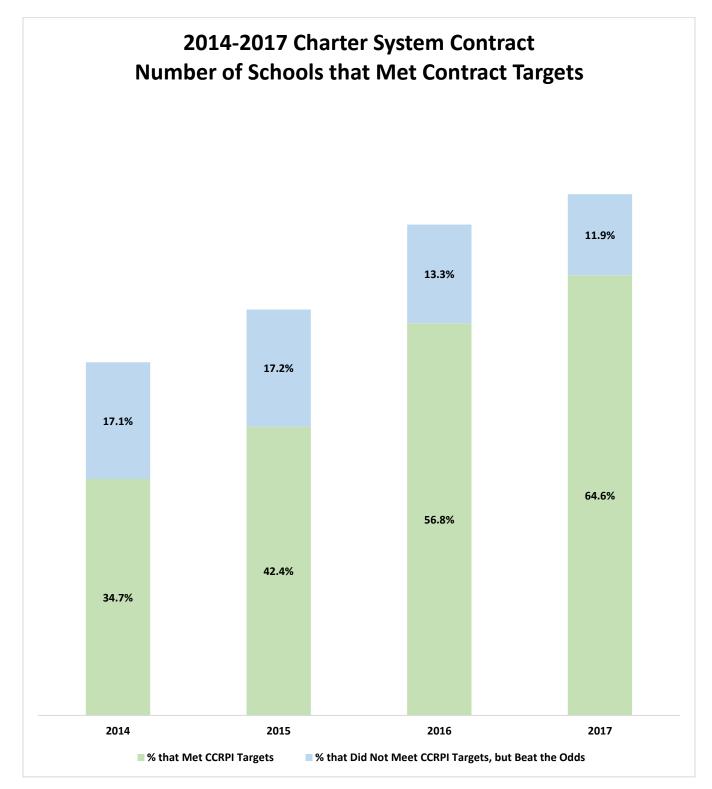
Academic Goals

Goal 1: Beating the Odds. During each year of its charter term, each charter system school shall "beat the odds" – but it will be counted as success if the number of schools beating the odds increases each year and all schools beat the odds in the fourth year of the contract.

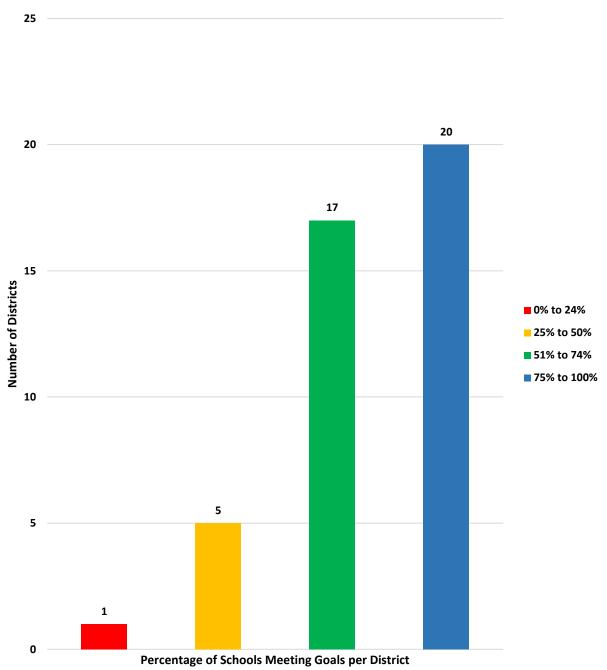
Goal 2: CCRPI. The Charter System will demonstrate proficiency and/or improvement on its average CCRPI Single Score without Challenge points.



Georgia Department of Education March 11, 2019 • Page 20 of 289 The following chart shows the growth of Charter Systems meeting their academic goals from 2014 through 2017.



Georgia Department of Education March 11, 2019 • Page 21 of 289 In 2017, 13 charter system districts, 100% of the schools met Year One Goals (either met CCRPI target or Beat the Odds). In all other charter systems, all schools met at least some of their Year One Goals.

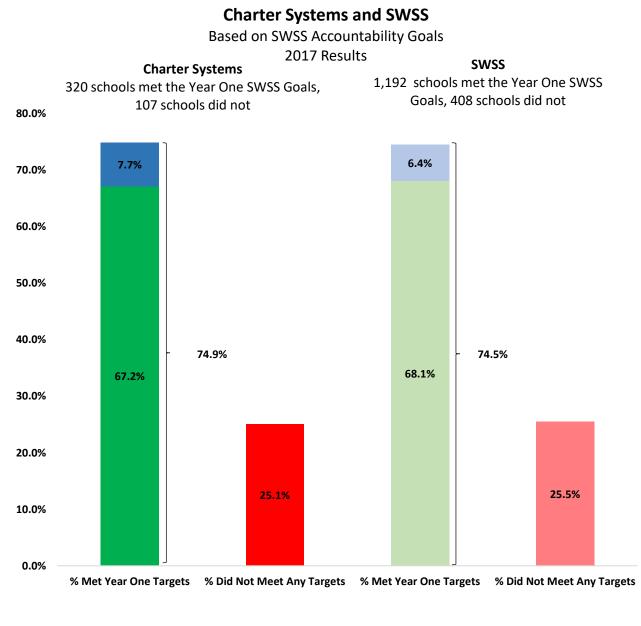


Charter Systems 2017 Evaluation Results

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Charter Systems based on Strategic Waiver Accountability Goals.

The academic goals for Strategic Waiver schools are different from Charter Systems. Strategic Waiver schools must Increase their CCRPI score without challenge points by 3% of the gap between 100 and their baseline CCRPI score; schools at or above the 75th percentile of CCRPI scores within their grade cluster must remain at or above the 75th percentile, or Beat the Odds as determined by the annual BTO calculation performed by GOSA.



Met CCRPI Targets

Did Not Meet CCRPI Targets, but Beat the Odds Did Not Meet Any Targets

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Charter System Cohorts

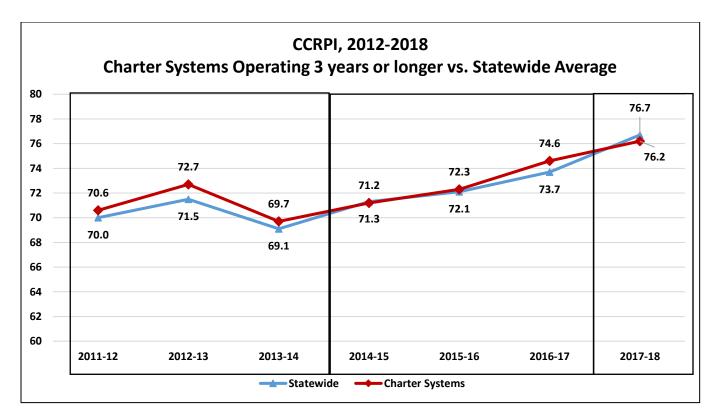
There are 10 cohorts of charter systems, one for 2008-09 and one for each school year since 2010-11. It takes at least three years of implementation for new charter systems to fully operationalize the charter system model. In addition to creating, training, and getting Local School Governance Teams operating well, time is also required to implement the new essential features and innovations included in the new charter system contract.

	1	City of Decatur		1	Haralson County	1		1	Atlanta Public
Cohort 1	2	Marietta City	Cohort 5	2	Banks County			2	Randolph County
2008-	3	Gainesville City	2013- 2014	3	Coffee County		Cohort 8	3	Clarke County
2009	4	Warren County		1	Union County			4	Dougherty County
	1	Cartersville City		2	Gilmer County			5	Jasper County
Cohort 2	2	Putnam County	Cohort 6	3	Glascock County			6	Tift County
	3	Floyd County		4	Vidalia City		2016-	7	Catoosa County
2010-	4	Dawson County		5	Lumpkin County		2017	8	Peach County
2011	5	White County		6	Stephens County			9	Terrell County
	1	Baldwin County	2014-	7	Carrollton City		Cohort 9	1	Taliaferro County
Cohort 3	2	Gordon County	2015	8	Commerce City		2017- 2018	1	
	3	Dublin City		9	Hart County		Cohort 10	1	Ben Hill County
	4	Barrow County	Cohort 7	1	Candler County		2018- 2019	2	Pelham City Schools
2011- 2012	5	Calhoun City		2	Colquitt County				
	6	Morgan County	2015-	3	Fannin County				
Cohort 4	1	Madison County	2016	4	Liberty County				
2012-13	2	Fulton County		-	•				

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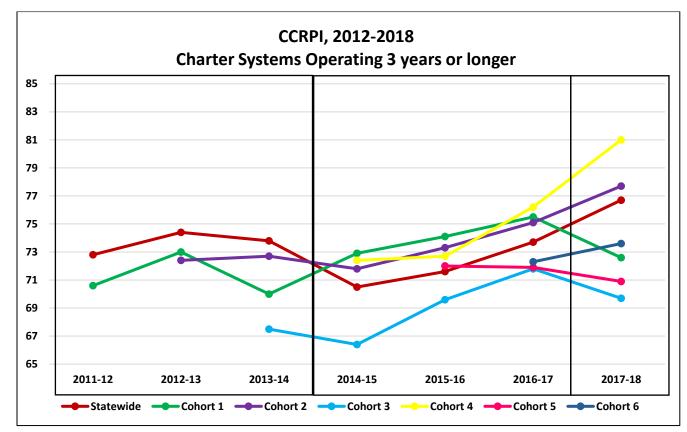
CCRPI Comparison by All Charter Systems and by Cohorts to Statewide Averages

While CCRPI performance data for charter systems in each cohort is shown in the following pages for all years since 2012, comparisons to state averages are shown on this page and the next only for those charter systems that were operating for more than three years.



	Statewide	Charter Systems		
2011-12	70.0	70.6		
2012-13	71.5	72.7		
2013-14	69.1	69.7		
2014-15	71.3	71.2		
2015-16	72.1	72.3		
2016-17	73.7	74.6		
2017-18	76.7	76.2		

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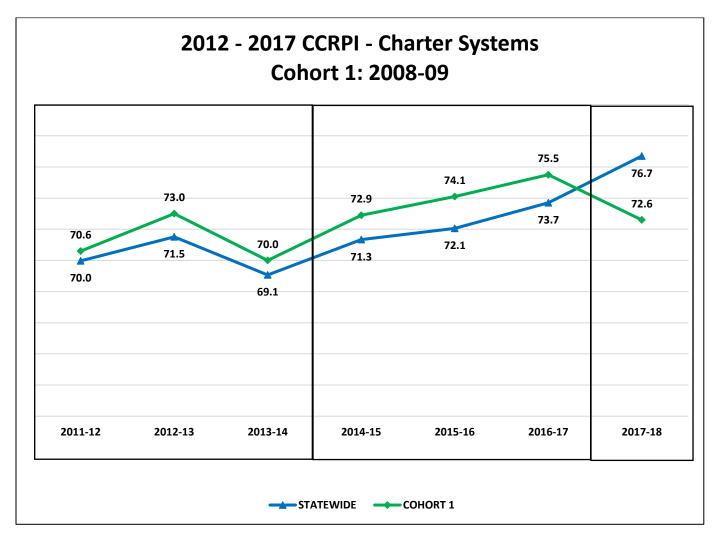
The following data provides a look at the 6 oldest charter system cohorts. The districts within these cohorts have been operating as charter systems for more than 3 years.

		Charter	Cohort 1	Cohort 2	Cohort 3	Cohort 4	Cohort 5	Cohort 6
	Statewide	Systems Operating More Than 3-years	4 Systems	5 Systems	6 Systems	2 Systems	3 Systems	9 Systems
2011-12	72.8	70.6	70.6					
2012-13	74.4	72.7	73.0	72.4				
2013-14	73.8	69.7	70.0	72.7	67.5			
2014-15	70.5	71.2	72.9	71.8	66.4	72.4		
2015-16	71.6	72.3	74.1	73.3	69.6	72.7	72.0	
2016-17	73.7	74.6	75.5	75.1	71.8	76.2	71.9	72.3
2017-18	76.7	72.6	77.7	69.7	81.0	70.9	73.6	73.6

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Cohort 1:

The 2008-09 school year was the first year for charter systems. The four systems that became a charter system in 2008 are City of Decatur, Gainesville City, Marietta City, and Warren County.



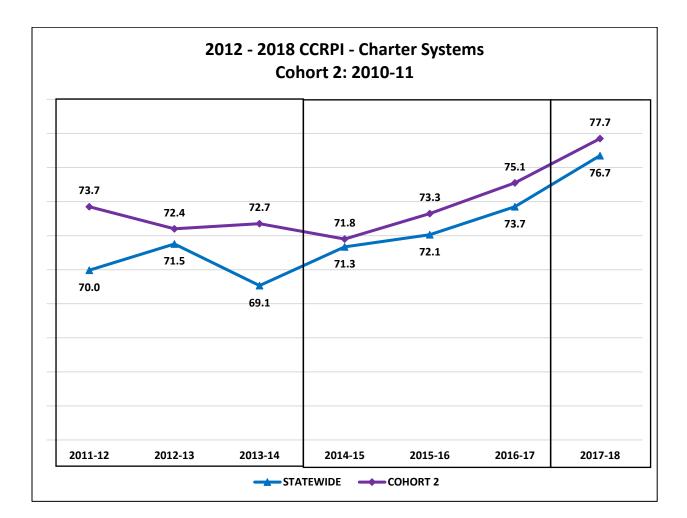
System	2012	2013	2014
City of Decatur	84.3	86.1	84.8
Gainesville City	64.7	66.4	65.0
Marietta City	71.5	74.1	68.6
Warren County	57.3	62.4	60.5
COHORT 1	70.6	73.0	70.0
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
83.3	86.3	88.2	85.0
68.0	66.6	70.2	61.5
73.2	75.3	74.4	75.2
59.3	65.0	59.1	73.0
72.9	74.1	75.5	72.6
71.3	72.1	73.7	76.6

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Cohort 2:

The 2010-11 school year saw the second cohort of charter systems begin. The five systems that became a charter system in 2010 are Cartersville City, Dawson County, Floyd County, Putnam County, and White County.



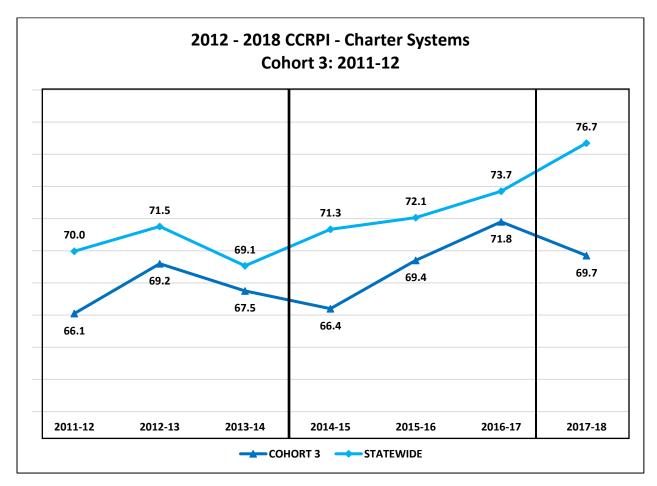
System	2012	2013	2014
Cartersville City	73.4	71.1	74.5
Dawson County	74.2	73.3	77.3
Floyd County	70.4	70.6	67.4
Putnam County	76.4	77.4	76.8
White County	79.5	74.4	77.6
COHORT 2	73.7	72.4	72.7
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
73.4	80.7	77.7	78.7
78.1	76.4	72.9	79.9
68.0	67.5	73.2	77.5
66.8	70.3	72.0	71.3
77.7	78.9	81.3	80.1
71.8	73.3	75.1	77.7
71.3	72.1	73.7	76.6

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Cohort 3:

The 2011-12 school year saw the third cohort of charter systems begin. The six systems that became a charter system in 2011 are Baldwin County, Barrow County, Calhoun City, Dublin City, Gordon County, and Morgan County.



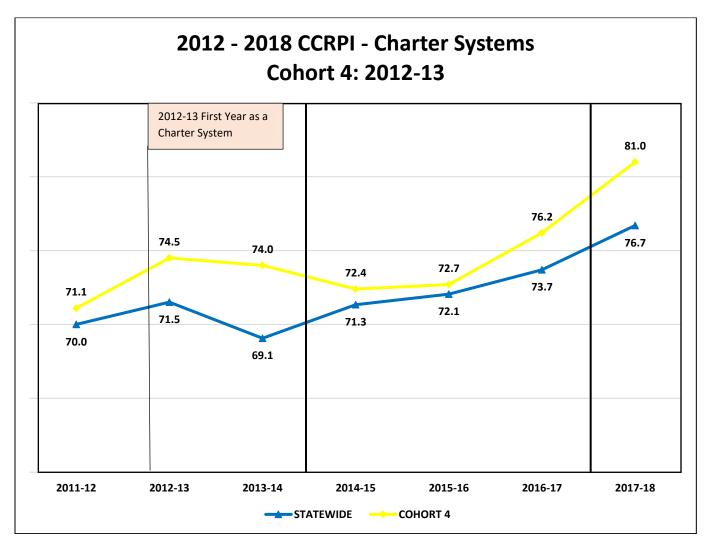
System	2012	2013	2014
Baldwin County	64.9	65.0	64.9
Barrow County	67.8	73.5	67.8
Calhoun City	75.7	77.0	75.7
Dublin City	59.9	63.8	59.9
Gordon County	71.4	74.0	71.4
Morgan County	75.3	76.7	75.3
COHORT 3	66.1	69.2	67.5
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
57.0	62.8	65.5	59.6
69.1	72.1	74.5	72.3
69.1	70.1	70.9	65.5
52.8	61.9	60.9	68.7
70.8	72.0	73.0	76.4
69.7	71.2	78.5	80.5
66.4	69.4	71.8	69.7
71.3	72.1	73.7	76.6

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Cohort 4:

The 2012-13 school year saw the fourth cohort of charter systems begin. The two systems that became a charter system in 2012 are Fulton County and Madison County.



System	2012	2013	2014	2015	2016	2017
Fulton County	75.5	73.5	70.9	72.3	72.5	76.2
Madison County	70.9	74.6	74.2	73.5	75.9	77.2
COHORT 4	71.1	74.5	74.0	72.4	72.7	76.2
STATEWIDE	70.0	71.5	69.1	71.3	72.1	73.7

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80.7

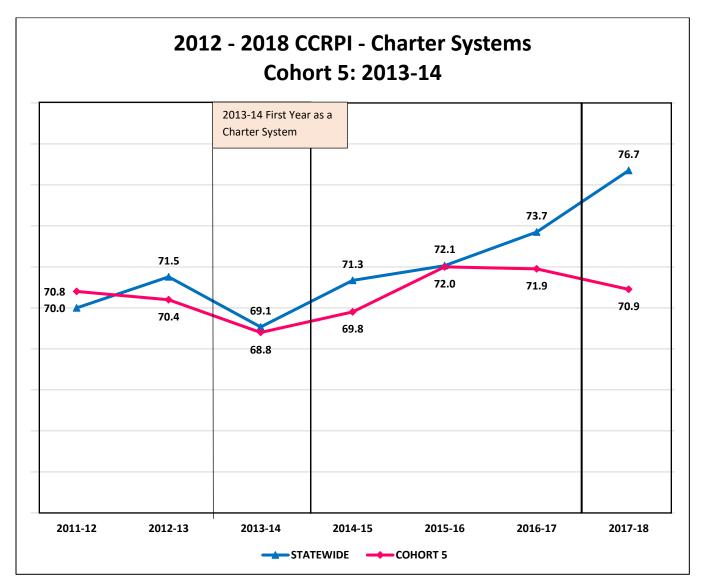
81.0

81.0

76.6

Cohort 5:

The 2013-14 school year saw the fifth cohort of charter systems begin. The three systems that became a charter system in 2013 are Banks County, Coffee County, and Haralson County.



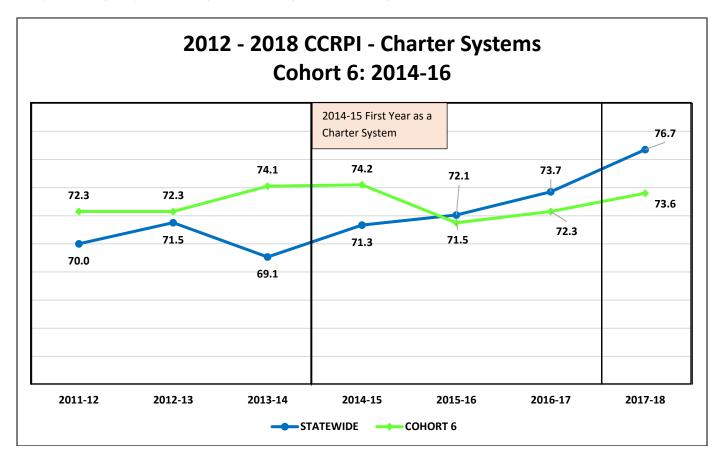
System	2012	2013	2014
Banks County	76.8	74.6	71.0
Coffee County	71.6	69.0	67.7
Haralson County	64.0	70.1	69.3
COHORT 5	70.8	70.4	68.8
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
68.8	75.2	76.1	74.6
71.0	71.1	70.2	69.4
67.8	71.5	72.1	71.3
69.8	72.0	71.9	70.9
71.3	72.1	73.7	76.7

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Cohort 6:

The 2014-15 school year saw the sixth cohort of charter systems begin. The nine systems that became a charter system in 2014 are Carrollton City, Commerce City, Gilmer County, Glascock County, Hart County, Lumpkin County, Stephens County, Union County, and Vidalia City.



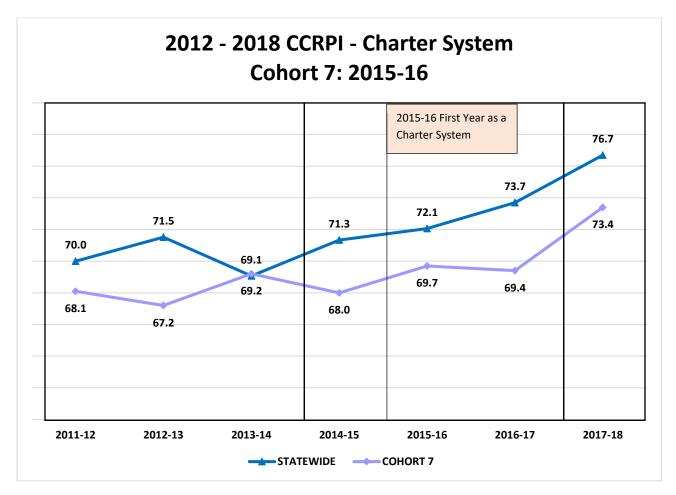
System	2012	2013	2014
Carrollton City	72.1	70.7	76.2
Commerce City	79.8	77.7	76.6
Gilmer County	67.6	71.3	70.9
Glascock County	71.7	73.9	72.3
Hart County	68.1	68.3	70.1
Lumpkin County	76.5	80.1	76.7
Stephens County	73.1	78.2	74.6
Union County	80.8	83.7	82.2
Vidalia City	65.7	65.4	67.7
COHORT 6	72.3	72.3	74.1
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
75.9	70.5	73.3	76.9
71.7	77.4	73.9	81.9
69.5	69.7	73.5	78.6
71.5	72.7	73.1	72.9
69.9	67.7	72.2	72.7
75.8	78.0	71.8	70.7
67.3	68.4	70.1	70.1
72.5	80.1	77.9	76.2
69.0	66.2	65.3	61.5
74.2	71.5	72.3	73.6
71.3	72.1	73.7	76.6

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Cohort 7:

The 2015-16 school year saw the seventh cohort of charter systems begin. The four systems that became a charter system in 2015 are Candler County, Colquitt County, Fannin County, and Liberty County.



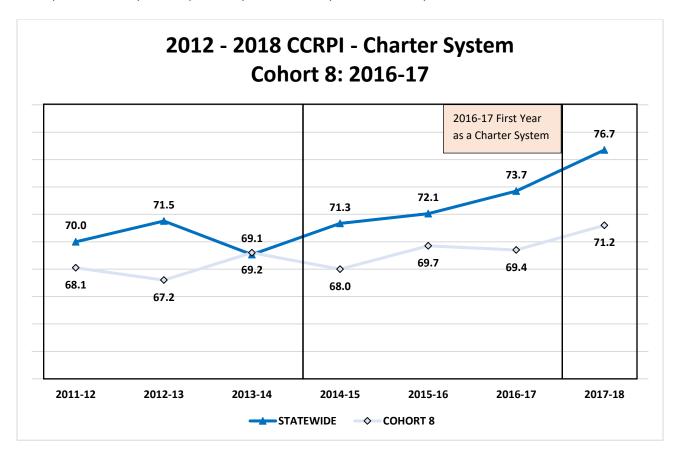
System	2012	2013	2014
Candler County	69.7	75.0	68.8
Colquitt County	62.3	61.8	65.0
Fannin County	72.5	72.4	72.3
Liberty County	71.5	68.8	72.1
COHORT 7	68.1	67.2	69.2
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
63.0	64.9	66.7	72.5
68.1	66.0	67.1	68.9
73.2	78.8	75.5	81.8
67.5	71.4	70.2	75.3
68.0	69.7	69.4	73.4
71.3	72.1	73.7	76.7

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Cohort 8:

The 2016-17 school year saw the eighth cohort of charter systems begin. The nine systems that became a charter system in 2016 are Atlanta Public Schools, Catoosa County, Clarke County, Dougherty County, Jasper County, Peach County, Randolph County, Terrell County, and Tift County.



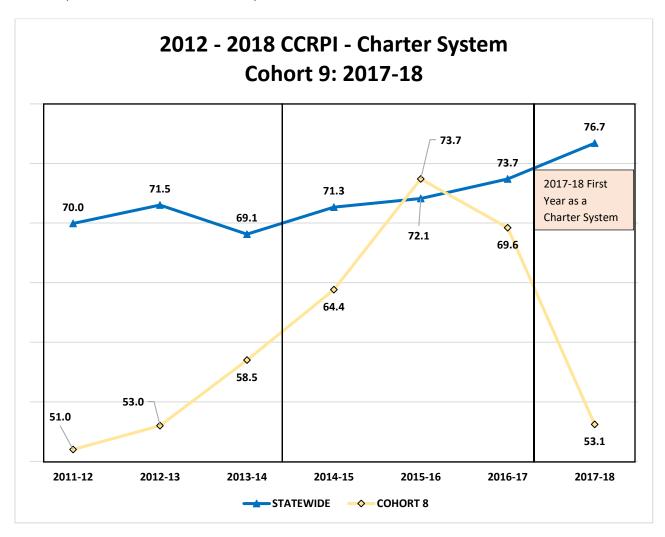
System	2012	2013	2014
Atlanta Public	71.7	63.5	63.6
Catoosa County	75.4	73.1	73.5
Clarke County	66.7	65.8	63.6
Dougherty County	58.0	62.8	63.3
Jasper County	60.0	64.9	63.8
Peach County	59.5	68.1	60.2
Randolph County	52.2	51.3	51.0
Terrell County	58.8	63.3	60.5
Tift County	68.9	67.0	65.9
COHORT 8	68.1	67.2	69.2
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
64.2	64.1	67.4	73.4
73.0	71.2	76.1	76.5
63.9	62.4	67.5	65.5
61.6	59.1	64.2	68.4
69.9	63.0	71.7	71.2
62.9	70.3	69.1	66.4
58.0	55.1	50.1	61.1
53.5	55.3	58.6	63.5
67.5	68.1	69.4	68.4
68.0	69.7	69.4	71.2
71.3	72.1	73.7	76.6

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Cohort 9:

The 2017-18 school year saw the ninth cohort of charter systems begin. The one system that became a charter system in 2017 is Taliaferro County.



System	2012	2013	2014
Taliaferro County	71.7	63.5	63.6
COHORT 9	68.1	67.2	69.2
STATEWIDE	70.0	71.5	69.1

2015	2016	2017	2018
64.4	73.7	69.6	53.1
64.4	73.7	69.6	53.1
71.3	72.1	73.7	76.6

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Individual Charter System Academic Performance

The following pages provide an in depth look at individual charter system academic performance.

Each section provides each Charter System's Essential and Innovative Features included in their charter system contract.

The information on the year the system began as a charter system, the 2018-19 enrollment numbers, and the number of schools included in the system are also shown.

The charts provide the academic performance of the system, which includes a 3-year comparison of the Milestones Performance Targets for Elementary School and Middle School and End-of-Course tests, 4-year Cohort Graduation Rates, CCRPI scores by grade bands and overall, and the number of schools that Beat the Odds.

Atlanta Public Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 41,792

Number of Schools in System: 71

College and Career Academy: Yes – Charter System Contract (pending)

Number of Charter Schools: 9 Locally-Approved Start-up Charter Schools; 1 Locally-Approved Charter Cluster including 8 Start-Up Charter Schools; 1 Conversion Charter School

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Create cluster signature programs allowing each cluster to develop a signature program plan that responds to the needs and vision of the communities by utilizing flexibility to adopt the curriculum and instructional structures that best serve the cluster	\checkmark	✓
Implement a positive behavior support approach and restorative justice strategies to improve school culture		
Establish formal wraparound service partnership district-wide which include mental health, adult education, job force development for parents, childcare and healthcare, with specific partnerships targeted toward the		
schools and clusters with the greatest need Revise HR systems to support efficient and effective recruitment and selection of staff which will provide the necessary information for LSGT's to	1	
determine the candidates that are a best fit for the students at their school Creation of a College and Career Academy in partnership with Atlanta Tech	V /	
to increase access to career pathways Budgetary flexibility to allow for targeted resource allocation that meets		· ·
the needs of the students and leverages the assets at each school Authentic community engagement in school site decision making through	· · · · · · · · · · · · · · · · · · ·	· ·
LSGTs	v	v

Atlanta Public Schools Cont.:

Academic Information 2013 - 2017:

Key:

DID NOT MEET TARGET

SHOWED IMPROVEMENT

EXCEEDED TARGET

BEAT THE ODDS (BTO)										
During each year of its first five-year charter term, each System Charter School shall	201	2-13	201	3-14	2014	4-15	201	5-16	201	6-17
"beat the odds"	Target	Actual								
Number of schools included in charter system contract		71		72		75		89		71
Number of schools that Beat the Odds	71	34	72	37	75	39	89	53	71	44
% of Schools that Beat the Odds	100%	48%	100%	51%	100%	52%	100%	60%	100%	62%

ССКРІ										
CCRPI score (minus Challenge Points) shall be better than the State average CCRPI each year	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
	Target	Actual								
Overall System Average	71.5	63.5	69.1	63.6	71.3	64.2	72.1	64.1	73.7	67.4
Elementary School Average	73.0	64.5	69.0	64.6	70.2	64.1	70.5	65.6	72.3	68.6
Middle School Average	72.0	64.1	72.0	63.6	70.6	61.3	71.5	61.5	73.0	62.5
High School Average	68.6	60.7	66.8	61.4	73.8	66.9	75	63.0	76.5	68.7

CCRPI score (minus Challenge Points) shall be better than the District's own previous year CCRPI	2012-13		201	3-14	201	4-15	201	5-16	201	6-17
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	58.3	63.5	63.5	63.6	63.6	64.2	64.2	64.1	64.1	67.4
Elementary School Average	57.6	64.5	64.5	64.6	64.6	64.1	64.1	65.6	65.6	68.6
Middle School Average	59.3	64.1	64.1	63.6	63.6	61.3	61.3	61.5	61.5	62.5
High School Average	58.9	60.7	60.7	61.4	61.4	66.9	66.9	63.0	63.0	68.7

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Atlanta Public Schools Cont.:

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
4-year conort Graduation Rate	71.8	59.6	72.6	59.1	78.8	71.5	80.6	71.1	82.4	77.0

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014-15		201	5-16	2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	55.8	63.6	54.4	66.9	55.9
Mathematics	63.8	55.6	66.8	55.7	69.8	59.1
Science	57.4	50.8	61.0	50.6	62.9	50.5
Social Studies	59.7	53.1	63.1	53.0	65.5	51.9
Middle School						
English/Language Arts	60.3	51.4	63.6	53.4	66.9	52.9
Mathematics	63.8	49.3	66.8	48.4	69.8	52.3
Science	57.4	41.3	61.0	40.4	62.9	41.1
Social Studies	59.7	49.8	63.1	49.6	65.5	48.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	54.6	64.7	49.3	67.9	60.6
American Literature	59.0	49.8	62.4	53.7	65.8	59.0
Coordinate Algebra	56.4	40.5	60.0	41.2	63.6	34.9
Analytic Geometry	55.6	39.8	59.3	42.4	63.0	45.3
Physical Science	50.1	21.8	54.3	19.7	58.5	21.4
Biology	56.6	38.4	60.2	45.9	63.8	46.9
U.S. History	61.6	47.0	64.8	51.3	68.0	52.0
Economics	58.3	44.8	61.8	46.7	65.3	51.4

Atlanta Public Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
1664	Morningside Elementary School	E	100.0
2053	Brandon Elementary School	E	100.0
2563	Jackson Elementary School	E	100.0
2564	Lin Elementary School	E	99.8
0116	Springdale Park Elementary School	E	99.3
1567	Smith Elementary School	E	90.6
1066	Rivers Elementary School	E	73.3
0305	Burgess-Peterson Elementary School	E	72.6
1560	Garden Hills Elementary School	E	67.3
ALL	All Georgia Schools	E	65.7
2569	West Manor Elementary School	E	60.3
0303	Bolton Academy	E	59.1
ALL	Atlanta Public Schools	E	58.9
3051	Beecher Hills Elementary School	E	58.2
2062	The John Hope-Charles Walter Hill Elementary Schools	E	57.6
4056	Cleveland Elementary School	E	50.7
0101	Parkside Elementary School	E	50.4
3559	Fickett Elementary School	E	45.5
0304	Deerwood Academy School	E	43.3
0103	Heritage Academy Elementary	E	42.9
0196	Cascade Elementary School	E	41.6
5567	Toomer Elementary School	E	41.2
4063	M. A. Jones Elementary School	E	40.7
5066	Barack and Michelle Obama Academy	E	40.4
3065	Peyton Forest Elementary School	E	39.7
0604	Bazoline E. Usher/Collier Heights Elementary School	E	39.3
1416	Tuskegee Airman Global Academy	E	38.3
5051	Benteen Elementary School	E	37.1
0513	Miles Intermediate School	E	36.7
3057	Continental Colony Elementary School	E	36.6
5558	Dunbar Elementary School	E	36.3
5562	Humphries Elementary School	E	35.7
0104	Dobbs Elementary School	E	35.3
1063	Hutchinson Elementary School	E	33.8
1068	Towns Elementary School	E	33.7
3566	Scott Elementary School	E	33.2
5566	F. L. Stanton Elementary School	E	33.2
1064	Kimberly Elementary School	E	32.3
1414	Michael R. Hollis Innovation Academy	E	32.0
4066	Slater Elementary School	E	32.0
0296	Perkerson Elementary School	E	31.4
2560	Gideons Elementary School	E	29.5
1053	Boyd Elementary School	E	29.1
0105	Finch Elementary	E	28.9

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School ID	School Name	Grade Cluster	2018 Content Mastery
1415	Woodson Park Academy	E	28.5
5067	Thomasville Heights Elementary School	E	20.7
3059	Fain Elementary School	E	18.2
0207	Hillside Conant School	E	TFS

School ID	School Name	Grade Cluster	2018 Content Mastery
1563	Inman Middle School	М	94.9
3067	Sutton Middle School	М	77.9
ALL	All Schools	М	65.1
ALL	Atlanta Public Schools	М	53.5
1411	B.E.S.T Academy	М	41.0
0373	King Middle School	М	38.6
1410	Corretta Scott King Womens' Leadership Academy	М	38.2
0180	Bunche Middle School	М	37.3
0188	Sylvan Hills Middle School	М	35.0
0173	Long Middle School	М	34.5
0100	Brown Middle School	М	33.7
1414	Michael R. Hollis Innovation Academy	М	32.5
0282	Young Middle School	М	29.7
0504	Harper-Archer Middle School	М	23.5
0288	Price Middle School	М	23.2
1418	John Lewis Invictus Academy	М	22.0
0403	APS-Forrest Hills Academy	М	4.8
0207	Hillside Conant School	М	TFS

School ID	School Name	Grade Cluster	2018 Content Mastery
4560	Grady High School	Н	85.2
0192	North Atlanta High School	Н	73.6
ALL	All Schools	Н	66.9
0106	Early College High School at Carver	Н	58.0
0186	Maynard H. Jackson, Jr. High School	Н	51.0
0306	School of Technology at Carver	Н	50.0
ALL	Atlanta Public Schools	Н	47.6
1412	South Atlanta High School	Н	37.3
1409	Therrell High School	Н	35.7
0315	Booker T. Washington High School	Н	33.3
1410	Corretta Scott King Womens' Leadership Academy	Н	32.0
0182	Mays High School	Н	31.4
1411	B.E.S.T Academy	Н	27.8
4058	Douglass High School	Н	21.8
1413	Carver High School	Н	12.9
2664	Crim High School	Н	9.0
0403	APS-Forrest Hills Academy	Н	7.9
0207	Hillside Conant School	Н	TFS

Atlanta Public Schools Cont.: Progress (by grade band):

Progress (b	y grade band):		
School ID	School Name	Grade Cluster	2018 Progress
1664	Morningside Elementary School	E	98.5
0296	Perkerson Elementary School	E	96.9
1064	Kimberly Elementary School	E	95.5
2062	The John Hope-Charles Walter Hill Elementary Schools	E	95.1
5566	F. L. Stanton Elementary School	E	94.9
2053	Brandon Elementary School	E	94.3
2563	Jackson Elementary School	E	92.8
0104	Dobbs Elementary School	E	92.3
4056	Cleveland Elementary School	E	92.3
0116	Springdale Park Elementary School	E	92.1
0305	Burgess-Peterson Elementary School	E	90.8
5066	Barack and Michelle Obama Academy	E	90.8
0101	Parkside Elementary School	E	89.1
0513	Miles Intermediate School	E	88.9
1567	Smith Elementary School	E	88.9
3051	Beecher Hills Elementary School	E	88.0
1066	Rivers Elementary School	E	87.6
2569	West Manor Elementary School	E	87.6
ALL	Atlanta Public Schools	E	85.9
2560	Gideons Elementary School	E	85.8
3559	Fickett Elementary School	E	85.8
0196	Cascade Elementary School	E	85.1
ALL	All Schools	E	84.4
3065	Peyton Forest Elementary School	E	84.2
3057	Continental Colony Elementary School	E	83.9
2564	Lin Elementary School	E	83.3
0304	Deerwood Academy School	E	82.9
1063	Hutchinson Elementary School	E	81.8
1053	Boyd Elementary School	E	81.5
1414	Michael R. Hollis Innovation Academy	E	81.1
1416	Tuskegee Airman Global Academy	E	80.8
0604	Bazoline E. Usher/Collier Heights Elmentary School	E	80.7
1560	Garden Hills Elementary School	E	79.4
3059	Fain Elementary School	E	79.2
4063	M. A. Jones Elementary School	E	79.1
0303	Bolton Academy	E	78.9
5558	Dunbar Elementary School	E	77.8
5051	Benteen Elementary School	E	77.0
1415	Woodson Park Academy	E	76.8
	-		75.0
1068	Towns Elementary School	E	75.0
1068 5562	Towns Elementary School Humphries Elementary School	E	74.9
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5562	Humphries Elementary School Finch Elementary	E	74.9
5562 0105	Humphries Elementary School Finch Elementary Thomasville Heights Elementary School	E E	74.9 74.8
5562 0105 5067	Humphries Elementary School Finch Elementary	E E E	74.9 74.8 70.9

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School ID	School Name	Grade Cluster	2018 Progress
4066	Slater Elementary School	E	66.8
0207	Hillside Conant School	E	NA

School ID	School Name	Grade Cluster	2018 Progress
1410	Coretta Scott King Young Women's Leadership Academy	М	92.9
0188	Sylvan Hills Middle School	М	90.4
1411	B.E.S.T Academy	М	87.2
1563	Inman Middle School	М	86.1
1414	Michael R. Hollis Innovation Academy	М	81.2
0288	Price Middle School	М	81.1
ALL	All Schools	М	81.0
0180	Bunche Middle School	М	80.8
ALL	Atlanta Public Schools	М	80.5
0373	King Middle School	М	80.1
0100	Brown Middle School	М	79.8
3067	Sutton Middle School	М	79.0
0173	Long Middle School	М	78.7
0504	Harper-Archer Middle School	М	73.8
0282	Young Middle School	М	71.8
1418	John Lewis Invictus Academy	М	71.1
0207	Hillside Conant School	М	NA
0403	APS-Forrest Hills Academy	М	NA

School ID	School Name	Grade Cluster	2018 Progress
0106	Early College High School at Carver	Н	94.7
1410	Coretta Scott King Young Women's Leadership Academy	Н	92.2
1411	B.E.S.T Academy	Н	87.5
1409	Therrell High School	Н	87.0
1412	South Atlanta High School	Н	83.0
ALL	All Schools	Н	83.0
0186	Maynard H. Jackson, Jr. High School	Н	82.6
0315	Booker T. Washington High School	Н	81.9
ALL	Atlanta Public Schools	Н	80.5
0192	North Atlanta High School	Н	80.1
0182	Mays High School	Н	79.4
4560	Grady High School	Н	77.3
4058	Douglass High School	Н	73.7
2664	Crim High School	Н	69.6
1413	Carver High School	Н	68.0
0403	APS-Forrest Hills Academy	Н	35.2
0207	Hillside Conant School	Н	NA
0306	School of Technology at Carver	Н	NA

Atlanta Public Schools Cont.: Beating the Odds:

beating the	e Ouus:			
Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO	
2018	35	71	49.30%	

School Id	School Name	Grade Cluster		BTO Status
100	Brown Middle School	M	BTO	Above Expected Range
100	Parkside Elementary School	E	BTO	Above Expected Range
101	Dobbs Elementary School	E	BTO	Above Expected Range
104	Finch Elementary	E	BTO	Above Expected Range
1053	Boyd Elementary School	E	BTO	Above Expected Range
1055	Carver Early College	Н	BTO	Above Expected Range
1064	Kimberly Elementary School	E	BTO	Above Expected Range
1001	Coretta Scott King Young Women's' Leadership	-	510	
1410	Academy	МН	вто	Above Expected Range
1412	South Atlanta High School	Н	BTO	Above Expected Range
1414	Hollis Innovation Academy	EM	BTO	Above Expected Range
1416	Tuskegee Airmen Global Academy	E	BTO	Above Expected Range
1563	Samuel M. Inman Middle School	M	BTO	Above Expected Range
1567	Sarah Smith Elementary School	E	BTO	Above Expected Range
1664	Morningside Elementary School	E	BTO	Above Expected Range
173	Long Middle School	M	BTO	Above Expected Range
180	Ralph J. Bunche Middle School	M	BTO	Above Expected Range
186	Maynard H. Jackson High School	Н	BTO	Above Expected Range
188	Sylvan Hills Middle School	М	BTO	Above Expected Range
2053	Brandon Elementary School	E	BTO	Above Expected Range
2062	Hope-Hill Elementary School	E	BTO	Above Expected Range
2563	Warren T. Jackson Elementary School	E	BTO	Above Expected Range
2564	Mary Lin Elementary School	E	BTO	Above Expected Range
296	Perkerson Elementary School	E	BTO	Above Expected Range
305	Burgess-Peterson Academy	E	BTO	Above Expected Range
3051	Beecher Hills Elementary School	E	BTO	Above Expected Range
3065	Peyton Forest Elementary School	E	BTO	Above Expected Range
3067	Sutton Middle School	М	BTO	Above Expected Range
3559	Fickett Elementary School	E	BTO	Above Expected Range
373	Martin Luther King Jr. Middle School	М	BTO	Above Expected Range
4056	Cleveland Avenue Elementary School	E	BTO	Above Expected Range
4560	Henry W. Grady High School	Н	BTO	Above Expected Range
5051	Frederick Wilson Benteen Elementary School	E	BTO	Above Expected Range
5066	D. H. Stanton Elementary School	E	BTO	Above Expected Range
513	Miles Intermediate Elementary School	E	BTO	Above Expected Range
5566	Frank Lebby Stanton Elementary School	E	BTO	Above Expected Range
103	Heritage Academy	E	DNBTO	Within Expected Range
1063	Emma Hutchinson Elementary	E	DNBTO	Within Expected Range
1066	Rivers Elementary School	E	DNBTO	Within Expected Range
1068	George A. Towns Elementary Schools	E	DNBTO	Within Expected Range
116	Springdale Park Elementary School	E	DNBTO	Within Expected Range
1409	Daniel McLaughlin Therrell High School	Н	DNBTO	Within Expected Range
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School Id	School Name	Grade Cluster		BTO Status
1415	Woodson Park Academy	E	DNBTO	Within Expected Range
1418	John Lewis Invictus Academy	М	DNBTO	Within Expected Range
1560	Garden Hills Elementary School	E	DNBTO	Within Expected Range
192	North Atlanta High School	Н	DNBTO	Within Expected Range
196	Cascade Elementary School	E	DNBTO	Within Expected Range
2569	West Manor Elementary School	E	DNBTO	Within Expected Range
288	Price Middle School	Μ	DNBTO	Within Expected Range
304	Deerwood Academy	E	DNBTO	Within Expected Range
3057	Continental Colony Elementary School	E	DNBTO	Within Expected Range
3059	Fain Elementary School	E	DNBTO	Within Expected Range
306	School of Technology at Carver	Н	DNBTO	Within Expected Range
315	Booker T. Washington High School	Н	DNBTO	Within Expected Range
3566	Scott Elementary School	E	DNBTO	Within Expected Range
4063	M. Agnes Jones Elementary School	E	DNBTO	Within Expected Range
504	Harper-Archer Middle School	М	DNBTO	Within Expected Range
5558	Dunbar Elementary School	E	DNBTO	Within Expected Range
604	Usher-Collier Elementary School	E	DNBTO	Within Expected Range
1413	G.W. Carver High School	Н	DNBTO	Below Expected Range
182	Benjamin E. Mays High School	Н	DNBTO	Below Expected Range
2560	Gideons Elementary School	E	DNBTO	Below Expected Range
2664	Alonzo A. Crim Open Campus High School	Н	DNBTO	Below Expected Range
282	Young Middle School	Μ	DNBTO	Below Expected Range
303	Bolton Academy	E	DNBTO	Below Expected Range
403	The Forrest Hill Academy	MH	DNBTO	Below Expected Range
4058	Frederick Douglass High School	Н	DNBTO	Below Expected Range
4066	Slater Elementary School	E	DNBTO	Below Expected Range
5067	Thomasville Heights Elementary School	E	DNBTO	Below Expected Range
5562	Humphries Elementary School	E	DNBTO	Below Expected Range
5567	Fred A. Toomer Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018 CCRPI Score
1664	Morningside Elementary School	E	97.8
2053	Brandon Elementary School	E	96.5
2563	Jackson Elementary School	E	96.4
2564	Lin Elementary School	E	93.1
0116	Springdale Park Elementary School	E	92.4
1567	Smith Elementary School	E	89.7
0305	Burgess-Peterson Elementary School	E	80.7
2062	The John Hope-Charles Walter Hill Elementary Schools	E	79.9
3051	Beecher Hills Elementary School	E	78.9
ALL	All Schools	E	77.8
ALL	Atlanta Public Schools	E	76.8
1066	Rivers Elementary School	E	76.5
0101	Parkside Elementary School	E	73.0
3559	Fickett Elementary School	E	72.8
0296	Perkerson Elementary School	E	72.0
1560	Garden Hills Elementary School	E	72.0
5066	Barack and Michelle Obama Academy	E	71.4

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	E	54.7
nes Elementary School	E	54.2
lementary School	E	52.7
mentary School	E	52.6
Elementary School	E	51.9
•		43.0
		NA
		2018 CCRPI Score
		89.0
		82.8
		76.2
		72.8
		71.9
		68.1
		65.1
		65.0
		64.6
		64.4
		64.3
		62.6
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School ID	School Name	Grade Cluster	2018 CCRPI Score
0403	APS-Forrest Hills Academy	М	18.5
0207	Hillside Conant School	М	NA
4560	Grady High School	Н	81.7
0106	Early College High School at Carver	Н	77.3
0192	North Atlanta High School	Н	77.1
ALL	All Schools	Н	75.3
0186	Maynard H. Jackson, Jr. High School	Н	67.4
1412	South Atlanta High School	Н	66.2
1410	Coretta Scott King Young Women's Leadership Academy	Н	65.6
ALL	Atlanta Public Schools	Н	65.5
0306	School of Technology at Carver	Н	64.6
1409	Therrell High School	Н	61.6
1411	B.E.S.T Academy	Н	58.6
0315	Booker T. Washington High School	Н	56.9
0182	Mays High School	Н	56.7
4058	Douglass High School	Н	48.7
1413	Carver High School	Н	40.5
2664	Crim High School	Н	29.2
0403	APS-Forrest Hills Academy	Н	17.2
0207	Hillside Conant School	Н	NA

4% Gap Closure (annual):

	2018			
School Name	Baseline	Initial Gap	4%	2019 Target
APS-Forrest Hills Academy	18.5	81.5	3.3	21.8
APS-Forrest Hills Academy	17.2	82.8	3.3	20.5
B.E.S.T Academy	71.9	28.1	1.1	73.0
B.E.S.T Academy	58.6	41.4	1.7	60.3
Barack and Michelle Obama Academy	71.4	28.6	1.1	72.5
Bazoline E. Usher/Collier Heights Elmentary School	62.7	37.3	1.5	64.2
Beecher Hills Elementary School	78.9	21.1	0.8	79.7
Benteen Elementary School	64.5	35.5	1.4	65.9
Bolton Academy	67.8	32.2	1.3	69.1
Booker T. Washington High School	56.9	43.1	1.7	58.6
Boyd Elementary School	64.4	35.6	1.4	65.8
Brandon Elementary School	96.5	3.5	0.1	96.6
Brown Middle School	64.3	35.7	1.4	65.7
Bunche Middle School	65.1	34.9	1.4	66.5
Burgess-Peterson Elementary School	80.7	19.3	0.8	81.5
Carver High School	40.5	59.5	2.4	42.9
Cascade Elementary School	57.4	42.6	1.7	59.1
Cleveland Elementary School	65.5	34.5	1.4	66.9
Continental Colony Elementary School	63.6	36.4	1.5	65.1
Coretta Scott King Young Women's Leadership Academy	65.6	34.4	1.4	67.0
Crim High School	29.2	70.8	2.8	32.0
Deerwood Academy School	59.8	40.2	1.6	61.4
Dobbs Elementary School	67.9	32.1	1.3	69.2
Douglass High School	48.7	51.3	2.1	50.8

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School Name	2018 Baseline	Initial Gap	4%	2019 Target
Dunbar Elementary School	58.4	41.6	1.7	60.1
Early College High School at Carver	77.3	22.7	0.9	78.2
F. L. Stanton Elementary School	70.9	29.1	1.2	72.1
Fain Elementary School	52.6	47.4	1.9	54.5
Fickett Elementary School	72.8	27.2	1.1	73.9
Finch Elementary	62.8	37.2	1.5	64.3
Garden Hills Elementary School	72.0	28.0	1.1	73.1
Gideons Elementary School	55.0	45.0	1.8	56.8
Grady High School	81.7	18.3	0.7	82.4
Harper-Archer Middle School	53.8	46.2	1.8	55.6
Heritage Academy Elementary	60.4	39.6	1.6	62.0
Humphries Elementary School	56.0	44.0	1.8	57.8
Hutchinson Elementary School	60.7	39.3	1.6	62.3
Inman Middle School	89.0	11.0	0.4	89.4
Jackson Elementary School	96.4	3.6	0.1	96.5
John Lewis Invictus Academy	53.7	46.3	1.9	55.6
Kimberly Elementary School	63.0	37.0	1.5	64.5
King Middle School	64.4	35.6	1.4	65.8
Lin Elementary School	93.1	6.9	0.3	93.4
Long Middle School	64.6	35.4	1.4	66.0
M. A. Jones Elementary School	54.2	45.8	1.8	56.0
Maynard H. Jackson, Jr. High School	67.4	32.6	1.3	68.7
Mays High School	56.7	43.3	1.7	58.4
Michael R. Hollis Innovation Academy	62.3	37.7	1.5	63.8
Michael R. Hollis Innovation Academy	62.6	37.4	1.5	64.1
Miles Intermediate School	69.9	30.1	1.2	71.1
Morningside Elementary School	97.8	2.2	0.1	97.9
North Atlanta High School	77.1	22.9	0.9	78.0
Parkside Elementary School	73.0	27.0	1.1	74.1
Perkerson Elementary School	72.0	28.0	1.1	73.1
Peyton Forest Elementary School	70.5	29.5	1.2	71.7
Price Middle School	56.8	43.2	1.7	58.5
Rivers Elementary School	76.5	23.5	0.9	77.4
School of Technology at Carver	64.6	35.4	1.4	66.0
Scott Elementary School	55.0	45.0	1.8	56.8
Slater Elementary School	52.7	47.3	1.9	54.6
Smith Elementary School	89.7	10.3	0.4	90.1
South Atlanta High School	66.2	33.8	1.4	67.6
Springdale Park Elementary School	92.4	7.6	0.3	92.7
Sutton Middle School	82.8	17.2	0.7	83.5
Sylvan Hills Middle School	65.0	35.0	1.4	66.4
The John Hope-Charles Walter Hill Elementary Schools	79.9	20.1	0.8	80.7
Therrell High School	61.6	38.4	1.5	63.1
Thomasville Heights Elementary School	43.0	57.0	2.3	45.3
Toomer Elementary School	51.9	48.1	1.9	53.8
Towns Elementary School	54.7	45.3	1.8	56.5
Tuskegee Airman Global Academy	65.1	34.9	1.4	66.5

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	2018			
School Name	Baseline	Initial Gap	4%	2019 Target
West Manor Elementary School	69.7	30.3	1.2	70.9
Woodson Park Academy	58.6	41.4	1.7	60.3
Young Middle School	50.2	49.8	2.0	52.2

Graduation Rates:

School ID	School Name	Grade Cluster	2018 Graduation Rate
0106	Early College High School at Carver	Н	94.1
1410	Coretta Scott King Young Women's Leadership Academy	Н	93.8
0192	North Atlanta High School	Н	93.4
4560	Grady High School	Н	91.3
1409	Therrell High School	Н	84.3
1412	South Atlanta High School	Н	83.1
0186	Maynard H. Jackson, Jr. High School	Н	83.0
ALL	All Schools	Н	82.0
1411	B.E.S.T Academy	Н	81.1
ALL	Atlanta Public Schools	Н	79.9
0182	Mays High School	Н	79.1
0306	School of Technology at Carver	Н	77.8
0315	Booker T. Washington High School	Н	73.5
4058	Douglass High School	Н	70.7
1413	Carver High School	Н	68.8
2664	Crim High School	Н	15.1
0403	APS-Forrest Hills Academy	Н	0.9
0207	Hillside Conant School	Н	0.0

Baldwin County Schools:

First year as a Charter System: 2011-12

2018-19 Enrollment: 4,969

Number of Schools in System: 6

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Include Baldwin College and Career Academy in system charter	\checkmark	\checkmark
Adjust Baldwin High School governance team to include members of Baldwin College and Career Academy governance team		
Implement innovative instructional delivery models such as STEAM, Career Academies, School-wide Enrichment Models, Foothills Education Charter High School, Ombudsman Alternative Education Program, Professional Learning Center, and Realignment of elementary school by creating K-2, 3-5 schools as well as looking at innovative scheduling changes at the high school to create additional student course options and to maximize instructional time	V	\checkmark
Create literacy designed, collaborative, Professional Learning		
Communities that provide educators with research proven frameworks, online tools, and resources for creating literacy-rich		\checkmark
assignments and courses across content areas Establish Flexible Service Models to best serve students	J	./
Launch a Parent University to provide resources and technology needs to families and strengthen parents' capacity as advocates for their children		✓ ✓
Increase avenues for stakeholder communication by utilizing videos, podcast, and social media pages to increase participation in school sponsored events		√
Implement Positive Behavior Intervention Supports in all schools with fidelity and collect discipline data to analyze trends and help decrease the number of office referrals district-wide		\checkmark
Partner with Chamber of Commerce and local businesses to increase on site participation at school activities		

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Baldwin County Schools Cont.:

Academic Information 2013 - 2017:

Key:

DID NOT MEET TARGET

SHOWED IMPROVEMENT

EXCEEDED TARGET

BEAT THE ODDS (BTO) During each year of its first five-year charter term, each System Charter School shall	201	2-13	201	3-14	2014	4-15	201	5-16	2010	5-17
"beat the odds"	Target	Actual								
Number of schools included in charter system contract		6		6		6		6		6
Number of schools that Beat the Odds	6	1	6	2	6	1	6	1	6	2
% of Schools that Beat the Odds	100%	17%	100%	33%	100%	17%	100%	17%	100%	33%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	65.0	69.1	60.1	71.3	57.0	72.1	62.8	73.7	65.5
Elementary School Average	73.0	64.9	69.0	60.0	70.2	53.0	70.0	60.0	72.3	64.4
Middle School Average	72.0	70.6	72.0	56.8	70.6	55.1	71.5	58.6	73.0	59.4
High School Average	68.6	59.8	66.8	63.1	73.8	68.4	75.0	73.2	76.5	73.5
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	64.9	65.0	65.0	60.1	60.1	57.0	57.0	62.8	62.8	65.5
Elementary School Average	67.0	64.9	64.9	60.0	60.0	53.0	53.0	60.0	60.0	64.4
Middle School Average	68.5	70.6	70.6	56.8	56.8	55.1	55.1	58.6	58.6	59.4
High School Average	56.9	59.8	59.8	63.1	63.1	68.4	68.4	73.2	73.2	73.5

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
+ year conort oradation nate	71.8	64.8	72.6	66.6	78.8	79.8	80.6	86.1	82.4	88.8

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Baldwin County Schools Cont.:

MILESTONES						
State Deviewance Torgets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	37.8	63.6	40.8	66.9	43.9
Mathematics	63.8	48	66.8	46.4	69.8	50.1
Science	57.4	39.4	61	39.8	62.9	39.4
Social Studies	59.7	38.6	63.1	38.4	65.5	38.9
Middle School						
English/Language Arts	60.3	35.2	63.6	38.6	66.9	40.1
Mathematics	63.8	38.7	66.8	40.1	69.8	43.4
Science	57.4	35.4	61	36.5	62.9	29.3
Social Studies	59.7	36.4	63.1	39.7	65.5	42.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	48.8	64.7	50.7	67.9	49.4
American Literature	59	47.1	62.4	45.2	65.8	52.4
Coordinate Algebra	56.4	42.3	60	32.5	63.6	35.6
Analytic Geometry	55.6	43	59.3	44.5	63	37.7
Physical Science	50.1	49	54.3	60.7	58.5	51.1
Biology	56.6	51.6	60.2	54.6	63.8	51.6
U.S. History	61.6	44.3	64.8	67.7	68	60.2
Economics	58.3	38.9	61.8	53.2	65.3	52.3

Baldwin County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
0300	Lakeview Academy	E	49.7
0301	Midway Hills Primary	E	46.3
0302	Lakeview Primary	E	46.3
ALL	All Baldwin Schools	E	44.0
0303	Midway Hills Academy	E	36.5

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0100	Oak Hill MS	М	41.2
ALL	All Baldwin Schools	М	41.2

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0189	Baldwin High School	Н	42.8
ALL	All Baldwin Schools	Н	42.8

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
0300	Lakeview Academy	E	76.7
ALL	All Baldwin Schools	E	76.3
0303	Midway Hills Academy	E	69.7
0301	Midway Hills Primary	E	NA
0302	Lakeview Primary	E	NA

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0100	Oak Hill MS	М	75.1
ALL	All Baldwin Schools	М	75.1

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0189	Baldwin High School	Н	77.8
ALL	All Baldwin Schools	Н	77.8

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	6	0.0%

School Id	School Name	Grade Cluster		BTO Status
300	Lakeview Academy	E	DNBTO	Within Expected Range
100	Oak Hill Middle School	М	DNBTO	Within Expected Range
189	Baldwin High School	Н	DNBTO	Below Expected Range
302	Lakeview Primary	E	DNBTO	Below Expected Range
303	Midway Hills Academy	E	DNBTO	Below Expected Range
301	Midway Hills Primary	E	DNBTO	Below Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018 CCRPI Score
ALL	All Georgia Schools	E	77.8
0300	Lakeview Academy	E	66.5
ALL	All Baldwin Schools	E	58.7
0303	Midway Hills Academy	E	51.6
0301	Midway Hills Primary	E	50.2
0302	Lakeview Primary	E	48.6
School ID	School Name	Grade Cluster	CCRPI Score
ALL	All Georgia Schools	М	76.2
ALL	All Baldwin Schools	М	61.4
0100	Oak Hill MS	Μ	61.3
School ID	School Name	Grade Cluster	CCRPI Score
ALL	All Georgia Schools	Н	75.3
0189	Baldwin High School	Н	59.8
ALL	All Baldwin Schools	Н	59.8

4% Gap Closure (annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Baldwin High School	59.8	40.2	1.6	61.4
Lakeview Academy	66.5	33.5	1.3	67.8
Lakeview Primary	48.6	51.4	2.1	50.7
Midway Hills Academy	51.6	48.4	1.9	53.5
Midway Hills Primary	50.2	49.8	2.0	52.2
Oak Hill MS	61.3	38.7	1.5	62.8

Graduation Rates:

School ID	School Name	2018
0189	Baldwin High School	91.5
ALL	All Baldwin Schools	91.5
ALL	All Georgia Schools	82.0

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Banks County Schools:

First year as a Charter System: 2013-14

2017-18 Enrollment: 2,621

Number of Schools in System: 4.

College and Career Academy: No

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible scheduling will be utilized in grades K-12 in order to implement remediation and acceleration opportunities based on student performance and progress	~	~
Implementation of Foreign Languages at all grade levels K-12 will be phased in		\checkmark
The credit recovery program will be enhanced at the high school in order to serve more students to decrease the dropout rate and improve the high school graduation rate.	~	✓
Distance learning participation and successful completion of course credit for those students on an accelerated learning track will be increased	~	✓
The Freshman Transition Program will focus on ensuring the success of ninth grade students and successful completion of high school	~	✓
Differentiated instruction, data review, assessment, and mastery learning will be the emphasis of professional learning		\checkmark
The dual enrollment program will be enhanced to encourage more student and teacher participation	\checkmark	✓

Banks County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IMPROVEMENT	EXCEEDED TARGET

BEAT THE ODDS (BTO)										
During each year of its first five-year charter term, each System Charter School shall	201	.2-13	2013-14		2014-15		2015-16		2016-17	
"beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		3		3		3
Number of schools that Beat the Odds	4	0	4	1	3	0	3	2	3	2
% of Schools that Beat the Odds	100%	0%	100%	25%	100%	0%	100%	67%	100%	67%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	74.6	69.1	71.0	71.3	68.8	71.2	75.2	73.7	76.1
Elementary School Average	73.0	78.8	69.0	77.3	70.2	67.5	70.0	74.1	72.3	77.8
Middle School Average	72.0	74.8	72.0	70.3	70.6	67.3	71.5	74.9	73.0	77.8
High School Average	68.6	67.4	66.8	62.3	73.8	71.8	75.0	77.0	76.5	72.5
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	76.8	74.6	74.6	71.0	71.0	68.8	68.8	75.2	75.2	76.1
Elementary School Average	80.4	78.8	78.8	77.3	77.3	67.5	77.3	74.1	74.1	77.8
Middle School Average	83.7	74.8	74.8	70.3	70.3	67.3	70.3	74.9	74.9	77.8
High School Average	64.7	67.4	67.4	62.3	62.3	71.8	62.3	77.0	77.0	72.5

GRADUATION RATE										
	2012-13 2013-14		3-14	2014-15		2015-16		2016-17		
4-year Cohort Graduation Rate	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
· ,	71.5	88.2	72.5	86.7	78.8	92.5	80.6	92.3	82.4	90.4

Banks County Schools Cont.:

MILESTONES						
	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	59.5	63.6	64.6	66.9	67.7
Mathematics	63.8	67.4	66.8	69.4	69.8	73.9
Science	57.4	61.7	61.0	64.6	62.9	68.6
Social Studies	59.7	61.7	63.1	60.5	65.5	56.0
Middle School						
English/Language Arts	60.3	58.3	63.6	66.8	66.9	67.0
Mathematics	63.8	62.7	66.8	70.2	69.8	74.2
Science	57.4	61.6	61.0	68.6	62.9	80.5
Social Studies	59.7	62.1	63.1	66.4	65.5	74.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	60.6	64.7	65.8	67.9	67.2
American Literature	59.0	57.0	62.4	60.7	65.8	70.5
Coordinate Algebra	56.4	37.3	60.0	54.3	63.6	43.7
Analytic Geometry	55.6	49.4	59.3	57.2	63.0	69.7
Physical Science	50.1	51.7	54.3	61.4	58.5	58.8
Biology	56.6	60.3	60.2	62.9	63.8	60.8
U.S. History	61.6	87.9	64.8	89.8	68.0	88.1
Economics	58.3	67.2	61.8	84.1	65.3	64.9

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0107	Banks County Elementary School	E	72.6
ALL	All Banks County Schools	E	72.6
0205	Banks County Primary School	E	70.9
ALL	All Georgia Schools	ш	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0105	Banks County Middle School	М	67.5
ALL	All Banks County Schools	М	67.5
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0199	Banks County High School	Н	65.5
ALL	All Banks County Schools	Н	65.5

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0205	Banks County Primary School	E	100
0107	Banks County Elementary School	E	89.8
ALL	All Banks County Schools	E	89.8
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0105	Banks County Middle School	М	69.5
ALL	All Banks County Schools	М	69.5
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0199	Banks County High School	Н	76.6
ALL	All Banks County Schools	Н	76.6

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	6	0.0%

School Id	School Name	Grade Cluster		BTO Status
105	Banks County Elementary School	E	BTO	Above Expected Range
107	Banks County High School	Н	DNBTO	Within Expected Range
199	Banks County Primary School	E	DNBTO	Within Expected Range
205	Banks County Middle School	М	DNBTO	Below Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018
0107	Banks County Elementary School	E	80.9
0205	Banks County Primary School	E	77.1
ALL	All Banks County Schools	E	80.9
ALL	All Georgia Schools	E	77.8
School ID	School Name	Grade Cluster	2018
0105	Banks County Middle School	М	64.4
ALL	All Banks County Schools	М	64.4
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
0199	Banks County High School	Н	73.5
ALL	All Banks County Schools	Н	73.5
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Banks County Primary School	77.1	22.9	0.9	78.0
Banks County Middle School	64.4	35.6	1.4	65.8
Banks County High School	73.5	26.5	1.1	74.6
Banks County Elementary School	80.9	19.1	0.8	81.7

Graduation Rates:

School ID	School Name	2018
0199	Banks County High School	92.7
ALL	All Banks Schools	92.7
ALL	All Schools	81.6

Barrow County Schools:

First year as a Charter System: 2011-12

2017-18 Enrollment: 13,877 **Number of Schools in System:** 15

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implement the Teacher Leader program to financially incentivize identified teachers and further make their classrooms 'model' environments that can be used to improve instruction for all teachers		✓
Utilize charter funds to create a continue a position entitled language and cultural diversity specialist who will serve as an advocate and resource for linguistically and culturally diverse students and their families, immigrant students and migrant families		\checkmark
Improve overall post-secondary preparedness by developing custom courses and pathways, such as business management, accounting, entrepreneurship, and computer science	√	
Develop new pre-employment preparation programs for at risk and special needs populations through partnerships with Goodwill and Vocation Rehabilitation to implement the Workforce Innovation and Opportunity Act (WIOA) Youth program in Barrow County		
Provide incentives, either financial, training, or technology based, to teachers that effectively integrate technology into standards-based lessons to improve overall technology integration		
Restructure connections courses at the middle school to both support and align to later pathway offerings as well as courses designed to improve awareness of college/career options and foster management, interpersonal, and employability (soft skills) among students		
Employment of a Director of Innovative Learning		√
Employment of an Innovation Support Specialist to support all schools		\checkmark
Employment of a Digital Media Administrator to support all schools		\checkmark
ArtsNOW Partnership and Support		✓
School-determined innovative initiatives determined by SGTs		\checkmark

Barrow County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	NOT MEET TARGET SHOWED IMPROVEMENT EXCEEDED TARGET											
BEAT THE ODDS (BTO)												
During each year of its first five-year charter		2012-	2012-13		2013-14		2014-15		2015-16		2016-17	
term, each System Charter School shall "b odds"	eat the	Target	Actual									
Number of schools included in charter c	system contract		13		14		14		14		14	
Number of schools that Beat th	ne Odds	13	5	14	1	14	1	14	3	14	6	
% of Schools that Beat th	ne Odds	100%	38%	100%	7%	100%	7%	100%	21%	100%	43%	

CCRPI											
CCRPI score (minus Challenge	201	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual									
Overall System Average	71.5	73.5	69.1	69.0	71.3	69.1	72.1	72.1	73.7	74.5	
Elementary School Average	73.0	78.5	69.0	69.0	70.2	69.2	70.0	71.9	72.3	77.1	
Middle School Average	72.0	68.2	72.0	72.0	70.6	67.8	71.5	72.0	73.0	73.8	
High School Average	68.6	68.9	66.8	66.8	73.8	70.1	75.0	72.4	76.5	70.7	
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual									
Overall District Average	67.8	73.5	73.5	69.0	69.0	69.1	69.1	72.1	72.1	74.5	
Elementary School Average	64.9	78.5	78.5	69.0	69.0	69.2	69.2	71.9	71.9	77.1	
Middle School Average	72.3	68.2	68.2	72.0	72.0	67.8	67.8	72.0	72.0	73.8	
High School Average	69.2	68.9	68.9	66.8	66.8	70.1	70.1	72.4	72.4	70.7	

GRADUATION RATE										
2012-13		2013-14		2014-15		2015-16		2016-17		
A year Cohort Craduation Bata	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
4-year Cohort Graduation Rate	71.5	88.2	72.5	75.6	78.8	79.6	80.6	83.9	82.4	82.6

Barrow County Schools Cont.:

MILESTONES						
State Berformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	60.6	63.6	62.6	66.9	69.7
Mathematics	63.8	64.2	66.8	69.6	69.8	74.3
Science	57.4	58.3	61.0	62.3	62.9	69.8
Social Studies	59.7	58.5	63.1	58.7	65.5	62.3
Middle School						
English/Language Arts	60.3	53.4	63.6	57.1	66.9	61.6
Mathematics	63.8	62.0	66.8	64.2	69.8	67.5
Science	57.4	55.1	61.0	60.7	62.9	61.9
Social Studies	59.7	62.3	63.1	66.4	65.5	67.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	58.0	64.7	58.6	67.9	64.7
American Literature	59.0	53.6	62.4	53.8	65.8	61.2
Coordinate Algebra	56.4	45.6	60.0	41.9	63.6	48.8
Analytic Geometry	55.6	49.3	59.3	56.9	63.0	61.5
Physical Science	50.1	39.4	54.3	35.9	58.5	47.0
Biology	56.6	50.5	60.2	67.0	63.8	63.5
U.S. History	61.6	55.0	64.8	62.4	68.0	54.5
Economics	58.3	55.1	61.8	60.2	65.3	63.2

Barrow County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0193	Bramlett Elementary School	E	76.6
0189	Kennedy Elementary School	E	74.9
0205	Bethlehem Elementary School	E	70.8
0298	Yargo Elementary School	E	70.7
0105	County Line Elementary School	E	70.6
ALL	All Barrow County Schools	E	68.0
4050	Holsenbeck Elementary School	E	67.6
ALL	All Georgia Schools	E	65.7
0299	Winder Elementary School	E	64.8
5050	Statham Elementary School	E	62.9
1050	Auburn Elementary School	E	53.1
School ID	School Name	Grade Cluster	2018 Content Mastery
0114	Bear Creek Middle School	М	73.8
ALL	All Georgia Schools	М	65.1
ALL	All Barrow County Schools	М	64.0
0289	Russell Middle School		60.0
0205	Russell Mildule School	М	63.8
0106	Haymon-Morris Middle School	M	63.8 60.9
0106	Haymon-Morris Middle School	М	60.9
0106 0198	Haymon-Morris Middle School Westside Middle School	M M	60.9 57.8
0106 0198 School ID	Haymon-Morris Middle School Westside Middle School School Name	M M Grade Cluster	60.9 57.8 2018 Content Mastery
0106 0198 School ID ALL	Haymon-Morris Middle School Westside Middle School School Name All Georgia Schools	M M Grade Cluster H	60.9 57.8 2018 Content Mastery 66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0193	Bramlett Elementary School	E	88.0
0189	Kennedy Elementary School	E	85.4
ALL	All Georgia Schools	E	84.4
0105	County Line Elementary School	E	83.8
4050	Holsenbeck Elementary School	E	81.7
5050	Statham Elementary School	E	80.6
ALL	All Barrow County Schools	E	79.8
0299	Winder Elementary School	E	77.7
1050	Auburn Elementary School	E	76.0
0298	Yargo Elementary School	E	74.9
0205	Bethlehem Elementary School	E	69.5
School ID	School Name	Grade Cluster	2018 Progress
0114	Bear Creek Middle School	М	83.1
ALL	All Georgia Schools	М	81.0
0289	Russell Middle School	М	76.3
ALL	All Barrow County Schools	М	70.4
0106	Haymon-Morris Middle School	М	64.5
0198	Westside Middle School	М	57.2

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School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0101	Apalachee High School	Н	81.5
ALL	All Barrow County Schools	Н	78.6
3052	Winder-Barrow High School	Н	76.4

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	15	6.67%

School Id	School Name	Grade Cluster		BTO Status
114	Bear Creek Middle School	М	BTO	Above Expected Range
101	Apalachee High School	Н	DNBTO	Within Expected Range
105	County Line Elementary School	E	DNBTO	Within Expected Range
189	Kennedy Elementary School	E	DNBTO	Within Expected Range
193	Bramlett Elementary School	E	DNBTO	Within Expected Range
299	Winder Elementary School	E	DNBTO	Within Expected Range
1050	Auburn Elementary School	E	DNBTO	Below Expected Range
106	Haymon-Morris Middle School	М	DNBTO	Below Expected Range
198	Westside Middle School	М	DNBTO	Below Expected Range
205	Bethlehem Elementary School	E	DNBTO	Below Expected Range
289	Russell Middle School	М	DNBTO	Below Expected Range
298	Yargo Elementary School	E	DNBTO	Below Expected Range
3052	Winder-Barrow High School	Н	DNBTO	Below Expected Range
4050	Holsenbeck Elementary School	E	DNBTO	Below Expected Range
5050	Statham Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018
0193	Bramlett Elementary School	E	79.1
0189	Kennedy Elementary School	E	77.1
ALL	All Georgia Schools	E	76.6
0105	County Line Elementary School	E	76.4
0299	Winder Elementary School	E	73.2
0205	Bethlehem Elementary School	E	72.4
0298	Yargo Elementary School	E	71.7
4050	Holsenbeck Elementary School	E	71.2
ALL	All Barrow County Schools	E	68.7
5050	Statham Elementary School	E	64.3
1050	Auburn Elementary School	E	61.5
School ID	School Name	Grade Cluster	2018
0114	Bear Creek Middle School	М	82.1
ALL	All Georgia Schools	М	76.6
0289	Russell Middle School	М	71.6
ALL	All Barrow County Schools	М	68.7
0106	Haymon-Morris Middle School	М	60.6
0198	Westside Middle School	М	59.3

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School ID	School Name	Grade Cluster	2018
0101	Apalachee High School	Н	77.0
ALL	All Georgia Schools	Н	76.6
3052	Winder-Barrow High School	Н	69.4
ALL	All Barrow County Schools	Н	68.7

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Bear Creek Middle School	82.1	17.9	0.7	82.8
Apalachee High School	77.0	23.0	0.9	77.9
County Line Elementary School	76.4	23.6	0.9	77.3
Kennedy Elementary School	77.1	22.9	0.9	78.0
Bramlett Elementary School	79.1	20.9	0.8	79.9
Winder Elementary School	73.2	26.8	1.1	74.3
Auburn Elementary School	61.5	38.5	1.5	63.0
Haymon-Morris Middle School	60.6	39.4	1.6	62.2
Westside Middle School	59.3	40.7	1.6	60.9
Bethlehem Elementary School	72.4	27.6	1.1	73.5
Russell Middle School	71.6	28.4	1.1	72.7
Yargo Elementary School	71.7	28.3	1.1	72.8
Winder-Barrow High School	69.4	30.6	1.2	70.6
Holsenbeck Elementary School	71.2	28.8	1.2	72.4
Statham Elementary School	64.3	35.7	1.4	65.7

Graduation Rates:

School ID	School Name	2018
0101	Apalachee High School	87.9
ALL	All Barrow County Schools	85.9
3052	Winder-Barrow High School	85.1
ALL	All Georgia Schools	82.0

Ben Hill County Schools:

First year as a Charter System: 2018-19

2018-19 Enrollment: 3,047

Number of Schools in System: 4

College and Career Academy: Yes – Included in Charter System Contract

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
College and Career Academy	\checkmark	
Flexible Scheduling	\checkmark	\checkmark
Graduation Requirements and Student Portfolios	\checkmark	\checkmark

Ben Hill County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
0196	Ben Hill County Primary School	E	48.7
0111	Ben Hill Elementary School	E	43.9
ALL	All Ben Hill County Schools	E	43.9
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0296	Ben Hill County Middle School	М	54.7
ALL	All Ben Hill County Schools	Μ	54.7
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0291	Fitzgerald High School	Н	47.7
ALL	All Ben Hill County Schools	Н	47.7

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0196	Ben Hill County Primary School	E	100.0
ALL	All Georgia Schools	Ш	84.4
0111	Ben Hill Elementary School	E	55.2
ALL	All Ben Hill County Schools	E	55.2
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0296	Ben Hill County Middle School	М	71.5
ALL	All Ben Hill County Schools	М	71.5
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0291	Fitzgerald High School	Н	64.0
ALL	All Ben Hill County Schools	Н	64.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	4	0.0%

School Id	School Name	Grade Cluster	BTO Status	
296	Ben Hill County Middle School	М	DNBTO	Within Expected Range
111	Ben Hill Elementary School	E	DNBTO	Below Expected Range
196	Ben Hill County Primary School	E	DNBTO	Below Expected Range
291	Fitzgerald High School	Н	DNBTO	Below Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0111	Ben Hill Elementary School	E	48.5
ALL	All Ben Hill County Schools	E	48.5
0196	Ben Hill County Primary School	E	45.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0296	Ben Hill County Middle School	М	67.7
ALL	All Ben Hill County Schools	М	67.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0291	Fitzgerald High School	Н	59.8
ALL	All Ben Hill County Schools	Н	59.8

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Ben Hill County Middle School	67.7	32.3	1.3	69.0
Ben Hill Elementary School	48.5	51.5	2.1	50.6
Ben Hill County Primary School	45.7	54.3	2.2	47.9
Fitzgerald High School	59.8	40.2	1.6	61.4

Graduation Rates:

School ID	School Name	2018
ALL	All Georgia Schools	82.0
0291	Fitzgerald High School	80.4
ALL	All Ben Hill County Schools	80.4

Calhoun City Schools:

First year as a Charter System: 2011-12

2018-19 Enrollment: 4,041

Number of Schools in System: 4

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Align all spending priorities with the district's strategic plan to improve student achievement	\checkmark	\checkmark
Since the state revenue source currently contributes to a minimal percentage of the actual cost of operating schools at a high level, the district will leverage the reduction of spending constraints to support the core business of teaching and learning	√	\checkmark
Pursue innovative course design that accounts for varied paces of student learning and unique interests	1	✓
Facilitate new thinking about engaging instructional experiences and environments for students' learning needs today through the increased use of digital resources, embedded courses, innovative instructional models, and advanced learning opportunities		✓
Consider the additional value that could be added to classroom instruction and student supports by expanding employment practices to consider professional practitioners in specialty fields such as technology, science and engineering, and child support roles	√	✓
Compensate all employees at competitive rates while valuing prior non- teaching responsibilities associated with an employee's teaching or support assignment	√	✓
Ensure the Calhoun City Schools can meet the unique academic, resource, and support needs of all schools by leveraging flexibility in order to best advance teaching and learning at every school	√	✓

Calhoun City Schools Cont.:

Academic Information:

System Charter School shall

Number of schools included in

charter system contract Number of schools that Beat

% of Schools that Beat the

the Odds

Odds

Target

4

100%

Actual

4

1

25%

"beat the odds"

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT		EXCEEDED TARGET					
	BEAT THE ODDS (BTO)								
	During each year of its first five-year charter term, each	2	2012-13	2013-14	2	2014-15	2015-16	2016-17	

Actual

4

0

0%

Target

3

100%

Actual

3

0

0%

Target

3

100%

Actual

3

0

0%

Target

3

100%

Actual

3

0

0%

Target

4

100%

CCRPI			_		_		_		_		
CCRPI score (minus Challenge Points) shall be better than the	2012	2-13	201	3-14	201	4-15	201	5-16	201	6-17	
State average CCRPI each year	Target	Actual									
Overall System Average	71.2	77.0	69.3	72.7	71.5	69.1	72.1	70.1	73.7	70.9	
Elementary School Average	73.0	80.3	69.0	74.5	70.2	69.1	70.0	68.7	72.3	74.3	
Middle School Average	72.0	77.4	72.0	75.3	70.6	61.4	71.5	64.7	73.0	61.9	
High School Average	68.6	69.9	66.8	66.9	73.8	75.3	75.0	77.4	76.5	73.1	
CCRPI score (minus Challenge	2012	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual									
Overall District Average	75.7	77.0	77.0	72.7	72.7	69.1	69.1	70.1	70.1	70.9	
Elementary School Average	76.9	80.3	80.3	74.5	74.5	69.1	69.1	68.7	68.7	74.3	
Middle School Average	74.7	77.4	77.4	75.3	75.3	61.4	61.4	64.7	64.7	61.9	
High School Average	74.1	69.9	69.9	66.9	66.9	75.3	75.3	77.4	77.4	73.1	

GRADUATION RATE											
	201	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual									
4-year conort Graduation Rate	71.5	91.7	72.5	92.6	78.8	95.2	80.6	96.8	82.4	97.7	

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Calhoun City Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	55.7	63.6	49.8	66.9	56.2
Mathematics	63.8	70.2	66.8	60.8	69.8	63.6
Science	57.4	64.9	61.0	59.5	62.9	55.5
Social Studies	59.7	66.9	63.1	62.0	65.5	59.5
Middle School						
English/Language Arts	60.3	55.2	63.6	59.3	66.9	53.1
Mathematics	63.8	63.0	66.8	72.5	69.8	68.2
Science	57.4	53.4	61.0	60.8	62.9	44.7
Social Studies	59.7	59.2	63.1	62.1	65.5	42.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	63.8	64.7	64.5	67.9	69.0
American Literature	59.0	59.0	62.4	68.5	65.8	66.8
Coordinate Algebra	56.4	58.5	60.0	53.2	63.6	46.9
Analytic Geometry	55.6	57.2	59.3	95.6	63.0	66.8
Physical Science	50.1	57.8	54.3	85.1	58.5	77.7
Biology	56.6	44.1	60.2	53.9	63.8	49.7
U.S. History	61.6	53.1	64.8	71.0	68.0	64.9
Economics	58.3	63.6	61.8	46.3	65.3	47.1

Calhoun City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0305	Calhoun Primary School	E	71.9
ALL	All Georgia Schools	ш	65.7
0405	Calhoun Elementary School	E	65.0
ALL	All Calhoun City Schools	E	65.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0205	Calhoun Middle School	М	58.1
ALL	All Calhoun City Schools	М	58.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
3050	Calhoun High School	Н	64.2
ALL	All Calhoun City Schools	Н	64.2

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0405	Calhoun Elementary School	E	98.1
ALL	All Calhoun City Schools	E	98.1
0305	Calhoun Primary School	E	94.3
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0205	Calhoun Middle School	М	73.1
ALL	All Calhoun City Schools	М	73.1
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
3050	Calhoun High School	Н	67.5
ALL	All Calhoun City Schools	Н	67.5

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	4	50.00%

School Id	School Name	Grade Cluster		BTO Status
305	Calhoun Primary School	E	BTO	Above Expected Range
405	Calhoun Elementary School	E	BTO	Above Expected Range
205	Calhoun Middle School	М	DNBTO	Below Expected Range
3050	Calhoun High School	Н	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0305	Calhoun Primary School	E	82.9
0405	Calhoun Elementary School	E	81.9
ALL	All Calhoun City Schools	E	81.8
ALL	All Georgia Schools	E	77.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0205	Calhoun Middle School	М	68.4
ALL	All Calhoun City Schools	М	68.4
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
3050	Calhoun High School	Н	74.7
ALL	All Calhoun City Schools	Н	74.7

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Calhoun Primary School	82.9	17.1	0.7	83.6
Calhoun Elementary School	81.9	18.1	0.7	82.6
Calhoun Middle School	68.4	31.6	1.3	69.7
Calhoun High School	74.7	25.3	1.0	75.7

Graduation Rates:

School ID	School Name	2018
3050	Calhoun High School	97.6
ALL	All Calhoun City Schools	97.6
ALL	All Georgia Schools	82.0

Candler County Schools:

First year as a Charter System: 2015-16

2018-19 Enrollment: 2,212

Number of Schools in System: 3

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Enhancing executive soft skills through credit earning internships and community cooperatives with local businesses;	√	\checkmark
Utilizing non-certified experts in areas such as Art, Drama, Music, Electricity, Welding, to provide hands on learning opportunities;	√	✓
Flexible scheduling to meet individual learners' needs;	√	\checkmark
Adjusting graduation requirements to focus more on individual student needs and interests;		
Incorporating Tiger Time, a 45-minute pullout segment, targeted at remediation, acceleration, STEM focus, and other areas of interests for students;	~	√
Providing blended learning opportunities for more self-paced differentiated instruction that will cause students to move forward in curriculum acquisition through the use of station rotation, flipped classrooms, STEM labs, and the Innovative Learning Center	√	✓
Students earning PE credit for extra-curricular participation		

Candler County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT		E	XCEEDED	TARGET					
BEAT THE ODDS (BTO)											
During each year of its first five-year charter term, each	20:	12-13	2013-14		2014-15		2015-16		2016-17		
System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Number of schools included in charter system contract		4		4		3		3		3	
Number of schools that Beat the Odds	4	3	4	2	3	0	3	1	3	2	
% of Schools that Beat the Odds	100%	75%	100%	50%	100%	0%	100%	33%	100%	67%	

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	75.0	69.1	68.8	71.3	63.0	72.1	64.9	73.7	66.7
Elementary School Average	73.0	78.4	69.0	69.6	70.2	58.5	70.0	63.6	72.3	61.6
Middle School Average	72.0	71.9	72.0	73.5	70.6	64.0	71.5	57.4	73.0	68.6
High School Average	68.6	70.8	66.8	63.6	73.8	70.4	75.0	74.1	76.5	73.9
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	69.7	75.0	75.0	68.8	68.8	63.0	63.0	64.9	64.9	66.7
Elementary School Average	71.5	78.4	78.4	69.6	69.6	58.5	58.5	63.6	63.6	61.6
Middle School Average	70.5	71.9	71.9	73.5	73.5	64.0	64.0	57.4	57.4	68.6
High School Average	65.5	70.8	70.8	63.6	63.6	70.4	70.4	74.1	74.1	73.9

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
A year Cohort Craduation Bata	Target	Actual								
4-year Cohort Graduation Rate	71.5	71.7	72.5	81.5	78.8	88.2	80.6	87.2	82.4	91.9

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Candler County Schools Cont.:

MILESTONES						
State Deviewance Texactor	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	2015	-16	20	16-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	50.0	63.6	49.4	66.9	48.0
Mathematics	63.8	58.8	66.8	64.8	69.8	59.4
Science	57.4	63.8	61.0	61.4	62.9	66.2
Social Studies	59.7	59.4	63.1	54.7	65.5	55.4
Middle School						
English/Language Arts	60.3	51.3	63.6	48.7	66.9	51.4
Mathematics	63.8	65.6	66.8	62.0	69.8	62.3
Science	57.4	58.0	61.0	48.7	62.9	35.2
Social Studies	59.7	53.4	63.1	45.3	65.5	39.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	47.9	64.7	62.2	67.9	57.3
American Literature	59.0	54.5	62.4	51.5	65.8	59.8
Coordinate Algebra	56.4	51.0	60.0	57.0	63.6	52.2
Analytic Geometry	55.6	44.6	59.3	60.4	63.0	66.0
Physical Science	50.1	44.7	54.3	55.2	58.5	48.4
Biology	56.6	52.2	60.2	55.2	63.8	72.0
U.S. History	61.6	75.5	64.8	93.6	68.0	71.1
Economics	58.3	53.8	61.8	66.7	65.3	76.4

Candler County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	ш	65.7
0302	Metter Elementary School	E	56.9
ALL	All Candler County Schools	E	56.9
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0102	Metter Middle School	Μ	54.2
ALL	All Candler County Schools	М	54.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0101	Metter High School	Н	65.8
ALL	All Candler County Schools	Н	65.8

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0302	Metter Elementary School	E	90.8
ALL	All Candler County Schools	E	90.8
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
0102	Metter Middle School	М	83.5
ALL	All Candler County Schools	М	83.5
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0101	Metter High School	Н	79.4
ALL	All Candler County Schools	Н	79.4

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	3	0.00%

School Id	School Name	Grade Cluster		BTO Status
101	Metter High School	Н	DNBTO	Within Expected Range
102	Metter Middle School	М	DNBTO	Within Expected Range
302	Metter Elementary School	E	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0302	Metter Elementary School	E	72.8
ALL	All Candler County Schools	E	72.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
ALL	All Candler County Schools	М	70.6
0102	Metter Middle School	М	70.6
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0101	Metter High School	Н	73.6
ALL	All Candler County Schools	Н	73.6

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Metter High School	73.6	26.4	1.1	74.7
Metter Middle School	70.6	29.4	1.2	71.8
Metter Elementary School	72.8	27.2	1.1	73.9

Graduation Rates:

School ID	School Name	2018
0101	Metter High School	91.4
ALL	All Candler County Schools	91.4
ALL	All Georgia Schools	82.0

Carrollton City Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 5,194

Number of Schools in System: 4

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible Service Models to serve students based on their individual needs rather than the state-identified label;	\checkmark	
Provide opportunities for accelerated instructions;		
Implement a world language component at the elementary school level as part of the enriching instruction;		
Expand postsecondary partnerships to include academic and vocational opportunities, including a Profession Skills Program, for all students based on the needs of the student population and the regional economic community;		
Expand opportunities for virtual and blended learning through the system's Performance Learning Center;		
Implementation of s Senior Capstone project requirement for all students to include academic course of study, professional skills, career pathway, apprenticeship/work-based learning and services		
Transportation for families to innovative supports- PreK Parent University		✓
Funding the start-up for CES STEM Labs		\checkmark

Carrollton City Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET				
BEAT THE ODDS (BTO)										
During each year of its first five-year charter term, each	20	12-13	201	3-14 	20:	14-15	201	5-16	201	6-17
System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		3		3		3
Number of schools that Beat the Odds	4	0	4	2	3	2	3	2	3	2
% of Schools that Beat the Odds	100%	0%	100%	50%	100%	67%	100%	67%	100%	67%

CCRPI										
CCRPI score (minus Challenge	201	2012-13 201		.3-14 2014-15		4-15	2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	70.7	69.1	76.2	71.3	75.9	72.1	70.5	73.7	73.3
Elementary School Average	73.0	74.3	69.0	74.7	70.2	70.0	70.0	67.5	72.3	69.1
Middle School Average	72.0	70.9	72.0	80.1	70.6	69.2	71.5	66.1	73.0	66.9
High School Average	68.6	64.7	66.8	65.5	73.8	83.4	75.0	78.4	76.5	84.3
CCRPI score (minus Challenge	201	2-13	201	3-14	2014	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	72.1	70.7	70.7	76.2	76.2	75.9	75.9	70.5	70.5	73.3
Elementary School Average	72.4	74.3	74.3	74.7	74.7	70.0	70.0	67.5	67.5	69.1
Middle School Average	72.3	70.9	70.9	80.1	80.1	69.2	69.2	66.1	66.1	66.9
High School Average	71.4	64.7	64.7	65.5	65.5	83.4	83.4	78.4	78.4	84.3

GRADUATION RATE											
	2012-13		201	2013-14 201		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
	71.5	85.8	72.5	83.3	78.8	87.7	80.6	91.3	82.4	86.9	

Carrollton City Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	65.5	63.6	59.6	66.9	62.1
Mathematics	63.8	65.1	66.8	63.5	69.8	66.7
Science	57.4	66.4	61.0	63.7	62.9	62.1
Social Studies	59.7	70.5	63.1	64.6	65.5	64.0
Middle School						
English/Language Arts	60.3	64.5	63.6	64.8	66.9	61.1
Mathematics	63.8	65.9	66.8	70.8	69.8	72.8
Science	57.4	60.9	61.0	59.4	62.9	62.7
Social Studies	59.7	58.3	63.1	60.4	65.5	55.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	67.9	64.7	59.1	67.9	75.4
American Literature	59.0	86.0	62.4	63.0	65.8	79.1
Coordinate Algebra	56.4	63.2	60.0	67.4	63.6	69.4
Analytic Geometry	55.6	58.8	59.3	68.2	63.0	78.1
Physical Science	50.1	62.7	54.3	63.2	58.5	59.0
Biology	56.6	60.6	60.2	69.6	63.8	81.1
U.S. History	61.6	58.1	64.8	63.0	68.0	71.6
Economics	58.3	56.1	61.8	63.4	65.3	60.0

Carrollton City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery							
0106	Carrollton Middle-Upper Elementary School	E	68.5							
ALL	All Carrollton City Schools	E	68.3							
0193	Carrollton Elementary School	E	65.8							
ALL	All Georgia Schools	E	65.7							
School ID	School Name	Grade Cluster	2018 Content Mastery							
1550	Carrollton Jr. High School	М	65.6							
ALL	All Georgia Schools	М	65.1							
ALL	All Carrollton City Schools	М	63.6							
School ID	School Name	Grade Cluster	2018 Content Mastery							
1050	Carrollton High School	Н	76.1							
ALL	All Carrollton City Schools	Н	76.1							
ALL	All Georgia Schools	Н	66.9							

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0193	Carrollton Elementary School	E	100.0
ALL	All Georgia Schools	E	84.4
0106	Carrollton Middle-Upper Elementary School	E	75.1
ALL	All Carrollton City Schools	E	75.1
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Carrollton City Schools	М	82.5
ALL	All Georgia Schools	М	81.0
1550	Carrollton Jr. High School	М	80.4
School ID	School Name	Grade Cluster	2018 Progress
1050	Carrollton High School	Н	86.5
ALL	All Carrollton City Schools	Н	86.5
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	4	50.00%

School Id	School Name	Grade Cluster		BTO Status
1050	Carrollton High School	Н	BTO	Above Expected Range
106	Carrollton Middle-Upper Elementary School	EM	BTO	Above Expected Range
1550	Carrollton Jr. High School	М	DNBTO	Within Expected Range
193	Carrollton Elementary School	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0106	Carrollton Middle-Upper Elementary School	E	76.0
ALL	All Carrollton City Schools	E	74.4
0193	Carrollton Elementary School	E	68.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
1550	Carrollton Jr. High School	М	72.4
ALL	All Carrollton City Schools	М	72.3
School ID	School Name	Grade Cluster	2018
1050	Carrollton High School	Н	83.7
ALL	All Carrollton City Schools	Н	83.7
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Carrollton High School	83.7	16.3	0.7	84.4
Carrollton Middle-Upper Elementary School	73.8	26.2	1.0	74.8
Carrollton Jr. High School	72.4	27.6	1.1	73.5
Carrollton Elementary School	68.7	31.3	1.3	70.0

Graduation Rates:

School ID	School Name	2018
1050	Carrollton High School	89.6
ALL	All Carrollton City Schools	89.6
ALL	All Georgia Schools	82.0

Cartersville City Schools:

First year as a Charter System: 2010-11

2018-19 Enrollment: 4,480

Number of Schools in System: 4

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implementing alternative and flexible schedules differentiate instruction and provide remediation and/or enrichment for students. This includes, but is not limited to, early release on specified days at the high school, before and after school remediation sessions at schools, summer bridge program, "Canes Time" at the middle school for remediation, specialized scheduling one day per week at the elementary school to provide remediation or enrichment; credit recovery and Saturday programs;	√	
Preparing students to be college and/or work ready upon graduation through dual enrollment opportunities, creating alternative ways to earn high school credit, and providing leadership training; and	~	
Utilizing innovative instructional approaches to creatively group students in the most effective model to promote achievement and student success;	√	
Increasing the use of technology to enhance instruction and student learning opportunities; and		\checkmark
Providing alternatives to retention for students who have not mastered the grade-level standards by the end of the traditional grading period. This would include flexibility in scheduling, the expansion of delivery models, and the implementation of differentiated instruction.	✓	

Cartersville City Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IMPROVEMENT	EXCEEDED TARGET

BEAT THE ODDS (BTO) During each year of its first	201	2012-13		2013-14		2014-15		5-16	2016-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		4		4		3
Number of schools that Beat the Odds	4	1	4	1	4	2	4	1	3	2
% of Schools that Beat the Odds	100%	25%	100%	25%	100%	50%	100%	25%	100%	67%

CCRPI										
CCRPI score (minus Challenge	201	2-13	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.2	71.1	69.3	74.5	71.5	73.4	73.6	80.7	73.7	77.7
Elementary School Average	73.0	67.6	69.0	74.1	70.2	69.8	71.7	84.0	72.3	78.1
Middle School Average	72.0	72.3	72.0	77.7	70.6	75.8	71.5	79.3	73.0	73.4
High School Average	68.6	76.5	66.8	72.3	73.8	77.4	75.7	76.7	76.5	81.0
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	71.1	71.1	74.5	74.5	73.4	73.4	80.7	80.7	77.7	71.1
Elementary School Average	67.6	67.6	74.1	74.1	69.8	74.1	84.0	84.0	78.1	67.6
Middle School Average	72.3	72.3	77.7	77.7	75.8	77.7	79.3	79.3	73.4	72.3
High School Average	76.5	76.5	72.3	72.3	77.4	77.4	76.7	76.7	81.0	76.5

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
-	71.5	77.7	72.5	79.1	78.8	85.8	80.6	84.8	82.4	89.2

Cartersville City Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	65.7	63.6	61.7	66.9	63.3
Mathematics	63.8	68.3	66.8	74.6	69.8	73.9
Science	57.4	61.2	61.0	65.8	62.9	62.8
Social Studies	59.7	61.0	63.1	66.4	65.5	68.1
Middle School						
English/Language Arts	60.3	65.6	63.6	68.6	66.9	66.3
Mathematics	63.8	68.2	66.8	74.9	69.8	75.5
Science	57.4	67.3	61.0	72.3	62.9	70.5
Social Studies	59.7	73.8	63.1	75.0	65.5	76.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	68.8	64.7	70.8	67.9	77.8
American Literature	59.0	64.0	62.4	65.4	65.8	74.8
Coordinate Algebra	56.4	65.3	60.0	66.3	63.6	69.9
Analytic Geometry	55.6	70.9	59.3	77.5	63.0	83.0
Physical Science	50.1	44.7	54.3	66.7	58.5	74.1
Biology	56.6	75.0	60.2	67.4	63.8	66.7
U.S. History	61.6	61.2	64.8	58.5	68.0	65.4
Economics	58.3	54.0	61.8	59.9	65.3	60.1

Cartersville City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0177	Cartersville Primary School	E	73.4
0191	Cartersville Elementary School	E	69.7
ALL	All Cartersville City Schools	E	69.7
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0277	Cartersville Middle School	Μ	72.3
ALL	All Cartersville City Schools	Μ	72.3
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
2050	Cartersville High School	Н	74.1
ALL	All Cartersville City Schools	Н	74.1
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0177	Cartersville Primary School	E	96.7
0191	Cartersville Elementary School	E	90.1
ALL	All Cartersville City Schools	E	90.1
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
0277	Cartersville Middle School	М	82.7
ALL	All Cartersville City Schools	М	82.7
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
2050	Cartersville High School	Н	84.9
ALL	All Cartersville City Schools	Н	84.9
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	4	25.00%

School Id	School Name	Grade Cluster		BTO Status
177	Cartersville Primary School	E	BTO	Beating the Odds
191	Cartersville Elementary School	E	DNBTO	Within Expected Range
2050	Cartersville High School	Н	DNBTO	Within Expected Range
277	Cartersville Middle School	М	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0177	Cartersville Primary School	E	83.7
ALL	All Georgia Schools	E	77.8
0191	Cartersville Elementary School	E	77.6
ALL	All Cartersville City Schools	E	77.5
School ID	School Name	Grade Cluster	2018
0277	Cartersville Middle School	М	78.0
ALL	All Cartersville City Schools	М	78.0
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
2050	Cartersville High School	Н	81.0
ALL	All Cartersville City Schools	Н	81.0
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Cartersville Primary School	83.7	16.3	0.7	84.4
Cartersville Elementary School	77.6	22.4	0.9	78.5
Cartersville High School	81.0	19.0	0.8	81.8
Cartersville Middle School	78.0	22.0	0.9	78.9

Graduation Rates:

School ID	School Name	2018
2050	Cartersville High School	91.6
ALL	All Cartersville City Schools	91.6
ALL	All Georgia Schools	82.0

Catoosa County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 9,938

Number of Schools in System: 16

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implement flexible scheduling to create individualized and expanded learning environments allowing for accelerations, remediation, and participation in high interest subjects to improve student achievement	√	
Expand Catoosa Online Academy to middle school where students can earn high school credits through blended learning	\checkmark	
Create "Catoosa U" where students will receive high school credit for school system paid internships	√	
Implement "From Here to Career" program to provide more comprehensive and authentic career experiences by increasing student exposure to career opportunities in K-12	~	
Partner with post-secondary schools where students can study in their field of interest while earning college credit, national industry certifications or an associate degree	~	
Increase the number of STEM certified teachers and explore STEM certified schools	\checkmark	\checkmark
Implement "Let's Get CONNECTed" initiative to transform classrooms into digital learning environments	✓	
Provide targeted professional development to train teachers to use 21st Century tools effectively and to integrate technology in the classroom to enhance instruction	√	

Catoosa County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IMPROVEMENT	EXCEEDED TARGET

BEAT THE ODDS (BTO)										
During each year of its first	201	2-13	2013-14		2014-15		201	5-16	2016-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		16		16		14		14		14
Number of schools that Beat the Odds	16	4	16	5	14	2	14	2	14	5
% of Schools that Beat the Odds	100%	25%	100%	31%	100%	14%	100%	14%	100%	36%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	3-14	201	2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	73.1	69.1	73.5	71.3	73.0	72.1	71.2	73.7	76.1
Elementary School Average	73.0	73.8	69.0	74.1	70.2	70.5	70.0	68.1	72.3	71.5
Middle School Average	72.0	72.9	72.0	77.5	70.6	72.7	71.5	75.0	73.0	80.1
High School Average	68.6	72.3	66.8	69.4	73.8	76.9	75.0	72.7	76.5	79.9
CCRPI score (minus Challenge	2012-13		201	3-14	2014	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	75.4	73.1	73.1	73.5	73.5	73.0	73.0	71.2	71.2	76.1
Elementary School Average	73.1	73.8	73.8	74.1	74.1	70.5	70.5	68.1	68.1	71.5
Middle School Average	80.1	72.9	72.9	77.5	77.5	72.7	72.7	75.0	75.0	80.1
High School Average	72.4	72.3	72.3	69.4	69.4	76.9	76.9	72.7	72.7	79.9

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	85.8	72.5	83.3	78.8	87.7	80.6	91.3	82.4	86.9

Catoosa County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	68.6	63.6	60.1	66.9	64.9
Mathematics	63.8	64.1	66.8	65.0	69.8	65.7
Science	57.4	62.7	61.0	59.2	62.9	63.7
Social Studies	59.7	56.8	63.1	53.6	65.5	57.2
Middle School						
English/Language Arts	60.3	59.9	63.6	63.6	66.9	65.4
Mathematics	63.8	68.0	66.8	75.2	69.8	79.0
Science	57.4	59.6	61.0	62.8	62.9	71.8
Social Studies	59.7	59.4	63.1	62.9	65.5	65.3
End-of-Course Performance Targets						
9th Grade Literature	61.5	61.7	64.7	62.4	67.9	73.5
American Literature	59.0	62.8	62.4	62.7	65.8	66.9
Coordinate Algebra	56.4	62.0	60.0	64.5	63.6	64.0
Analytic Geometry	55.6	63.3	59.3	68.2	63.0	79.1
Physical Science	50.1	58.8	54.3	64.3	58.5	70.5
Biology	56.6	64.7	60.2	66.3	63.8	65.8
U.S. History	61.6	66.9	64.8	66.3	68.0	74.0
Economics	58.3	58.9	61.8	66.3	65.3	65.0

Catoosa County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
1050	Boynton Elementary School	E	74.9
0100	Ringgold Primary School	E	70.1
0102	Battlefield Primary	E	69.6
5050	Graysville Elementary School	E	73.2
ALL	All Georgia Schools	E	65.7
3052	Ringgold Elementary School	E	66.4
0105	Woodstation Elementary School	E	66.4
0103	Battlefield Elementary School	E	66.4
ALL	All Catoosa County Schools	E	64.4
3050	Cloud Springs Elementary School	E	49.5
0185	Tiger Creek Elementary School	E	58.9
1054	West Side Elementary School	E	49.3
School ID	School Name	Grade Cluster	2018 Content Mastery
0205	Heritage Middle School	М	85.9
ALL	All Catoosa County Schools	М	75.0
5052	Ringgold Middle School	М	75.1
ALL	All Georgia Schools	М	65.1
2552	Lakeview Middle School	М	61.6
School ID	School Name	Grade Cluster	2018 Content Mastery
4052	Ringgold High School	Н	75.5
0109	Heritage High School	Н	77.4
ALL	All Catoosa County Schools	Н	72.1
ALL	All Georgia Schools	Н	66.9
1052	Lakeview-Fort Oglethorpe High School	Н	61.5

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
1050	Boynton Elementary School	E	83.4
0100	Ringgold Primary School	E	NA
0102	Battlefield Primary	E	NA
5050	Graysville Elementary School	E	91.5
ALL	All Georgia Schools	E	84.4
3052	Ringgold Elementary School	E	81.6
0105	Woodstation Elementary School	E	84.9
0103	Battlefield Elementary School	E	83.4
ALL	All Catoosa County Schools	E	83.0
3050	Cloud Springs Elementary School	E	87.3
0185	Tiger Creek Elementary School	E	61.8
1054	West Side Elementary School	E	70.3
School ID	School Name	Grade Cluster	2018 Progress
0205	Heritage Middle School	М	98.3
ALL	All Catoosa County Schools	М	96.0
5052	Ringgold Middle School	М	95.4
ALL	All Georgia Schools	М	81.0
2552	Lakeview Middle School	М	92.8
School ID	School Name	Grade Cluster	2018 Progress
4052	Ringgold High School	Н	82.7
0109	Heritage High School	Н	83.6
ALL	All Catoosa County Schools	Н	85.4
ALL	All Georgia Schools	Н	83.0
ALL	All Georgia Schools		05.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	16	12.5%

School Id	School Name	Grade Cluster		BTO Status
205	Heritage Middle School	М	BTO	Above Expected Range
4052	Ringgold High School	Н	BTO	Above Expected Range
100	Ringgold Primary School	E	DNBTO	Within Expected Range
102	Battlefield Primary	E	DNBTO	Within Expected Range
105	Woodstation Elementary School	E	DNBTO	Within Expected Range
1050	Boynton Elementary School	E	DNBTO	Within Expected Range
109	Heritage High School	Н	DNBTO	Within Expected Range
2552	Lakeview Middle School	М	DNBTO	Within Expected Range
3050	Cloud Springs Elementary School	E	DNBTO	Within Expected Range
5050	Graysville Elementary School	E	DNBTO	Within Expected Range
5052	Ringgold Middle School	М	DNBTO	Within Expected Range
103	Battlefield Elementary School	E	DNBTO	Below Expected Range
1052	Lakeview-Fort Oglethorpe High School	Н	DNBTO	Below Expected Range
1054	West Side Elementary School	E	DNBTO	Below Expected Range
185	Tiger Creek Elementary School	E	DNBTO	Below Expected Range
3052	Ringgold Elementary School	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
1050	Boynton Elementary School	E	82.7
0100	Ringgold Primary School	E	80.9
0102	Battlefield Primary	E	79.9
5050	Graysville Elementary School	E	78.0
ALL	All Georgia Schools	E	77.8
3052	Ringgold Elementary School	E	75.5
0105	Woodstation Elementary School	E	75.4
0103	Battlefield Elementary School	E	74.7
ALL	All Catoosa County Schools	E	70.9
3050	Cloud Springs Elementary School	E	69.7
0185	Tiger Creek Elementary School	E	58.1
1054	West Side Elementary School	E	57.6
School ID	School Name	Grade Cluster	2018
0205	Heritage Middle School	М	93.0
ALL	All Catoosa County Schools	М	85.4
5052	Ringgold Middle School	М	78.7
ALL	All Georgia Schools	М	76.2
2552	Lakeview Middle School	М	74.6
School ID	School Name	Grade Cluster	2018
4052	Ringgold High School	Н	82.1
0109	Heritage High School	Н	80.4
ALL	All Catoosa County Schools	Н	78.2
ALL	All Georgia Schools	Н	75.3
1052	Lakeview-Fort Oglethorpe High School	Н	69.7

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Heritage Middle School	93.0	7.0	0.3	93.3
Ringgold High School	82.1	17.9	0.7	82.8
Ringgold Primary School	80.9	19.1	0.8	81.7
Battlefield Primary	79.9	20.1	0.8	80.7
Woodstation Elementary School	75.4	24.6	1.0	76.4
Boynton Elementary School	82.7	17.3	0.7	83.4
Heritage High School	80.4	19.6	0.8	81.2
Lakeview Middle School	74.6	25.4	1.0	75.6
Cloud Springs Elementary School	69.7	30.3	1.2	70.9
Graysville Elementary School	78.0	22.0	0.9	78.9
Ringgold Middle School	78.7	21.3	0.9	79.6
Battlefield Elementary School	74.7	25.3	1.0	75.7
Lakeview-Fort Oglethorpe High School	69.7	30.3	1.2	70.9
West Side Elementary School	57.6	42.4	1.7	59.3
Tiger Creek Elementary School	58.1	41.9	1.7	59.8
Ringgold Elementary School	75.5	24.5	1.0	76.5

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Graduation Rates:

School ID	School Name	2018
4052	Ringgold High School	90.7
0109	Heritage High School	91.0
ALL	All Catoosa County Schools	87.9
ALL	All Georgia Schools	82.0
1052	Lakeview-Fort Oglethorpe High School	82.1

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City of Decatur Schools:

First year as a Charter System: 2008-09

2018-19 Enrollment: 5,502

Number of Schools in System: 8

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implementation of International Baccalaureate Program in Grades 11-12, creating seamless IB education for grades 4-12		
Extending foreign language learning for all students		
Implementation of a 1:1 technology initiative for Grades 4-8		
Exploration and possible development of STEAM academy		
Creation of a Decatur Online Academy to promote blended and virtual learning		
Implementation of criterion-based grading		
Preparation for school reconfiguration and change in reform model - beginning 2018-19 - K-2, 3-5 - 3-5 all IB PYP		
Expand 1:1 technology K-3		
Exploration for implementation of Restorative Practices		

City of Decatur Schools Cont.:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT				EXCEEDED TARGET				
BEAT THE ODDS (BTO)										
During each year of its first five-year charter term, each System Charter School shall "beat the odds"	20 Target	12-13 Actual	201 Target	3-14 Actual	20 Target	Actual	201 Target	5-16 Actual	2010 Target	6-17 Actual
Number of schools included in charter system contract		7		7		3		3		3
Number of schools that Beat the Odds	7	5	7	6	3	2	3	2	3	3
% of Schools that Beat the Odds	100%	71%	100%	86%	100%	67%	100%	67%	100%	100%

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the	Target	Actual								
State average CCRPI each year	Taiget	Actual	Taiget	Actual	Target	Actual	Target	Actual	Taiget	Actual
Overall System Average	71.2	86.1	69.3	84.8	71.5	83.3	72.1	86.3	73.7	88.2
Elementary School Average	73.0	85.7	69.0	84.9	70.2	80.8	70.0	83.6	72.3	87.2
Middle School Average	72.0	87.3	72.0	86.2	70.6	85.8	71.5	86.2	73.0	84.1
High School Average	68.6	85.9	66.8	83.3	73.8	86.7	75.0	92.2	76.5	94.0
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the	Target	Actual								
District's own previous year CCRPI	Target	Actual								
Overall District Average	84.3	86.1	86.1	84.8	84.8	83.3	83.3	86.3	86.3	88.2
Elementary School Average	85.5	85.7	85.7	84.9	84.9	80.8	80.8	83.6	83.6	87.2
Middle School Average	83.1	87.3	87.3	86.2	86.2	85.8	85.8	86.2	86.2	84.1
High School Average	82.7	85.9	85.9	83.3	83.3	86.7	86.7	92.2	92.2	94.0

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	93.9	72.5	90.4	78.8	97.1	80.6	96.7	82.4	96.0

City of Decatur Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	92.0	63.6	91.8	66.9	93.2
Mathematics	63.8	89.0	66.8	91.9	69.8	95.7
Science	57.4	89.9	61.0	89.6	62.9	87.2
Social Studies	59.7	91.6	63.1	88.9	65.5	89.8
Middle School						
English/Language Arts	60.3	91.5	63.6	93.6	66.9	93.2
Mathematics	63.8	88.9	66.8	97.7	69.8	100.7
Science	57.4	85.0	61.0	92.5	62.9	85.2
Social Studies	59.7	86.9	63.1	86.9	65.5	79.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	91.5	64.7	92.3	67.9	102.2
American Literature	59.0	75.8	62.4	87.5	65.8	94.7
Coordinate Algebra	56.4	75.4	60.0	93.4	63.6	95.6
Analytic Geometry	55.6	81.8	59.3	92.3	63.0	96.1
Physical Science	50.1	NA	54.3	NA	58.5	NA
Biology	56.6	90.7	60.2	95.2	63.8	103.1
U.S. History	61.6	79.5	64.8	97.2	68.0	96.1
Economics	58.3	75.9	61.8	86.8	65.3	88.6

Decatur City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0105	Oakhurst Elementary School	E	100.0
0115	Westchester Elementary School	E	100.0
0405	Winnona Park Elementary School	E	99.4
0212	New Glennwood Elementary	E	96.7
ALL	All City Schools of Decatur	E	92.0
0112	Fifth Avenue Elementary	E	90.2
0505	Clairemont Elementary School	E	79.0
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All City Schools of Decatur	Μ	91.3
1552	Renfroe Middle School	М	91.3
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
3050	Decatur High School	Н	96.1
ALL	All City Schools of Decatur	Н	96.1
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
0112	Fifth Avenue Elementary	E	83.0
ALL	All City Schools of Decatur	E	82.6
0505	Clairemont Elementary School	E	69.1
0105	Oakhurst Elementary School	E	NA
0115	Westchester Elementary School	E	NA
0212	New Glennwood Elementary	E	NA
0405	Winnona Park Elementary School	E	NA
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
ALL	All City Schools of Decatur	М	71.8
1552	Renfroe Middle School	М	71.8
School ID	School Name	Grade Cluster	2018 Progress
3050	Decatur High School	Н	86.2
ALL	All City Schools of Decatur	Н	86.2
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	4	8	50.00%

School Id	School Name	Grade Cluster		BTO Status
105	Oakhurst Elementary School	E	BTO	Above Expected Range
115	Westchester Elementary School	E	BTO	Above Expected Range
3050	Decatur High School	Н	BTO	Above Expected Range

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School Id	School Name	Grade Cluster		BTO Status
405	Winnona Park Elementary School	E	BTO	Above Expected Range
112	Fifth Avenue Elementary	E	DNBTO	Within Expected Range
1552	Renfroe Middle School	М	DNBTO	Within Expected Range
212	New Glennwood Elementary	E	DNBTO	Within Expected Range
505	Clairemont Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0105	Oakhurst Elementary School	E	98.2
0115	Westchester Elementary School	E	97.9
0405	Winnona Park Elementary School	E	97.6
0212	New Glennwood Elementary	E	96.0
ALL	All City Schools of Decatur	E	83.8
0112	Fifth Avenue Elementary	E	83.3
ALL	All Georgia Schools	E	77.8
0505	Clairemont Elementary School	E	68.7
School ID	School Name	Grade Cluster	2018
ALL	All City Schools of Decatur	М	82.5
1552	Renfroe Middle School	М	82.5
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
3050	Decatur High School	Н	89.7
ALL	All City Schools of Decatur	Н	89.7
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Oakhurst Elementary School	98.2	1.8	0.1	98.3
Westchester Elementary School	97.9	2.1	0.1	98.0
Decatur High School	89.7	10.3	0.4	90.1
Winnona Park Elementary School	97.6	2.4	0.1	97.7
Fifth Avenue Elementary	83.3	16.7	0.7	84.0
Renfroe Middle School	82.5	17.5	0.7	83.2
New Glennwood Elementary	96.0	4.0	0.2	96.2
Clairemont Elementary School	68.7	31.3	1.3	70.0

Graduation Rates:

School ID	School Name	2018
3050	Decatur High School	96.0
ALL	All City Schools of Decatur	96.0
ALL	All Georgia Schools	82.0

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Clarke County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 13,025

Number of Schools in System: 21

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Expand communication outlets to further build parent and		1
neighborhood partners in supporting learning and achievement		v
Develop and consistently implement educational programs for parents		
from birth to age 5		
Provide curricular resources for parents to support an enrich student learning		
Develop and implement systems in collaboration with agencies to		
support the health and wellness of children for improving academic performance	\checkmark	\checkmark
Develop and implement courses and programs of study to ready all students for college and careers	√	\checkmark
Establish positive school cultures and classroom management practices that support students' academic, emotional and social needs		~
Develop personalized digital learning environments		
Establish processes to attract and select highly effective, diverse, and innovative faculty and staff	1	
Develop and implement a comprehensive system to retain highly		
effective faculty and staff		
Two years ago, as part of its shift to a charter system, Clarke County School District (CCSD) engaged the University of Georgia (UGA) College of Public Health (CPH) and School of Social Work (SSW); Athens-Clarke County Unified Government; Athens-Clarke County Police Department; Athens Housing Authority; Athens Area Community Foundation; United Way of Northeast Georgia; and Family Connection-Communities in Schools to establish the Athens Wellbeing Project (AWP). The purpose of AWP is to assist Athens-Clarke County community leaders and institutions make data-driven decisions by providing a comprehensive snapshot of community needs and assets in multiple areas including education, housing, health care, and employment. The Clarke County School District (CCSD) was awarded a grant by Emory		√
University to plan a school-based health clinic.		
Clarke County School District has allocated approximately \$595,000 to LSGTs in 2018-2019 to support school-based innovations to improve student learning.	√	✓

Clarke County Schools Cont.:

Academic Information:

Key:											
DID NOT MEET TARGET		SHOWED II	MPROVEN	VENT		EXCEEDED	TARGET				
BEAT THE ODDS (BTO)											
During each year of its first	20	12-13	201	3-14	2	014-15	201	5-16	201	5-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	t Actual	Target	Actual	Target	Actual	
Number of schools included in charter system contract		20		20		21		21		21	
Number of schools that Beat the Odds	20	7	20	9	21	9	21	12	21	11	
% of Schools that Beat the Odds	100%	35%	100%	45%	100%	43%	100%	57%	100%	52%	

CCRPI CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	2011	5-16	201	6 17
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	65.8	69.1	63.6	71.3	63.9	71.2	62.4	73.7	67.5
Elementary School Average	73.0	67.1	69.0	64.7	70.2	65.1	70.0	62.6	72.3	66.2
Middle School Average	72.0	62.9	72.0	72.5	70.6	63.5	71.5	62.3	73.0	67.1
High School Average	68.6	65.6	66.8	53.8	73.8	61.8	75.0	62.0	76.5	70.5
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	66.7	65.8	65.8	63.6	63.6	63.9	63.9	62.4	62.4	67.5
Elementary School Average	65.6	67.1	67.1	64.7	64.7	65.1	65.1	62.6	62.6	66.2
Middle School Average	71.6	62.9	62.9	72.5	72.5	63.5	63.5	62.3	62.3	67.1
High School Average	64.9	65.6	65.6	53.8	53.8	61.8	61.8	62.0	62.0	70.5

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
-	71.5	69.5	72.5	63.2	78.8	80.3	80.6	80.1	82.4	80.3

Clarke County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	46.9	63.6	48.9	66.9	54.7
Mathematics	63.8	61.1	66.8	60.0	69.8	60.0
Science	57.4	51.2	61.0	52.5	62.9	51.4
Social Studies	59.7	46.6	63.1	48.3	65.5	46.8
Middle School						
English/Language Arts	60.3	43.8	63.6	47.3	66.9	47.2
Mathematics	63.8	53.6	66.8	52.0	69.8	54.2
Science	57.4	45.8	61.0	46.5	62.9	50.6
Social Studies	59.7	54.8	63.1	56.2	65.5	54.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	45.0	64.7	49.5	67.9	63.3
American Literature	59.0	41.7	62.4	47.8	65.8	58.7
Coordinate Algebra	56.4	42.1	60.0	48.5	63.6	45.7
Analytic Geometry	55.6	43.8	59.3	47.5	63.0	50.8
Physical Science	50.1	83.7	54.3	61.2	58.5	72.4
Biology	56.6	39.1	60.2	37.6	63.8	41.2
U.S. History	61.6	47.4	64.8	52.8	68.0	58.6
Economics	58.3	48.2	61.8	50.0	65.3	52.3

Clarke County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
5056	Chase Street Elementary School	E	90.3
3056	Barrow Elementary School	E	70.5
0178	Timothy Elementary School	E	69.5
ALL	All Georgia Schools	E	65.7
1062	Whitehead Road Elementary School	E	63.2
4060	Oglethorpe Avenue Elementary School	E	60.7
2056	Barnett Shoals Elementary School	E	56.7
ALL	All Clarke County Schools	E	54.9
0391	Whit Davis Road Elementary School	E	53.4
3058	Fowler Drive Elementary School	E	43.0
2062	Winterville Elementary School	E	42.9
0191	Cleveland Road Elementary School	E	41.8
0112	Judia Jackson Harris Elementary	E	41.6
0291	Howard B. Stroud Elementary School	E	39.9
0205	Gaines Elementary School	E	33.6
0105	Alps Road Elementary School	E	33.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
1058	Clarke Middle School	М	60.7
ALL	All Clarke County Schools	М	49.5
5058	Hilsman Middle School	М	49.4
0296	Burney-Harris-Lyons Middle School	М	48.5
0196	Coile Middle School	М	37.9
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
5556	Clarke Central High School	Н	59.3
ALL	All Clarke County Schools	Н	53.6
0102	Cedar Shoals High School	Н	49.2
0104	Classic City High School	Н	19.2

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
4060	Oglethorpe Avenue Elementary School	E	94.7
0178	Timothy Elementary School	E	85.2
ALL	All Georgia Schools	E	84.4
5056	Chase Street Elementary School	E	83.3
2056	Barnett Shoals Elementary School	E	82.0
3056	Barrow Elementary School	E	80.8
0291	Howard B. Stroud Elementary School	E	75.0
ALL	All Clarke County Schools	E	74.8
2062	Winterville Elementary School	E	72.4
0112	Judia Jackson Harris Elementary	E	71.8
0391	Whit Davis Road Elementary School	E	70.6
0105	Alps Road Elementary School	E	68.9
0191	Cleveland Road Elementary School	E	68.4
3058	Fowler Drive Elementary School	E	66.4
1062	Whitehead Road Elementary School	E	66.1
0205	Gaines Elementary School	E	55.3
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0296	Burney-Harris-Lyons Middle School	М	79.8
5058	Hilsman Middle School	М	74.9
ALL	All Clarke County Schools	М	73.0
0196	Coile Middle School	М	72.8
1058	Clarke Middle School	М	68.7
School ID	School Name	Grade Cluster	2018 Progress
0104	Classic City High School	Н	85.6
ALL	All Georgia Schools	Н	83.0
5556	Clarke Central High School	Н	77.6
ALL	All Clarke County Schools	Н	75.6
0102	Cedar Shoals High School	н	73.3

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	21	9.52%

School Id	School Name	Grade Cluster		BTO Status
4060	Oglethorpe Avenue Elementary School	E	BTO	Above Expected Range
5056	Chase Street Elementary School	E	BTO	Above Expected Range
102	Cedar Shoals High School	Н	DNBTO	Within Expected Range
104	Classic City High School	Н	DNBTO	Within Expected Range
1058	Clarke Middle School	М	DNBTO	Within Expected Range
112	Judia Jackson Harris Elementary	E	DNBTO	Within Expected Range
178	Timothy Elementary School	E	DNBTO	Within Expected Range
2056	Barnett Shoals Elementary School	E	DNBTO	Within Expected Range
2062	Winterville Elementary School	E	DNBTO	Within Expected Range
296	Burney-Harris-Lyons Middle School	М	DNBTO	Within Expected Range
3056	Barrow Elementary School	E	DNBTO	Within Expected Range
3058	Fowler Drive Elementary School	E	DNBTO	Within Expected Range

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School Id	School Name	Grade Cluster		BTO Status
5058	Hilsman Middle School	М	DNBTO	Within Expected Range
5556	Clarke Central High School	Н	DNBTO	Within Expected Range
105	Alps Road Elementary School	E	DNBTO	Below Expected Range
1062	Whitehead Road Elementary School	E	DNBTO	Below Expected Range
191	Cleveland Road Elementary School	E	DNBTO	Below Expected Range
196	Coile Middle School	М	DNBTO	Below Expected Range
205	Gaines Elementary School	E	DNBTO	Below Expected Range
291	Howard B. Stroud Elementary School	E	DNBTO	Below Expected Range
391	Whit Davis Road Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
5056	Chase Street Elementary School	E	85.4
4060	Oglethorpe Avenue Elementary School	E	80.5
ALL	All Georgia Schools	E	77.8
0178	Timothy Elementary School	E	73.4
3056	Barrow Elementary School	E	69.4
2062	Winterville Elementary School	E	67.7
2056	Barnett Shoals Elementary School	E	66.9
ALL	All Clarke County Schools	E	66.9
1062	Whitehead Road Elementary School	E	65.4
3058	Fowler Drive Elementary School	E	64.9
0112	Judia Jackson Harris Elementary	E	61.8
0391	Whit Davis Road Elementary School	E	60.1
0191	Cleveland Road Elementary School	E	56.2
0105	Alps Road Elementary School	E	55.1
0291	Howard B. Stroud Elementary School	E	53.5
0205	Gaines Elementary School	E	52.0
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
1058	Clarke Middle School	М	65.4
0296	Burney-Harris-Lyons Middle School	М	65.1
ALL	All Clarke County Schools	М	62.8
0196	Coile Middle School	М	59.8
5058	Hilsman Middle School	М	59.5
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
5556	Clarke Central High School	Н	68.6
ALL	All Clarke County Schools	Н	65.2
0102	Cedar Shoals High School	Н	63.3
0104	Classic City High School	Н	49.6

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Oglethorpe Avenue Elementary School	80.5	19.5	0.8	81.3
Chase Street Elementary School	85.4	14.6	0.6	86.0
Cedar Shoals High School	63.3	36.7	1.5	64.8
Classic City High School	49.6	50.4	2.0	51.6
Clarke Middle School	65.4	34.6	1.4	66.8
Judia Jackson Harris Elementary	61.8	38.2	1.5	63.3
Timothy Elementary School	73.4	26.6	1.1	74.5
Barnett Shoals Elementary School	66.9	33.1	1.3	68.2
Winterville Elementary School	67.7	32.3	1.3	69.0
Burney-Harris-Lyons Middle School	65.1	34.9	1.4	66.5
Barrow Elementary School	69.4	30.6	1.2	70.6
Fowler Drive Elementary School	64.9	35.1	1.4	66.3
Hilsman Middle School	59.5	40.5	1.6	61.1
Clarke Central High School	68.6	31.4	1.3	69.9
Alps Road Elementary School	55.1	44.9	1.8	56.9
Whitehead Road Elementary School	65.4	34.6	1.4	66.8
Cleveland Road Elementary School	56.2	43.8	1.8	58.0
Coile Middle School	59.8	40.2	1.6	61.4
Gaines Elementary School	52.0	48.0	1.9	53.9
Howard B. Stroud Elementary School	53.5	46.5	1.9	55.4
Whit Davis Road Elementary School	60.1	39.9	1.6	61.7

Graduation Rates:

School ID	School Name	2018
5556	Clarke Central High School	86.4
0102	Cedar Shoals High School	82.3
ALL	All Georgia Schools	82.0
ALL	All Clarke County Schools	81.4
0104	Classic City High School	51.1

Coffee County Schools:

First year as a Charter System: 2013-14

2018-19 Enrollment: 7,469

Number of Schools in System: 12

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Early learning collaborative		\checkmark
Comprehensive literacy initiative		\checkmark
BYOD (Bring Your Own Device)		\checkmark
Blended/ hybrid learning/flexible scheduling	√	\checkmark
Career awareness for all elementary and middle		√
Increased college readiness for high school students	√	√
Student advocacy initiative		
College and career academy	√	√
Annual student performance targets and objectives		
Project management process		√
School governance teams		
Viable employee recruitment and retention program		
Comprehensive professional learning for all staff		\checkmark
School based budget development process	√	√
Staffing efficiency	✓	✓ ✓
Allocations based on needs	✓	✓ ✓
Compensation alignment	√	\checkmark

Coffee County Schools Cont.:

Academic Information:

Key:										
DID NOT MEET TARGET		SHOWED IMPROVEMENT EXCE					EXCEEDED TARGET			
BEAT THE ODDS (BTO) During each year of its first	20	12-13	201	3-14	20	2014-15		2015-16		6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		11		12		12		12		12
Number of schools that Beat the Odds	11	5	12	5	12	9	12	9	12	7
% of Schools that Beat the Odds	100%	45%	100%	42%	100%	75%	100%	75%	100%	58%

CCRPI										
CCRPI score (minus Challenge	2012-13 2013		3-14 2014-15		2015-16		2016-17			
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	69.0	69.1	67.7	71.3	71.0	71.2	71.1	73.7	70.2
Elementary School Average	73.0	70.7	69.0	69.9	70.2	73.2	70.0	72.4	72.3	69.3
Middle School Average	72.0	72.5	72.0	67.2	70.6	67.6	71.5	69.6	73.0	72.2
High School Average	68.6	62.6	66.8	64.1	73.8	69.4	75.0	69.9	76.5	70.2
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	71.6	69.0	69.0	67.7	67.7	71.0	71.0	71.1	71.1	70.2
Elementary School Average	74.9	70.7	70.7	69.9	69.9	73.2	73.2	72.4	72.4	69.3
Middle School Average	66.1	72.5	72.5	67.2	67.2	67.6	67.6	69.6	69.6	72.2
High School Average	70.1	62.6	62.6	64.1	64.1	69.4	69.4	69.9	69.9	70.2

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	70.5	72.5	74.1	78.8	80.4	80.6	79.0	82.4	79.8

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Coffee County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	59.2	63.6	53.7	66.9	56.6
Mathematics	63.8	66.8	66.8	67.6	69.8	66.0
Science	57.4	63.7	61.0	63.8	62.9	68.0
Social Studies	59.7	64.4	63.1	66.2	65.5	65.7
Middle School						
English/Language Arts	60.3	54.2	63.6	59.2	66.9	60.4
Mathematics	63.8	55.9	66.8	63.2	69.8	67.5
Science	57.4	55.8	61.0	62.9	62.9	59.3
Social Studies	59.7	55.8	63.1	60.9	65.5	56.0
End-of-Course Performance Targets						
9th Grade Literature	61.5	58.4	64.7	54.3	67.9	66.7
American Literature	59.0	48.5	62.4	49.9	65.8	64.9
Coordinate Algebra	56.4	47.6	60.0	47.0	63.6	49.0
Analytic Geometry	55.6	35.2	59.3	45.3	63.0	49.2
Physical Science	50.1	46.5	54.3	52.5	58.5	57.7
Biology	56.6	54.1	60.2	61.8	63.8	60.3
U.S. History	61.6	48.5	64.8	52.2	68.0	57.2
Economics	58.3	47.8	61.8	51.8	65.3	57.7

Coffee County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0100	Indian Creek Elementary	E	77.2
0102	Ambrose Elementary School	E	69.1
ALL	All Georgia Schools	E	65.7
5050	Westside Elementary School	E	65.3
ALL	All Coffee County Schools	E	65.1
0282	Eastside Elementary School	E	63.9
0191	Broxton-Mary Hayes Elementary	E	62.3
3052	West Green Elementary School	E	62.0
0291	Nicholls Elementary School	E	58.8
0182	Satilla Elementary School	E	54.5
	·		
School ID	School Name	Grade Cluster	2018 Content Mastery
School ID 0191	School Name Broxton-Mary Hayes Elementary	Grade Cluster M	2018 Content Mastery 68.2
			-
0191	Broxton-Mary Hayes Elementary	М	68.2
0191 ALL	Broxton-Mary Hayes Elementary All Georgia Schools	M M	68.2 65.1
0191 ALL ALL	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools	M M M	68.2 65.1 62.1
0191 ALL ALL 0108	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School	M M M M	68.2 65.1 62.1 62.0
0191 ALL ALL 0108 School ID	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name	M M M Grade Cluster	68.2 65.1 62.1 62.0 2018 Content Mastery
0191 ALL ALL 0108 School ID ALL	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name All Georgia Schools	M M M Grade Cluster H	68.2 65.1 62.1 62.0 2018 Content Mastery 66.9
0191 ALL ALL 0108 School ID ALL 0308	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name All Georgia Schools George Washington Carver Freshman Campus	M M M Grade Cluster H H	68.2 65.1 62.1 62.0 2018 Content Mastery 66.9 62.8

Progress (by grade band):

11081633 (6)			
School ID	School Name	Grade Cluster	2018 Progress
0102	Ambrose Elementary School	E	96.5
3052	West Green Elementary School	E	95.6
0191	Broxton-Mary Hayes Elementary	E	91.8
5050	Westside Elementary School	E	87.9
0291	Nicholls Elementary School	E	85.8
ALL	All Coffee County Schools	E	84.6
ALL	All Georgia Schools	E	84.4
0100	Indian Creek Elementary	E	82.4
0282	Eastside Elementary School	E	73.8
0182	Satilla Elementary School	E	73.2
School ID	School Name	Grade Cluster	2018 Progress
School ID 0191	School Name Broxton-Mary Hayes Elementary	Grade Cluster M	2018 Progress 85.5
0191	Broxton-Mary Hayes Elementary	М	85.5
0191 ALL	Broxton-Mary Hayes Elementary All Georgia Schools	M M	85.5 81.0
0191 ALL ALL	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools	M M M	85.5 81.0 76.7
0191 ALL ALL 0108	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School	M M M M	85.5 81.0 76.7 76.5
0191 ALL ALL 0108 School ID	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name	M M M Grade Cluster	85.5 81.0 76.7 76.5 2018 Progress
0191 ALL ALL 0108 School ID 0114	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name Wiregrass Regional College and Career Academy	M M M Grade Cluster H	85.5 81.0 76.7 76.5 2018 Progress 87.6
0191 ALL 0108 School ID 0114 ALL	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name Wiregrass Regional College and Career Academy All Georgia Schools	M M M Grade Cluster H H	85.5 81.0 76.7 76.5 2018 Progress 87.6 83.0
0191 ALL 0108 School ID 0114 ALL 0195	Broxton-Mary Hayes Elementary All Georgia Schools All Coffee County Schools Coffee Middle School School Name Wiregrass Regional College and Career Academy All Georgia Schools Coffee County High School	M M M Grade Cluster H H H	85.5 81.0 76.7 76.5 2018 Progress 87.6 83.0 82.3

Georgia Department of Education March 11, 2019 • Page 111 of 289 Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	3	12	25.00%

School Id	School Name	Grade Cluster		BTO Status
102	Ambrose Elementary School	E	BTO	Above Expected Range
3052	West Green Elementary School	E	BTO	Above Expected Range
5050	Westside Elementary School	E	BTO	Above Expected Range
100	Indian Creek Elementary	E	DNBTO	Within Expected Range
108	Coffee Middle School	М	DNBTO	Within Expected Range
114	Coffee County Career Academy	Н	DNBTO	Within Expected Range
191	Broxton-Mary Hayes Elementary	EM	DNBTO	Within Expected Range
195	Coffee County High School	Н	DNBTO	Within Expected Range
282	Eastside Elementary School	E	DNBTO	Within Expected Range
291	Nicholls Elementary School	E	DNBTO	Within Expected Range
308	George Washington Carver Freshman Campus	Н	DNBTO	Within Expected Range
182	Satilla Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0102	Ambrose Elementary School	E	78.7
ALL	All Georgia Schools	E	77.8
3052	West Green Elementary School	E	74.6
0100	Indian Creek Elementary	E	74.5
5050	Westside Elementary School	E	68.6
0291	Nicholls Elementary School	E	68.4
ALL	All Coffee County Schools	E	67.9
0282	Eastside Elementary School	E	67.4
0191	Broxton-Mary Hayes Elementary	E	64.4
0182	Satilla Elementary School	E	52.1
School ID	School Name	Grade Cluster	2018
0191	Broxton-Mary Hayes Elementary	М	77.7
ALL	All Georgia Schools	М	76.2
ALL	All Coffee County Schools	М	67.7
0108	Coffee Middle School	М	67.1
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0195	Coffee County High School	Н	73.4
ALL	All Coffee County Schools	Н	73.2
0308	George Washington Carver Freshman Campus	Н	66.9
0114	Wiregrass Regional College and Career Academy	Н	66.7

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Ambrose Elementary School	78.7	21.3	0.9	79.6
West Green Elementary School	74.6	25.4	1.0	75.6
Westside Elementary School	68.6	31.4	1.3	69.9
Indian Creek Elementary	74.5	25.5	1.0	75.5
Coffee Middle School	67.1	32.9	1.3	68.4
Coffee County Career Academy	66.7	33.3	1.3	68.0
Broxton-Mary Hayes Elementary	66.0	34.0	1.4	67.4
Coffee County High School	73.4	26.6	1.1	74.5
Eastside Elementary School	67.4	32.6	1.3	68.7
Nicholls Elementary School	68.4	31.6	1.3	69.7
George Washington Carver Freshman Campus	66.9	33.1	1.3	68.2
Satilla Elementary School	52.1	47.9	1.9	54.0

Graduation Rates:

School ID	School Name	2018
0195	Coffee County High School	87.6
ALL	All Coffee County Schools	82.3
ALL	All Georgia Schools	82.0
0114	Wiregrass Regional College and Career Academy	58.6
0308	George Washington Carver Freshman Campus	NA

Colquitt County Schools:

First year as a Charter System: 2015-16

2018-19 Enrollment: 9,249

Number of Schools in System: 14

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Ensuring children are successful when they enter school through the Striving Readers birth-to-five program;		
Implementing instructional models and teaching frameworks that are effective for all students by merging multiple STEM models into a STEAAM (science, technology, engineering, art, agriculture, and mathematics), introducing alternative organizational and instructional strategies for students in K-5 who are developmentally delayed, are English learners, or have special needs and evaluating the gifted program to ensure rigor, consistency, effectiveness, and better articulation among elementary, middle, junior high and high school programs;		√
Personalizing learning through integration of digital technology and extending learning time by implementing blended, hybrid, and virtual learning opportunities for students;		
Adopting alternative scheduling strategies and school grade configurations that are effective for all students by implementing later daily starting and dismissal times for secondary student and maintain new grade configuration for middle and junior high schools.		

Colquitt County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IN	MPROVEMENT	EXCEEDED	TARGET	
BEAT THE ODDS (BTO)					
During each year of its first	2012 12	2012 14	2014 15	2015 16	2016 17

During each year of its first	201	.2-13	2013-14 2014-15 2015-16		13 2013-14 2014-15 2015-16 2016-17		2013-14 2014-15 2015-16		6-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		14		14		14		13		14
Number of schools that Beat the Odds	14	1	14	6	14	6	13	8	14	7
% of Schools that Beat the Odds	100%	7%	100%	43%	100%	43%	100%	62%	100%	50%

CCRPI										
CCRPI score (minus Challenge	201	2012-13		3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	61.8	69.1	65.0	71.3	68.1	72.1	66.0	73.7	67.1
Elementary School Average	73.0	57.2	69.0	64.0	70.2	64.6	70.0	62.5	72.3	65.5
Middle School Average	72.0	64.4	72.0	64.4	70.6	63.1	71.5	65.6	73.0	61.7
High School Average	68.6	68.4	66.8	67.3	73.8	79.0	75.0	73.1	76.5	74.3
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	62.3	61.8	61.8	65.0	65.0	68.1	68.1	66.0	66.0	67.1
Elementary School Average	57.4	57.2	57.2	64.0	64.0	64.6	64.6	62.5	62.5	65.5
Middle School Average	70.0	64.4	64.4	64.4	64.4	63.1	63.1	65.6	65.6	61.7
High School Average	65.7	68.4	68.4	67.3	67.3	79.0	79.0	73.1	73.1	74.3

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	78.3	72.5	76.8	78.8	85.7	80.6	80.3	82.4	81.2

Colquitt County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	43.1	63.6	44.3	66.9	47.0
Mathematics	63.8	55.5	66.8	57.8	69.8	62.2
Science	57.4	43.7	61.0	42.8	62.9	41.4
Social Studies	59.7	43.6	63.1	42.2	65.5	40.5
Middle School						
English/Language Arts	60.3	43.8	63.6	45.1	66.9	43.0
Mathematics	63.8	51.6	66.8	54.6	69.8	56.3
Science	57.4	44.5	61.0	45.1	62.9	42.9
Social Studies	59.7	48.3	63.1	49.9	65.5	48.5
End-of-Course Performance Targets						
9th Grade Literature	61.5	55.2	64.7	51.5	67.9	56.5
American Literature	59.0	56.0	62.4	50.9	65.8	57.2
Coordinate Algebra	56.4	50.4	60.0	43.6	63.6	56.5
Analytic Geometry	55.6	62.2	59.3	54.7	63.0	57.6
Physical Science	50.1	45.7	54.3	43.7	58.5	48.5
Biology	56.6	54.0	60.2	53.1	63.8	53.0
U.S. History	61.6	53.3	64.8	59.3	68.0	53.5
Economics	58.3	51.8	61.8	50.2	65.3	49.1

Colquitt County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
4052	Hamilton Elementary School	E	70.5
2056	Wright Elementary School	E	68.8
ALL	All Georgia Schools	E	65.7
5054	Sunset Elementary School	E	63.5
0278	Norman Park Elementary School	E	54.7
ALL	All Colquitt County Schools	E	52.6
2052	Funston Elementary School	E	49.5
0178	Doerun Elementary School	E	47.8
0187	Odom Elementary School	E	47.5
3054	Okapilco Elementary School	E	41.7
4050	Cox Elementary School	E	39.6
3050	Stringfellow Elementary School	E	34.4
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Μ	65.1
3052	CA Gray Junior High School	Μ	58.3
ALL	All Colquitt County Schools	М	52.1
0111	Willie J. Williams Middle School	М	48.8
0112	Colquitt County Achievement Center	М	TFS
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
3052	CA Gray Junior High School	Н	59.7
ALL	All Colquitt County Schools	Н	54.8
1554	Colquitt County High School	Н	51.4
0112	Colquitt County Achievement Center	Н	5.5

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0278	Norman Park Elementary School	E	86.3
ALL	All Georgia Schools	E	84.4
0187	Odom Elementary School	E	80.7
4050	Cox Elementary School	E	80.0
4052	Hamilton Elementary School	E	77.4
2052	Funston Elementary School	E	76.8
ALL	All Colquitt County Schools	E	72.0
0178	Doerun Elementary School	E	71.1
3050	Stringfellow Elementary School	E	69.7
2056	Wright Elementary School	E	62.7
5054	Sunset Elementary School	E	60.9
3054	Okapilco Elementary School	E	57.0

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School ID	School Name	Grade Cluster	2018 Progress
3052	CA Gray Junior High School	М	85.7
ALL	All Georgia Schools	М	81.0
ALL	All Colquitt County Schools	М	79.8
0111	Willie J. Williams Middle School	М	76.5
0112	Colquitt County Achievement Center	М	NA
School ID	School Name	Grade Cluster	2018 Progress
3052	CA Gray Junior High School	Н	87.1
-		11	07.1
ALL	All Georgia Schools	Н	83.0
ALL ALL			-
	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	14	7.14%

School Id	School Name	Grade Cluster		BTO Status
4050	Cox Elementary School	E	BTO	Above Expected Range
187	Odom Elementary School	E	DNBTO	Within Expected Range
2056	Wright Elementary School	E	DNBTO	Within Expected Range
278	Norman Park Elementary School	E	DNBTO	Within Expected Range
3050	Stringfellow Elementary School	E	DNBTO	Within Expected Range
3052	CA Gray Junior High School	MH	DNBTO	Within Expected Range
5054	Sunset Elementary School	E	DNBTO	Within Expected Range
111	Willie J. Williams Middle School	М	DNBTO	Below Expected Range
112	Colquitt County Achievement Center	Н	DNBTO	Below Expected Range
1554	Colquitt County High School	Н	DNBTO	Below Expected Range
178	Doerun Elementary School	E	DNBTO	Below Expected Range
2052	Funston Elementary School	E	DNBTO	Below Expected Range
3054	Okapilco Elementary School	E	DNBTO	Below Expected Range
4052	Hamilton Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
4052	Hamilton Elementary School	E	74.1
2056	Wright Elementary School	E	73.5
0278	Norman Park Elementary School	E	70.7
5054	Sunset Elementary School	E	70.2
4050	Cox Elementary School	E	68.6
ALL	All Colquitt County Schools	E	67.2
0187	Odom Elementary School	E	64.5
0178	Doerun Elementary School	E	63.5
2052	Funston Elementary School	E	60.1
3050	Stringfellow Elementary School	E	53.6
3054	Okapilco Elementary School	E	48.8

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School ID	School Name	Grade Cluster	2018
3052	CA Gray Junior High School	М	78.2
ALL	All Georgia Schools	М	76.2
ALL	All Colquitt County Schools	М	72.6
0111	Willie J. Williams Middle School	М	66.7
0112	Colquitt County Achievement Center	М	NA
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
ALL	All Colquitt County Schools	Н	69.2
3052	CA Gray Junior High School	Н	69.1
1554	Colquitt County High School	н	67.1
1004	colduit county righ school	11	07.1

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Cox Elementary School	68.6	31.4	1.3	69.9
Odom Elementary School	64.5	35.5	1.4	65.9
Wright Elementary School	73.5	26.5	1.1	74.6
Norman Park Elementary School	70.7	29.3	1.2	71.9
Stringfellow Elementary School	53.6	46.4	1.9	55.5
CA Gray Junior High School	73.6	26.4	1.1	74.7
Sunset Elementary School	70.2	29.8	1.2	71.4
Willie J. Williams Middle School	66.7	33.3	1.3	68.0
Colquitt County Achievement Center	23.0	77.0	3.1	26.1
Colquitt County High School	67.1	32.9	1.3	68.4
Doerun Elementary School	63.5	36.5	1.5	65.0
Funston Elementary School	60.1	39.9	1.6	61.7
Okapilco Elementary School	48.8	51.2	2.0	50.8
Hamilton Elementary School	74.1	25.9	1.0	75.1

Graduation Rates:

School ID	School Name	2018
1554	Colquitt County High School	86.3
ALL	All Georgia Schools	82.0
ALL	All Colquitt County Schools	80.7
0112	Colquitt County Achievement Center	41.5
3052	CA Gray Junior High School	NA

Commerce City Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 1,598

Number of Schools in System: 4

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible scheduling in all schools in order to implement remediation and acceleration opportunities based on student performance and progress;		
Professional development in the areas of differentiation use of technology, and use of assessment data;		
Foreign language program in grades K-8	\checkmark	
Emphasis on fine arts, including language, music and art	\checkmark	\checkmark
Tiger Time, a before and after school tutoring program designed to pro- actively address areas of deficiency		✓
Distance learning opportunities for students who are interested in		
completing elective courses not currently offered at Commerce middle		
school		

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Commerce City Schools Cont.:

Academic Information:

Key:											
DID NOT MEET TARGET SHOWED IN				PROVEN	IENT	E	EXCEEDED	TARGET			
BEAT THE ODDS (BTO)											
During each year of its first	2	012-13	3	2013	-14	20	14-15	20	15-16		2016-17
five-year charter term, each System Charter School shall "beat the odds"	Target	A	ctual	Target	Actual	Target	Actual	Target	Actua	l Targe	et Actu
Number of schools included in charter system contract			4		4		4		3		3
Number of schools that Beat the Odds	4		3	4	3	4	3	3	3	3	1
% of Schools that Beat the Odds	100%	-	75%	100%	75%	100%	75%	100%	100%	1009	<mark>%</mark> 33%
CCRPI		204		200	2.4.4	20		2011	- 46	201	6.47
CCRPI score (minus Challenge Points) shall be better than the		2012	2-13	20.	.3-14	20	14-15	2015	5-1 6	201	6-17
State average CCRPI each year		arget	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Avera	age 7	'1.5	77.7	69.1	76.6	71.3	71.7	72.1	77.4	73.7	73.9
Elementary School Avera	age 7	/3.0	79.8	69.0	77.0	70.2	70.2	70.0	77.6	72.3	71.5

State average CCRPI each year	Target	Actual								
Overall System Average	71.5	77.7	69.1	76.6	71.3	71.7	72.1	77.4	73.7	73.9
Elementary School Average	73.0	79.8	69.0	77.0	70.2	70.2	70.0	77.6	72.3	71.5
Middle School Average	72.0	76.0	72.0	80.1	70.6	63.4	71.5	65.9	73.0	75.9
High School Average	68.6	75.6	66.8	72.8	73.8	81.6	75.0	86.8	76.5	76.3
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	79.8	77.7	77.7	76.6	76.6	71.7	71.7	77.4	77.4	73.9
Elementary School Average	81.4	79.8	79.8	77.0	77.0	70.2	70.2	77.6	77.6	71.5
Middle School Average	76.5	76.0	76.0	80.1	80.1	63.4	63.4	65.9	65.9	75.9
High School Average	79.8	75.6	75.6	72.8	72.8	81.6	81.6	86.8	86.8	76.3

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
,	71.5	86.6	72.5	91.8	78.8	94.3	80.6	92.3	82.4	86.7

Commerce City Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	65.9	63.6	73.5	66.9	73.1
Mathematics	63.8	65.2	66.8	79.7	69.8	80.6
Science	57.4	71.8	61.0	74.4	62.9	74.5
Social Studies	59.7	67.2	63.1	74.4	65.5	58.5
Middle School						
English/Language Arts	60.3	59.5	63.6	68.7	66.9	71.2
Mathematics	63.8	64.4	66.8	73.1	69.8	71.9
Science	57.4	57.1	61.0	64.6	62.9	62.9
Social Studies	59.7	62.3	63.1	67.4	65.5	64.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	55.9	64.7	59.1	67.9	69.9
American Literature	59.0	66.5	62.4	62.4	65.8	82.1
Coordinate Algebra	56.4	57.6	60.0	55.7	63.6	62.2
Analytic Geometry	55.6	55.2	59.3	54.1	63.0	57.7
Physical Science	50.1	TFS	54.3	TFS	58.5	TFS
Biology	56.6	84.3	60.2	74.7	63.8	115.8
U.S. History	61.6	TFS	64.8	71.4	68.0	73.0
Economics	58.3	58.5	61.8	73.4	65.3	83.3

Commerce City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0104	Commerce Primary	E	93.3
1050	Commerce Elementary School	E	89.4
ALL	All Commerce City Schools	E	84.0
0105	Commerce Middle School	E	76.7
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Commerce City Schools	М	74.2
0105	Commerce Middle School	М	74.2
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Commerce City Schools	Н	73.7
0112	Commerce High School	Н	73.7
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0104	Commerce Primary	E	100.0
1050	Commerce Elementary School	E	89.7
ALL	All Georgia Schools	E	84.4
ALL	All Commerce City Schools	E	81.1
0105	Commerce Middle School	E	68.5
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Commerce City Schools	М	90.1
0105	Commerce Middle School	М	90.1
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
ALL	All Commerce City Schools	Н	80.2
0112	Commerce High School	Н	80.2

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	3	4	75.00%

School Id	School Name	Grade Cluster		BTO Status
104	Commerce Primary	E	BTO	Above Expected Range
105	Commerce Middle School	EM	BTO	Above Expected Range
1050	Commerce Elementary School	E	BTO	Above Expected Range
112	Commerce High School	Н	DNBTO	Within Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0104	Commerce Primary	E	93.4
1050	Commerce Elementary School	E	88.2
ALL	All Commerce City Schools	E	85.4
ALL	All Georgia Schools	E	77.8
0105	Commerce Middle School	E	77.5
School ID	School Name	Grade Cluster	2018
ALL	All Commerce City Schools	М	83.3
0105	Commerce Middle School	М	83.3
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
ALL	All Commerce City Schools	Н	75.2
0112	Commerce High School	Н	75.2

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Commerce Primary	93.4	6.6	0.3	93.7
Commerce Middle School	81.9	18.1	0.7	82.6
Commerce Elementary School	88.2	11.8	0.5	88.7
Commerce High School	75.2	24.8	1.0	76.2

Graduation Rates:

School ID	School Name	2018
ALL	All Commerce City Schools	92.0
0112	Commerce High School	92.0
ALL	All Georgia Schools	82.0

Dawson County Schools:

First year as a Charter System: 2010-11

2018-19 Enrollment: 3,438

Number of Schools in System: 7

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Award innovative grants to teachers to improve student achievement in		1
math, science, and social studies at each individual school		v
Quarterly monitoring student achievement data (both formative and		
summative) at the school and district level with district approved data		
collection documents which allows proactive monitoring of student		
progress, so any necessary changes can occur earlier in the school year		
Implement Camp Invention, a STEM summer extended learning		
experience that allows students to 'explore science, technology and their		1
own innate creativity, inventiveness and entrepreneurial spirit' and		v
provide scholarships and reduced fees for low-income families		
Partner with post-secondary institutions in the surrounding community		
allowing students to benefit from specialized instructors, online course		
offerings, and dual enrollment		
Expand extended learning opportunities during the school year for		
students to include before or after school tutorial support services		
Participate in the REACH scholarship program (an integral tenet of the		
Complete College Georgia Initiative) a needs-based mentorship and		
scholarship program designed to encourage students, starting in middle		
school, to persist in their educational pursuits. Students are pro vied		\checkmark
with the academic, social, and financial support needed to graduate		
from high school, access college, achieve post-secondary success, and be		
prepared for the 21st Century workforce		
Realignment from a traditional middle and high school model to a		
middle school that served grades 6-7, a junior high school that serves		
grades 8-9, and a high school that serves grades 10-12, thereby, allowing		
the system to provide more academic opportunities to its students, with		
the overall goal of increasing the graduation rate and increasing student		
achievement by providing an advanced curriculum for 6th, 7th, and 8th		
graders, academic and elective high school credit offerings for 8th		
graders, intensive credit recovery for 9th graders who do not meet		
promotion criteria, earlier focus on Career Pathways at Junior High (8th-		
9th grades) and increasing Move on when Ready (MOWR) opportunities		
by partnering with University of North Georgia to offer college credit		
classes in Dawson County		
Dawson LEAD Initiative (Learning and Engagement Achievement	1	
Digitally) 1:1 device, Schoology (LMS), Google for Education, Active	\checkmark	

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Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Directory, Bus Boss, Mobile Device Management, Classworks, Wireless Access Points, Online Registration, PowerSchool IEP		
High School Community Based Instruction (CBI)	\checkmark	
Student Coaching Academy	✓	
RMS: Moving forward with Technology: iPad Cases (Innovative Mini- Grant)	✓	✓
KES: Computer Coding in Math (Innovative Mini-Grant)	\checkmark	\checkmark
RES:Computer Science/Coding and Robotics (Innovative Mini-Grant)	✓	\checkmark
DCHS: 3-D Printers (Innovative Mini-Grant)	√	\checkmark
DCHS: CNC Manufacturing Program (Innovative Mini-Grant)	✓	\checkmark
DCMS: Blended Learning Center/Phase 1 (Innovative Mini-Grant)	√	\checkmark
RvES: Livescribe Magic (Innovative Mini-Grant)	√	\checkmark
BMES: iPads for Creation in math class (Innovative Mini-Grant)	√	\checkmark

Dawson County Schools Cont.:

Academic Information

Key:

DID NOT MEET TARGET	SHOWED IMPROVEMENT	EXCEEDED TARGET		

BEAT THE ODDS (BTO)										
During each year of its first	201	.2-13	2013-14		2014-15		2015-16		2016-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		7		7		7		7		7
Number of schools that Beat the Odds	7	2	7	5	7	5	7	3	7	2
% of Schools that Beat the Odds	100%	29%	100%	71%	100%	71%	100%	43%	100%	29%

CCRPI											
CCRPI score (minus Challenge	201	2-13	201	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Overall System Average	71.5	73.3	69.1	77.3	71.3	78.1	72.1	76.4	73.7	72.9	
Elementary School Average	73.0	71.1	69.0	75.2	70.2	77.7	70.0	74.4	72.3	73.2	
Middle School Average	72.0	81.1	72.0	84.4	70.6	76.2	71.5	76.1	73.0	67.1	
High School Average	68.6	70.5	66.8	75.1	73.8	80.0	75.0	79.5	76.5	76.8	
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17		
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Overall District Average	74.2	73.3	73.3	77.3	77.3	78.1	78.1	76.4	76.4	72.9	
Elementary School Average	69.3	71.1	71.1	75.2	75.2	77.7	77.7	74.4	74.4	73.2	
Middle School Average	78.4	81.1	81.1	84.4	84.4	76.2	76.2	76.1	76.1	67.1	
High School Average	78.5	70.5	70.5	75.1	75.1	80.0	80.0	79.5	79.5	76.8	

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	84.1	72.5	85.3	78.8	89.2	80.6	93.9	82.4	96.7

Dawson County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	63.2	63.6	64.4	66.9	69.2
Mathematics	63.8	73.2	66.8	74.5	69.8	73.8
Science	57.4	68.1	61.0	72.0	62.9	68.5
Social Studies	59.7	66.6	63.1	69.0	65.5	57.7
Middle School						
English/Language Arts	60.3	64.1	63.6	69.7	66.9	67.9
Mathematics	63.8	63.2	66.8	66.2	69.8	64.4
Science	57.4	61.8	61.0	66.1	62.9	64.4
Social Studies	59.7	84.1	63.1	80.7	65.5	82.5
End-of-Course Performance Targets						
9th Grade Literature	61.5	66.3	64.7	67.3	67.9	65.5
American Literature	59.0	64.7	62.4	72.6	65.8	71.1
Coordinate Algebra	56.4	61.2	60.0	69.4	63.6	68.4
Analytic Geometry	55.6	71.1	59.3	61.9	63.0	64.0
Physical Science	50.1	63.1	54.3	63.3	58.5	59.9
Biology	56.6	77.8	60.2	82.0	63.8	75.5
U.S. History	61.6	60.2	64.8	72.3	68.0	77.5
Economics	58.3	69.6	61.8	75.2	65.3	81.7

Dawson County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0111	Riverview Elementary School	E	81.7
0189	Robinson Elementary School	E	77.8
ALL	All Dawson County Schools	E	75.8
0199	Black's Mill Elementary School	E	72.8
0103	Kilough Elementary School	E	70.7
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0109	Dawson County Junior High	Μ	68.7
ALL	All Dawson County Schools	Μ	68.6
0106	Dawson County Middle School	Μ	68.2
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Dawson County Schools	Н	72.8
0198	Dawson County High School	Н	71.8
0109	Dawson County Junior High	Н	71.2
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0111	Riverview Elementary School	E	99.7
ALL	All Dawson County Schools	E	89.3
0189	Robinson Elementary School	E	88.2
0199	Black's Mill Elementary School	E	88.1
ALL	All Georgia Schools	E	84.4
0103	Kilough Elementary School	E	76.9
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0106	Dawson County Middle School	Μ	79.8
ALL	All Dawson County Schools	Μ	72.0
0109	Dawson County Junior High	М	58.1
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0198	Dawson County High School	Н	81.5
ALL	All Dawson County Schools	Н	79.2
0109	Dawson County Junior High	Н	76.4

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	7	28.57%

School Id	School Name	Grade Cluster		BTO Status
111	Riverview Elementary School	E	BTO	Above Expected Range
189	Robinson Elementary School	E	BTO	Above Expected Range
106	Riverview Middle School	М	DNBTO	Within Expected Range
198	Dawson County High School	Н	DNBTO	Within Expected Range
199	Black's Mill Elementary School	E	DNBTO	Within Expected Range
103	Kilough Elementary School	E	DNBTO	Within Expected Range
109	New Dawson County Middle School	MH	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0111	Riverview Elementary School	E	86.9
0189	Robinson Elementary School	E	85.4
ALL	All Dawson County Schools	E	83.6
0199	Black's Mill Elementary School	E	79.0
ALL	All Georgia Schools	E	77.8
0103	Kilough Elementary School	E	73.5
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0106	Dawson County Middle School	М	75.7
ALL	All Dawson County Schools	М	74.5
0109	Dawson County Junior High	М	69.0
School ID	School Name	Grade Cluster	2018
ALL	All Dawson County Schools	Н	78.6
0198	Dawson County High School	Н	78.0
ALL	All Georgia Schools	Н	75.3
0109	Dawson County Junior High	Н	74.4

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Riverview Elementary School	86.9	13.1	0.5	87.4
Robinson Elementary School	85.4	14.6	0.6	86.0
Riverview Middle School	75.7	24.3	1.0	76.7
Dawson County High School	78.0	22.0	0.9	78.9
Black's Mill Elementary School	79.0	21.0	0.8	79.8
Kilough Elementary School	73.5	26.5	1.1	74.6
New Dawson County Middle School	71.5	28.5	1.1	72.6

Graduation Rates:

School ID	School Name	2018
0198	Dawson County High School	95.5
ALL	All Dawson County Schools	95.5
ALL	All Georgia Schools	82.0
0109	Dawson County Junior High	NA

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Dougherty County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 13,504

Number of Schools in System: 21

College and Career Academy: Yes – Start-up Charter School – Regional Partners

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Increase organizational effectiveness by implementing an eight-step change process and benchmark with large community business partner to create training for scaling and managing organizational change		√
Assess and align student support services to match students with external wrap-around services that meet students' social, physical, and/or academic needs beyond the regular school day		\checkmark
Enhance students' self-regulation, problem solving, and conflict resolution skills by providing students and staff with discipline alternatives (e.g. restorative justice, PBIS, ALIVE)		\checkmark
Expand STEM articulations, K-12, to provide seamless experiential STEM instruction and learning and create pipeline for increased student achievement in math and science		\checkmark
Provide students with increased course offerings aligned to their interest to increase students' academic engagement, the possibility of early graduation and early college placement		
Expand the 1-to-1 Technology Initiative to provide every child in Dougherty County Schools with personalized learning opportunities (e.g. hybrid, blended, real time, virtual, home, any-time, any-place learning)		
Implement non-traditional, non-competitive instructional groups for under-motivated and oftentimes over-aged students to increase achievement		
Open a College and Career Academy to improve students' early participation in career choice learning, increase student achievement and persistence to high school graduation		
Create single-sex academies to provide a more focused learning experience and minimize concerns common in co-ed environments		
Extensive Writing Programs implemented in 2 elementary schools		\checkmark
Middle School Hybrid Integrated Learning Program		\checkmark
Fontas & Pinnell Leveled Literacy Intervention Program		✓
Elementary IBO Expansion		\checkmark
STEM/ STEAM Elementary Programs		\checkmark
Restorative (Justice) Practices Program		\checkmark

Dougherty County Schools Cont.:

100%

Odds

36%

100%

Academic Information:

Kev:

Ney.										
DID NOT MEET TARGET SHO		SHOWED II	HOWED IMPROVEMENT			EXCEEDED TARGET				
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	201	3-14	201	.4-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		25		22		22		23		23
Number of schools that Beat the Odds	25	9	22	11	22	11	23	12	23	7
% of Schools that Beat the	100%	36%	100%	50%	100%	50%	100%	52%	100%	20%

50%

100%

50%

100%

52%

100%

30%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	3-14	201	4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	62.8	69.1	63.3	71.3	61.6	72.1	59.1	73.7	64.2
Elementary School Average	73.0	64.5	69.0	65.3	70.2	61.9	70.0	56.6	72.3	57.2
Middle School Average	72.0	63.3	72.0	67.2	70.6	60.2	71.5	66.2	73.0	63.5
High School Average	68.6	59.1	66.8	56.4	73.8	62.2	75.0	58.5	76.5	67.5
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	58.0	62.8	62.8	63.3	63.3	61.6	61.6	59.1	59.1	64.2
Elementary School Average	56.7	64.5	64.5	65.3	65.3	61.9	61.9	56.6	56.6	57.2
Middle School Average	63.2	63.3	63.3	67.2	67.2	60.2	60.2	66.2	66.2	63.5
High School Average	55.8	59.1	59.1	56.4	56.4	62.2	62.2	58.5	58.5	67.5

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	60.1	72.5	59.1	78.8	77.8	80.6	80.0	82.4	83.1

Dougherty County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	40.9	63.6	38.7	66.9	42.3
Mathematics	63.8	49.9	66.8	46.9	69.8	50.3
Science	57.4	43.6	61.0	41.5	62.9	38.2
Social Studies	59.7	44.6	63.1	42.7	65.5	38.2
Middle School						
English/Language Arts	60.3	41.3	63.6	44.9	66.9	45.1
Mathematics	63.8	42.8	66.8	48.4	69.8	48.8
Science	57.4	38.1	61.0	42.6	62.9	44.8
Social Studies	59.7	46.5	63.1	50.0	65.5	51.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	50.9	64.7	39.9	67.9	52.2
American Literature	59.0	39.3	62.4	37.0	65.8	49.2
Coordinate Algebra	56.4	35.8	60.0	36.8	63.6	38.5
Analytic Geometry	55.6	30.5	59.3	33.6	63.0	35.9
Physical Science	50.1	39.2	54.3	24.0	58.5	33.9
Biology	56.6	35.2	60.2	47.6	63.8	42.0
U.S. History	61.6	36.8	64.8	39.0	68.0	62.3
Economics	58.3	27.5	61.8	33.1	65.3	33.1

Dougherty County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
4054	Lake Park Elementary School	E	76.6
0205	Lincoln Elementary Magnet School	E	74.1
ALL	All Georgia Schools	E	65.7
4060	Sherwood Acres Elementary School	E	56.0
0102	Live Oak Elementary School	E	51.9
0199	Lamar Reese School of the Arts	E	51.8
ALL	All Dougherty County Schools	E	49.0
5062	West Town Elementary School	E	48.9
5058	Radium Springs Elementary School	E	43.8
3062	Turner Elementary School	E	37.5
3058	Northside Elementary School	E	33.7
0105	Robert H Harvey Elementary School	E	33.0
2058	Morningside Elementary School	E	32.8
0399	Martin Luther King, Jr. Elementary School	E	30.5
0299	Alice Coachman Elementary School	E	27.9
School ID	School Name	Grade Cluster	2018 Content Mastery
0103	Robert A. Cross Middle Magnet	М	85.9
ALL	All Georgia Schools	М	65.1
ALL	All Dougherty County Schools	М	45.4
4056	Merry Acres Middle School	М	44.2
0101	Albany Middle School	М	35.3
0106	Radium Springs Middle School	М	28.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
4062	Westover High School	Н	54.3
ALL	All Dougherty County Schools	Н	46.1
2052	Dougherty Comprehensive High School	Н	45.9
1058	Monroe High School	Н	35.1

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
4054	Lake Park Elementary School	E	98.2
3062	Turner Elementary School	E	90.7
5058	Radium Springs Elementary School	E	90.7
2058	Morningside Elementary School	E	87.4
5062	West Town Elementary School	E	87.3
ALL	All Georgia Schools	E	84.4
0205	Lincoln Elementary Magnet School	E	81.8
ALL	All Dougherty County Schools	E	79.5
0199	Lamar Reese School of the Arts	E	78.9
0105	Robert H Harvey Elementary School	E	75.5
3058	Northside Elementary School	E	69.7
4060	Sherwood Acres Elementary School	E	66.2
0299	Alice Coachman Elementary School	E	62.2
0102	Live Oak Elementary School	E	60.8
0399	Martin Luther King, Jr. Elementary School	E	60.2
School ID	School Name	Grade Cluster	2018 Progress
0103	Robert A. Cross Middle Magnet	М	90.0
4056	Merry Acres Middle School	М	83.9
ALL	All Georgia Schools	М	81.0
ALL	All Dougherty County Schools	М	75.6
0101	Albany Middle School	М	71.2
0106	Radium Springs Middle School	М	61.2
School ID	School Name	Grade Cluster	2018 Progress
2052	Dougherty Comprehensive High School	Н	87.2
ALL	All Georgia Schools	Н	83.0
ALL	All Dougherty County Schools	Н	79.1
1058	Monroe High School	Н	76.7
4062	Westover High School	Н	73.4

Beating the Odds:

Year	# of Schools that BTO	ools that BTO # of Schools in Charter System		
2018	11	20		55.00%
School Id	School Name	Grade Cluster		BTO Status
102	Live Oak Elementary School	E	BTO	Above Expected Range
199	Lamar Reese School of the Arts	E	BTO	Above Expected Range
205	Lincoln Elementary Magnet School	E	BTO	Above Expected Range
2052	Dougherty Comprehensive High School	Н	BTO	Above Expected Range
2058	Morningside Elementary School	E	BTO	Above Expected Range
3062	Turner Elementary School	E	BTO	Above Expected Range
4054	Lake Park Elementary School	E	BTO	Above Expected Range
4056	Merry Acres Middle School	M	BTO	Above Expected Range
4060	Sherwood Acres Elementary School	E	BTO	Above Expected Range
5058	Radium Springs Elementary School	E	BTO	Above Expected Range
5062	West Town Elementary School	E	BTO	Above Expected Range
103	Robert A. Cross Middle Magnet	M	DNBTO	Within Expected Range
105	Jackson Heights Elementary School	E	DNBTO	Within Expected Range
1058	Monroe High School	Н	DNBTO	Within Expected Range
3058	Northside Elementary School	E	DNBTO	Within Expected Range
4062	Westover High School	н	DNBTO	Within Expected Range
101	Albany Middle School	М	DNBTO	Below Expected Range
106	Radium Springs Middle School	М	DNBTO	Below Expected Range
299	Alice Coachman Elementary School	E	DNBTO	Below Expected Range
399	Martin Luther King, Jr. Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
4054	Lake Park Elementary School	E	88.8
0205	Lincoln Elementary Magnet School	E	83.2
ALL	All Georgia Schools	E	77.8
0199	Lamar Reese School of the Arts	E	73.5
5062	West Town Elementary School	E	72.2
ALL	All Dougherty County Schools	E	70.7
3062	Turner Elementary School	E	70.0
4060	Sherwood Acres Elementary School	E	68.8
5058	Radium Springs Elementary School	E	67.9
0102	Live Oak Elementary School	E	67.2
2058	Morningside Elementary School	E	65.0
0105	Robert H Harvey Elementary School	E	62.2
3058	Northside Elementary School	E	58.8
0399	Martin Luther King, Jr. Elementary School	E	51.0
0299	Alice Coachman Elementary School	E	47.5
School ID	School Name	Grade Cluster	2018
0103	Robert A. Cross Middle Magnet	М	84.2
ALL	All Georgia Schools	М	76.2
4056	Merry Acres Middle School	М	66.0
ALL	All Dougherty County Schools	М	62.6
0101	Albany Middle School	М	53.4
0106	Radium Springs Middle School	М	49.2

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School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
2052	Dougherty Comprehensive High School	Н	71.5
ALL	All Dougherty County Schools	Н	68.6
4062	Westover High School	Н	68.3
1058	Monroe High School	Н	62.2

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Live Oak Elementary School	67.2	32.8	1.3	68.5
Lamar Reese School of the Arts	73.5	26.5	1.1	74.6
Lincoln Elementary Magnet School	83.2	16.8	0.7	83.9
Dougherty Comprehensive High School	71.5	28.5	1.1	72.6
Morningside Elementary School	65.0	35.0	1.4	66.4
Turner Elementary School	70.0	30.0	1.2	71.2
Lake Park Elementary School	88.8	11.2	0.4	89.2
Merry Acres Middle School	66.0	34.0	1.4	67.4
Sherwood Acres Elementary School	68.8	31.2	1.2	70.0
Radium Springs Elementary School	67.9	32.1	1.3	69.2
West Town Elementary School	72.2	27.8	1.1	73.3
Robert A. Cross Middle Magnet	84.2	15.8	0.6	84.8
Jackson Heights Elementary School	62.2	37.8	1.5	63.7
Monroe High School	62.2	37.8	1.5	63.7
Northside Elementary School	58.8	41.2	1.6	60.4
Westover High School	68.3	31.7	1.3	69.6
Albany Middle School	53.4	46.6	1.9	55.3
Radium Springs Middle School	49.2	50.8	2.0	51.2
Alice Coachman Elementary School	47.5	52.5	2.1	49.6
Martin Luther King, Jr. Elementary School	51.0	49.0	2.0	53.0

Graduation Rates:

School ID	School Name	2018
4062	Westover High School	89.9
1058	Monroe High School	86.3
ALL	All Dougherty County Schools	86.2
2052	Dougherty Comprehensive High School	84.6
ALL	All Georgia Schools	82.0

Dublin City Schools:

First year as a Charter System: 2011-12

2018-19 Enrollment: 2,188

Number of Schools in System: 5

College and Career Academy: – Start-up Charter School – Regional Partners

Number of Charter Schools in District: 1

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Create two P-4 schools that will each have a unique academic theme to involve students in project-based learning to learn performance standards	\checkmark	\checkmark
School Governance Councils: Each school's Council, with continuous training in operational matters, will have a more substantial voice in the local school decision-making process. This increase in decision-making responsibility represents a significant departure from current decision- making model		
Will utilize flexible scheduling models to offer the best instructional structure to provide for credit recovery, collaboration with local colleges and to ensure increased student achievement	~	\checkmark
Will demonstrate improvement by concentrating on differentiated instruction, mastery of learning and standards-based classrooms	\checkmark	\checkmark
Create a regional career academy to allow neighboring districts to pool resources with the technical college to offer students more career pathways	~	\checkmark
Implement the International Baccalaureate program at the middle and high school to ensure a challenging academic program for students intending to go directly to a four-year college		\checkmark
Promotion of system mission, vision, and brand throughout the community		
Microsoft Industry Certifications at Dublin Middle School	\checkmark	\checkmark
JR. Fire Fighter Program with the City of Dublin (Students are taking courses from firefighters)	√	
ROTC Drone Flight Program		
STEAM Smart Lab at Susie Dasher Elementary School		
Fifth Grade Academy at Dublin Middle School	√	✓
Jr. City Council with the City of Dublin		
Night School, Saturday School	\checkmark	\checkmark
Summer High School Course Credit	\checkmark	\checkmark

Dublin City Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-17										
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		6		5		5		5		5
Number of schools that Beat the Odds	6	4	5	2	5	1	5	4	5	4
% of Schools that Beat the Odds	100%	67%	100%	40%	100%	20%	100%	80%	100%	80%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	63.8	69.1	57.7	71.3	52.8	72.1	61.9	73.7	60.9
Elementary School Average	73.0	63.2	69.0	62.1	70.2	56.4	70.0	63.5	72.3	57.8
Middle School Average	72.0	59.8	72.0	52.0	70.6	47.6	71.5	57.8	73.0	55.4
High School Average	68.6	67.3	66.8	55.4	73.8	51.2	75.0	62.3	76.5	70.3
CCRPI score (minus Challenge	2012-13		201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	59.9	63.8	63.8	57.7	57.7	52.8	52.8	61.9	61.9	60.9
Elementary School Average	53.9	63.2	63.2	62.1	62.1	56.4	56.4	63.5	63.5	57.8
Middle School Average	64.9	59.8	59.8	52.0	52.0	47.6	47.6	57.8	57.8	55.4
High School Average	66.2	67.3	67.3	55.4	55.4	51.2	51.2	62.3	62.3	70.3

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
-	71.5	66.1	72.5	51.1	78.8	70.3	80.6	72.4	82.4	81.1

Dublin City Schools Cont.:

MILESTONES						
State Derformence Terester	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	35.2	63.6	43.5	66.9	42.8
Mathematics	63.8	45.2	66.8	50.6	69.8	55.3
Science	57.4	35.2	61.0	38.5	62.9	33.1
Social Studies	59.7	39.7	63.1	40.6	65.5	47.1
Middle School						
English/Language Arts	60.3	28.6	63.6	41.0	66.9	41.2
Mathematics	63.8	39.5	66.8	43.3	69.8	41.4
Science	57.4	20.4	61.0	25.0	62.9	25.2
Social Studies	59.7	24.2	63.1	34.4	65.5	39.1
End-of-Course Performance Targets						
9th Grade Literature	61.5	31.2	64.7	40.3	67.9	52.1
American Literature	59.0	35.0	62.4	52.4	65.8	41.9
Coordinate Algebra	56.4	25.1	60.0	24.6	63.6	35.2
Analytic Geometry	55.6	23.4	59.3	27.6	63.0	24.8
Physical Science	50.1	22.0	54.3	18.6	58.5	40.0
Biology	56.6	38.3	60.2	33.1	63.8	33.4
U.S. History	61.6	35.5	64.8	36.1	68.0	35.9
Economics	58.3	39.4	61.8	47.4	65.3	55.5

Dublin City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	ш	65.7
0112	Hillcrest Elementary	E	57.8
ALL	All Dublin City Schools	E	48.8
0312	Susie Dasher	E	47.0
0102	Dublin Middle School	E	44.4
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0102	Dublin Middle School	Μ	47.8
ALL	All Dublin City Schools	Μ	47.7
0412	Moore Street Facility	Μ	TFS
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0211	Dublin High School	Н	41.2
ALL	All Dublin City Schools	Н	40.1
0412	Moore Street Facility	Н	7.4

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0312	Susie Dasher	E	97.0
ALL	All Georgia Schools	E	84.4
ALL	All Dublin City Schools	E	68.6
0112	Hillcrest Elementary	E	67.6
0102	Dublin Middle School	E	53.9
School ID	School Name	Grade Cluster	2018 Progress
0102	Dublin Middle School	М	93.2
ALL	All Dublin City Schools	М	93.2
ALL	All Georgia Schools	М	81.0
0412	Moore Street Facility	М	NA
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
ALL	All Dublin City Schools	Н	81.0
0211	Dublin High School	Н	80.4
0412	Moore Street Facility	Н	NA

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	5	40.00%

School Id	School Name	Grade Cluster		BTO Status
102	Dublin Middle School	EM	BTO	Above Expected Range
211	Dublin High School	Н	BTO	Above Expected Range
112	Hillcrest Elementary	E	DNBTO	Within Expected Range
312	Susie Dasher	E	DNBTO	Within Expected Range
412	Moore Street School	Н	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0112	Hillcrest Elementary	E	71.3
0312	Susie Dasher	E	62.6
ALL	All Dublin City Schools	E	61.7
0102	Dublin Middle School	E	54.0
School ID	School Name	Grade Cluster	2018
0102	Dublin Middle School	М	76.5
ALL	All Dublin City Schools	М	76.4
ALL	All Georgia Schools	М	76.2
0412	Moore Street Facility	М	NA
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0211	Dublin High School	Н	66.6
ALL	All Dublin City Schools	Н	64.3
0412	Moore Street Facility	Н	27.5

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Dublin Middle School	70.2	29.8	1.2	71.4
Dublin High School	66.6	33.4	1.3	67.9
Hillcrest Elementary	71.3	28.7	1.1	72.4
Susie Dasher	62.6	37.4	1.5	64.1
Moore Street School	27.5	72.5	2.9	30.4

Graduation Rates:

School ID	School Name	2018
0211	Dublin High School	95.0
ALL	All Dublin City Schools	87.8
ALL	All Georgia Schools	82.0
0412	Moore Street Facility	67.4

Fannin County Schools:

First year as a Charter System: 2015-16

2018-19 Enrollment: 2,885

Number of Schools in System: 5

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter systen supplemental funding		
Utilizing Flexible Service Models	√	\checkmark		
Implementing STEM instructional strategies across curriculum to increase student exploration at elementary and middle school levels	√	√		
Creation of a College and Career Academy	√			
Expand postsecondary options	√	√		
Four out of Five Schools are recognized by GADOE as Operational and one emerging.	~			
Established elementary co-curricular and extra-curricular clubs (i.e. Garden club, sign language clubs, exercise/running clubs, robotics clubs and team competitions, photography club, TOME Literary Clubs, Math				
Student Councils				
Mentoring at risk students by facility and staff	√	✓		

Fannin County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	:	SHOWED IMPROVEMENT				EXCEEDED TARGET				
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	2013-14		2014-15		201	5-16	2016-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		5		5		5		5		5
Number of schools that Beat the Odds	5	1	5	3	5	1	5	5	5	2
% of Schools that Beat the Odds	100%	20%	100%	60%	100%	20%	100%	100%	100%	40%

CCRPI											
CCRPI score (minus Challenge	2012-13		201	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Overall System Average	71.5	72.4	69.1	72.2	71.3	73.2	72.1	78.8	73.7	75.5	
Elementary School Average	73.0	70.4	69.0	72.7	70.2	69.0	70.0	78.1	72.3	70.6	
Middle School Average	72.0	76.7	72.0	78.0	70.6	71.0	71.5	75.0	73.0	75.9	
High School Average	68.6	72.3	66.8	66.6	73.8	81.3	75.0	82.9	76.5	82.0	
CCRPI score (minus Challenge	201	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Overall District Average	72.5	72.4	72.4	72.3	72.3	73.2	73.2	78.8	78.8	75.5	
Elementary School Average	71.7	70.4	70.4	72.7	72.7	69.0	69.0	78.1	78.1	70.6	
Middle School Average	75.6	76.7	76.7	78.0	78.0	71.0	71.0	75.0	75.0	75.9	
High School Average	71.3	72.3	72.3	66.6	66.6	81.3	81.3	82.9	82.9	82.0	

GRADUATION RATE											
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17	
4-year Cohort Graduation Rate	Target	Actual									
	71.5	83.3	72.5	92.3	78.8	92.1	80.6	91.2	82.4	90.1	

Fannin County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	57.8	63.6	66.0	66.9	62.8
Mathematics	63.8	61.6	66.8	67.3	69.8	61.4
Science	57.4	55.7	61.0	67.0	62.9	70.4
Social Studies	59.7	49.8	63.1	57.8	65.5	66.3
Middle School						
English/Language Arts	60.3	67.7	63.6	64.8	66.9	66.8
Mathematics	63.8	66.8	66.8	72.5	69.8	70.9
Science	57.4	64.2	61.0	62.8	62.9	59.9
Social Studies	59.7	56.8	63.1	57.4	65.5	59.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	65.1	64.7	69.9	67.9	77.4
American Literature	59.0	47.4	62.4	58.3	65.8	90.4
Coordinate Algebra	56.4	67.6	60.0	63.4	63.6	79.1
Analytic Geometry	55.6	58.8	59.3	72.4	63.0	78.1
Physical Science	50.1	50.1	54.3	67.0	58.5	68.8
Biology	56.6	77.1	60.2	72.6	63.8	70.6
U.S. History	61.6	66.5	64.8	63.8	68.0	54.3
Economics	58.3	71.8	61.8	79.3	65.3	73.3

Fannin County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0293	West Fannin Elementary School	E	74.0
0194	East Fannin Elementary School	E	72.8
ALL	All Fannin County Schools	E	71.8
1050	Blue Ridge Elementary School	Е	68.8
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0193	Fannin County Middle School	М	65.5
ALL	All Fannin County Schools	М	65.5
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
0176	Fannin County High School	Н	77.9
ALL	All Fannin County Schools	Н	77.9
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
1050	Blue Ridge Elementary School	E	94.3
ALL	All Fannin County Schools	E	88.7
0194	East Fannin Elementary School	E	86.8
ALL	All Georgia Schools	ш	84.4
0293	West Fannin Elementary School	E	82.8
School ID	School Name	Grade Cluster	2018 Progress
0193	Fannin County Middle School	М	87.9
ALL	All Fannin County Schools	М	87.9
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0176	Fannin County High School	Н	91.7
ALL	All Fannin County Schools	Н	91.7
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	4	5	80.00%

School Id	School Name	Grade Cluster		BTO Status
1050	Blue Ridge Elementary School	E	BTO	Above Expected Range
176	Fannin County High School	Н	BTO	Above Expected Range
194	East Fannin Elementary School	E	BTO	Above Expected Range
293	West Fannin Elementary School	E	BTO	Above Expected Range
193	Fannin County Middle School	М	DNBTO	Within Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
1050	Blue Ridge Elementary School	E	84.6
ALL	All Fannin County Schools	E	83.6
0194	East Fannin Elementary School	E	83.1
0293	West Fannin Elementary School	E	82.5
ALL	All Georgia Schools	E	77.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0193	Fannin County Middle School	М	75.7
ALL	All Fannin County Schools	М	75.7
School ID	School Name	Grade Cluster	2018
0176	Fannin County High School	Н	84.1
ALL	All Fannin County Schools	Н	84.1
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Blue Ridge Elementary School	84.6	15.4	0.6	85.2
Fannin County High School	84.1	15.9	0.6	84.7
East Fannin Elementary School	83.1	16.9	0.7	83.8
West Fannin Elementary School	82.5	17.5	0.7	83.2
Fannin County Middle School	75.7	24.3	1.0	76.7

Graduation Rates:

School ID	School Name	2018
0176	Fannin County High School	93.9
ALL	All Fannin County Schools	93.9
ALL	All Georgia Schools	82.0

Floyd County Schools:

First year as a Charter System: 2010-11

2018-19 Enrollment: 9,004

Number of Schools in System: 18

College and Career Academy: Locally-Approved Start-up Charter School

Number of Charter Schools in District: 1

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Alternatives to retention for students who have not mastered the grade- level standards by the end of the traditional grading period by bridging students across grade levels	\checkmark	\checkmark
Building relationships to support the System's mission by partnering with, parents, business and community leaders.		
Making school and courses relevant to children through hands on learning experiences, internships, and partnerships with business, industry, and post-secondary education	√	
Expanding pathways to graduation through technology integration, blended learning with FTE awarded for virtual learning, credit bearing internships, system developed virtual learning, and alternative graduation programs	✓	✓

Floyd County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IMPROVEMENT	EXCEEDED TARGET
---------------------	--------------------	-----------------

BEAT THE ODDS (BTO) During each year of its first	2012-13		2013-14		2014-15		2015-16		2016-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual								
Number of schools included in charter system contract		19		19		18		15		15
Number of schools that Beat the Odds	19	5	19	2	18	1	15	2	15	10
% of Schools that Beat the Odds	100%	26%	100%	11%	100%	6%	100%	13%	100%	67%

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	70.6	69.1	67.4	71.3	68.0	72.1	67.5	73.7	73.2
Elementary School Average	73.0	72.3	69.0	67.2	70.2	66.5	70.0	67.1	72.3	71.3
Middle School Average	72.0	70.1	72.0	69.3	70.6	60.5	71.5	64.3	73.0	70.1
High School Average	68.6	68.1	66.8	66.0	73.8	76.5	75.0	70.8	76.5	78.9
CCRPI score (minus Challenge	201	2-13	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	70.4	70.6	70.6	67.4	67.4	68.0	68.0	67.5	67.5	73.2
Elementary School Average	68.8	72.3	72.3	67.2	67.2	66.5	66.5	67.1	67.1	71.3
Middle School Average	68.6	70.1	70.1	69.3	69.3	60.5	60.5	64.3	64.3	70.1
High School Average	74.6	68.1	68.1	66.0	66.0	76.5	76.5	70.8	70.8	78.9

GRADUATION RATE											
	201	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual									
. ,	71.5	78.0	72.5	83.0	78.8	90.3	80.6	93.1	82.4	94.3	

Floyd County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16		6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	54.2	63.6	51.4	66.9	60.2
Mathematics	63.8	58.9	66.8	62.4	69.8	66.6
Science	57.4	57.7	61.0	58.4	62.9	53.0
Social Studies	59.7	55.2	63.1	56.4	65.5	47.2
Middle School						
English/Language Arts	60.3	54.1	63.6	54.5	66.9	55.7
Mathematics	63.8	55.5	66.8	58.4	69.8	61.3
Science	57.4	47.1	61.0	51.3	62.9	53.9
Social Studies	59.7	43.8	63.1	50.6	65.5	53.1
End-of-Course Performance Targets						
9th Grade Literature	61.5	58.8	64.7	56.9	67.9	70.1
American Literature	59.0	57.5	62.4	59.1	65.8	73.0
Coordinate Algebra	56.4	51.1	60.0	51.3	63.6	57.6
Analytic Geometry	55.6	57.7	59.3	59.9	63.0	65.5
Physical Science	50.1	99.5	54.3	101.5	58.5	52.6
Biology	56.6	55.6	60.2	57.0	63.8	58.2
U.S. History	61.6	57.7	64.8	55.7	68.0	57.5
Economics	58.3	56.3	61.8	59.5	65.3	59.7

Floyd County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0102	Johnson Elementary	E	80.6
3052	Glenwood Primary School	E	76.3
0195	Armuchee Elementary School	E	71.2
2052	Garden Lakes Elementary School	E	66.7
ALL	All Georgia Schools	E	65.7
ALL	All Floyd County Schools	E	65.2
0188	Model Elementary School	E	63.7
3050	Cave Spring Elementary School	E	63.7
0199	Pepperell Elementary	E	58.4
1050	Alto Park Elementary School	E	57.4
4054	Pepperell Primary	E	56.0
0173	McHenry Primary	E	43.0
School ID	School Name	Grade Cluster	2018 Content Mastery
0203	Model Middle School	Μ	72.7
ALL	All Georgia Schools	М	65.1
ALL	All Floyd County Schools	Μ	61.7
0273	Pepperell Middle School	Μ	60.2
0303	Armuchee Middle School	Μ	58.1
0103	Coosa Middle School	Μ	54.6
School ID	School Name	Grade Cluster	2018 Content Mastery
0401	Armuchee High School	Н	77.9
ALL	All Georgia Schools	Н	66.9
0111	Model High	Н	66.1
ALL	All Floyd County Schools	Н	62.8
0107	Pepperell High School	Н	57.3
5050	Coosa High School	Н	54.0

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0195	Armuchee Elementary School	E	88.2
0102	Johnson Elementary	E	87.2
0199	Pepperell Elementary	E	85.1
ALL	All Georgia Schools	E	84.4
ALL	All Floyd County Schools	E	83.9
3050	Cave Spring Elementary School	E	83.8
2052	Garden Lakes Elementary School	E	80.9
1050	Alto Park Elementary School	E	80.7
0188	Model Elementary School	E	71.9
0173	McHenry Primary	E	NA
3052	Glenwood Primary School	E	NA
4054	Pepperell Primary	E	NA

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School ID	School Name	Grade Cluster	2018 Progress
0203	Model Middle School	М	96.9
0273	Pepperell Middle School	М	93.8
0103	Coosa Middle School	М	92.0
ALL	All Floyd County Schools	М	85.5
ALL	All Georgia Schools	М	81.0
0303	Armuchee Middle School	М	70.1
School ID	School Name	Grade Cluster	2018 Progress
0401	Armuchee High School	Н	100.0
5050	Coosa High School	Н	92.2
A.L.I.			05.0
ALL	All Floyd County Schools	Н	85.3
0111	All Floyd County Schools Model High	H H	85.3 85.0
-			

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	8	18	44.44%

School Id	School Name	Grade Cluster		BTO Status
102	Johnson Elementary	E	BTO	Above Expected Range
103	Coosa Middle School	М	BTO	Above Expected Range
195	Armuchee Elementary School	E	BTO	Above Expected Range
203	Model Middle School	М	BTO	Above Expected Range
2052	Garden Lakes Elementary School	E	BTO	Above Expected Range
273	Pepperell Middle School	М	BTO	Above Expected Range
3050	Cave Spring Elementary School	E	BTO	Above Expected Range
401	Armuchee High School	Н	BTO	Above Expected Range
1050	Alto Park Elementary School	E	DNBTO	Within Expected Range
111	Model High	Н	DNBTO	Within Expected Range
188	Model Elementary School	E	DNBTO	Within Expected Range
199	Pepperell Elementary	E	DNBTO	Within Expected Range
3052	Glenwood Primary School	E	DNBTO	Within Expected Range
5050	Coosa High School	Н	DNBTO	Within Expected Range
107	Pepperell High School	Н	DNBTO	Below Expected Range
173	McHenry Primary	E	DNBTO	Below Expected Range
303	Armuchee Middle School	М	DNBTO	Below Expected Range
4054	Pepperell Primary	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0102	Johnson Elementary	E	87.2
0195	Armuchee Elementary School	E	83.2
2052	Garden Lakes Elementary School	E	79.8
ALL	All Floyd County Schools	E	79.8
3050	Cave Spring Elementary School	E	79.7
3052	Glenwood Primary School	E	78.3
ALL	All Georgia Schools	E	77.8
0199	Pepperell Elementary	E	75.4
0188	Model Elementary School	E	72.6
1050	Alto Park Elementary School	E	70.6
4054	Pepperell Primary	E	49.1
0173	McHenry Primary	E	40.9
School ID	School Name	Grade Cluster	2018
0203	Model Middle School	М	83.5
0273	Pepperell Middle School	М	81.2
0103	Coosa Middle School	М	77.8
ALL	All Floyd County Schools	М	76.4
ALL	All Georgia Schools	М	76.2
0303	Armuchee Middle School	М	59.4
School ID	School Name	Grade Cluster	2018
0401	Armuchee High School	Н	87.0
5050	Coosa High School	Н	75.5
ALL	All Georgia Schools	Н	75.3
ALL	All Floyd County Schools	Н	74.9
0111	Model High	Н	74.4
0107	Pepperell High School	Н	67.4

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Johnson Elementary	87.2	12.8	0.5	87.7
Coosa Middle School	77.8	22.2	0.9	78.7
Armuchee Elementary School	83.2	16.8	0.7	83.9
Model Middle School	83.5	16.5	0.7	84.2
Garden Lakes Elementary School	79.8	20.2	0.8	80.6
Pepperell Middle School	81.2	18.8	0.8	82.0
Cave Spring Elementary School	79.7	20.3	0.8	80.5
Armuchee High School	87.0	13.0	0.5	87.5
Alto Park Elementary School	70.6	29.4	1.2	71.8
Model High	74.4	25.6	1.0	75.4
Model Elementary School	72.6	27.4	1.1	73.7
Pepperell Elementary	75.4	24.6	1.0	76.4
Glenwood Primary School	78.3	21.7	0.9	79.2
Coosa High School	75.5	24.5	1.0	76.5
Pepperell High School	67.4	32.6	1.3	68.7
McHenry Primary	40.9	59.1	2.4	43.3
Armuchee Middle School	59.4	40.6	1.6	61.0
Pepperell Primary	49.1	50.9	2.0	51.1

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Graduation Rates:

School ID	School Name	2018
0107	Pepperell High School	97.5
0401	Armuchee High School	93.9
ALL	All Floyd County Schools	93.9
0111	Model High	93.1
5050	Coosa High School	91.0
ALL	All Georgia Schools	82.0

Fulton County Schools:

First year as a Charter System: 2012-13

2018-19 Enrollment: 87,858

Number of Schools in System: 97

College and Career Academy: Yes – Locally-Approved Start-up Charter School

Number of Charter Schools in District: 10

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible, Integrated, and Differentiated Instruction: new methods that provide more interactivity and problem-based teaching, increased flexibility in pacing, more utilization of the Internet and web-based tools that align with the informational culture, and more opportunities for experiential learning.		✓
Broader Curriculum Options: options such as classes that prepare students for multiple pathways that include vocational student and life skills in addition to college readiness, new ways to earn course credit, flexibility in sequencing, and expanded foreign language and fine arts.	√	✓
Performance Management Enhancement: performance management enhancements such as performance-based recruitment, placement and retention of staff.		
School Culture Enhancement: school culture enhancements such as incentives for increased parental involvement, increased parental accountability and support for school uniforms.		\checkmark

Fulton County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	ID NOT MEET TARGET SHOWED IN		MPROVEN	/IENT	NT EXCEEDED			D TARGET		
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	201	3-14	20	14-15	201	5-16	201	5-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		88		89		93		100		96
Number of schools that Beat the Odds	88	41	89	33	93	37	100	38	96	43
% of Schools that Beat the Odds	100%	47%	100%	37%	100%	40%	100%	38%	100%	45%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
State average CCRPI each year	Turget	/ letual	Turget	/ letual	Tunget	710000	Turget	/ letual	Tunget	necual
Overall System Average	71.5	73.5	69.1	70.9	71.3	72.3	72.1	72.5	73.7	76.2
Elementary School Average	73.0	73.4	69.0	71.1	70.2	73.6	70.0	69.9	72.3	74.9
Middle School Average	72.0	72.9	72.0	71.8	70.6	70.8	71.5	70.4	73.0	72.2
High School Average	68.6	74.0	66.8	69.9	73.8	71.3	75.0	77.9	76.5	80.9
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	70.9	73.5	73.5	70.9	70.9	72.3	72.3	72.5	72.5	76.2
Elementary School Average	72.6	73.4	73.4	71.1	71.1	73.6	73.6	69.9	69.9	74.9
Middle School Average	71.8	72.9	72.9	71.8	71.8	70.8	70.8	70.4	70.4	72.2
High School Average	67.6	74.0	74.0	69.9	69.9	71.3	71.3	77.9	77.9	80.9

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	75.5	72.5	78.7	78.8	85.3	80.6	86.0	82.4	86.8

Fulton County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	71.3	63.6	70.1	66.9	73.3
Mathematics	63.8	74.1	66.8	72.9	69.8	75.1
Science	57.4	65.9	61.0	66.6	62.9	64.8
Social Studies	59.7	65.0	63.1	63.0	65.5	60.1
Middle School						
English/Language Arts	60.3	69.9	63.6	71.1	66.9	71.0
Mathematics	63.8	71.4	66.8	72.2	69.8	74.6
Science	57.4	60.4	61.0	62.8	62.9	61.3
Social Studies	59.7	66.6	63.1	67.4	65.5	65.1
End-of-Course Performance Targets						
9th Grade Literature	61.5	67.0	64.7	73.2	67.9	81.7
American Literature	59.0	66.5	62.4	75.2	65.8	80.7
Coordinate Algebra	56.4	58.1	60.0	63.9	63.6	64.9
Analytic Geometry	55.6	64.6	59.3	70.8	63.0	72.5
Physical Science	50.1	32.8	54.3	53.2	58.5	56.6
Biology	56.6	61.5	60.2	74.2	63.8	71.4
U.S. History	61.6	66.9	64.8	72.1	68.0	75.6
Economics	58.3	63.0	61.8	73.5	65.3	73.7

Fulton County Schools Cont.:

Academic Information 2018: Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0295	Findley Oaks Elementary School	E	100.0
0190	Lake Windward Elementary School	E	100.0
0102	Creek View Elementary School	E	99.6
0187	Barnwell Elementary School	E	99.4
0193	Crabapple Crossing Elementary School	E	99.3
0297	State Bridge Crossing Elementary School	Е	99.3
0398	Shakerag Elementary School	Е	98.9
0405	Wilson Creek Elementary School	Е	98.8
0101	Abbotts Hill Elementary School	Е	98.1
3056	Heards Ferry Elementary School	Е	97.3
0373	Mountain Park Elementary School	Е	97.3
0701	Ocee Elementary School	Е	97.3
0100	Summit Hill Elementary	Е	97.2
1210	Birmingham Falls Elementary School	Е	97.0
0180	Dolvin Elementary School	Е	96.9
0491	Medlock Bridge Elementary School	Е	96.9
0195	New Prospect Elementary School	Е	96.2
1050	Alpharetta Elementary School	Е	95.7
0298	Sweet Apple Elementary School	Е	94.8
0197	Northwood Elementary School	E	92.1
0303	Cogburn Woods Elementary School	E	87.9
0104	Spalding Drive Elementary	E	87.5
0397	River Eves Elementary School	E	85.5
1067	Roswell North Elementary School	E	84.5
0702	Woodland Elementary School	E	82.6
0202	Hillside Elementary School	Е	82.3
0299	Manning Oaks Elementary School	E	75.5
0103	Hembree Springs Elementary School	E	72.8
ALL	All Fulton County Schools	E	72.5
0199	Stonewall Tell Elementary School	E	69.5
4056	High Point Elementary School	E	66.3
0207	Dunwoody Springs Elementary School	E	66.2
ALL	All Georgia Schools	E	65.7
1317	Wolf Creek Elementary	E	59.3
0390	Randolph Elementary School	E	58.2
0503	Liberty Point Elementary School	E	54.9
1310	Ison Springs Elementary School	E	54.3
3058	Lee Elementary School	E	54.3
1316	Vickery Mill Elementary	E	53.3
4069	E. C. West Elementary School	E	52.9
0175	Jackson Elementary School	E	52.1

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School ID	School Name	Grade Cluster	2018 Content Mastery
1010	Cliftondale Elementary School	E	51.9
4060	Mimosa Elementary School	E	49.6
0192	Hapeville Elementary School	E	48.8
0292	Palmetto Elementary School	E	48.3
2070	Campbell Elementary School	E	48.2
0109	Renaissance ES	E	45.8
0301	Heritage Elementary School	E	44.5
0909	Lake Forest Elementary	E	42.5
0206	Oakley Elementary School	E	41.7
0276	Gullatt Elementary School	E	41.4
5052	Conley Hills Elementary School	E	39.4
0501	Hamilton E. Holmes Elementary	E	37.8
0273	S. L. Lewis Elementary School	E	37.7
2058	Bethune Elementary School	E	37.3
2550	Brookview Elementary School	E	35.7
5060	Asa Hilliard Elementary School	E	34.8
0114	Feldwood Elementary School	E	34.0
0275	Nolan Elementary School	E	33.6
1315	College Park Elementary	E	29.6
3064	Parklane Elementary School	E	27.5
School ID	School Name	Grade Cluster	2018 Content Mastery
0497	Webb Bridge Middle School	М	99.9
0402	River Trail Middle School	М	97.9
0305	Autrey Mill Middle School	М	97.0
0597	Northwestern Middle School	М	96.4
0591	Taylor Road Middle School	М	96.4
0105	Hopewell Middle School	М	92.4
0184	Crabapple Middle School	М	87.6
0384	Haynes Bridge Middle School	М	76.4
0302	Elkins Pointe Middle School	М	75.5
ALL	All Fulton County Schools	М	72.3
ALL	All Georgia Schools		CE 4
000.5		M	65.1
0284	Holcomb Bridge Middle School	M	65.0
0284 0603			
	Holcomb Bridge Middle School	М	65.0
0603	Holcomb Bridge Middle School Sandy Springs Middle School	M M	65.0 64.9
0603 0286	Holcomb Bridge Middle School Sandy Springs Middle School Ridgeview Charter School	M M M	65.0 64.9 63.6
0603 0286 0505	Holcomb Bridge Middle School Sandy Springs Middle School Ridgeview Charter School Sandtown Middle School	M M M M	65.0 64.9 63.6 50.5
0603 0286 0505 0391	Holcomb Bridge Middle School Sandy Springs Middle School Ridgeview Charter School Sandtown Middle School Bear Creek Middle School	M M M M M	65.0 64.9 63.6 50.5 44.3
0603 0286 0505 0391 0186	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle School	M M M M M M	65.0 64.9 63.6 50.5 44.3 42.6
0603 0286 0505 0391 0186 0107	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle SchoolRenaissance Middle School	M M M M M M M	65.0 64.9 63.6 50.5 44.3 42.6 42.3
0603 0286 0505 0391 0186 0107 0289 0189 0803	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle SchoolRenaissance Middle SchoolWoodland Middle School	M M M M M M M M M M M M	65.0 64.9 63.6 50.5 44.3 42.6 42.3 30.5
0603 0286 0505 0391 0186 0107 0289 0189 0803 School ID	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle SchoolRenaissance Middle SchoolWoodland Middle SchoolWoodland Middle SchoolPaul D. West Middle SchoolSchool Name	M M M M M M M M M M	65.0 64.9 63.6 50.5 44.3 42.6 42.3 30.5 30.2
0603 0286 0505 0391 0186 0107 0289 0189 0803 School ID 0392	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle SchoolRenaissance Middle SchoolWoodland Middle SchoolMcNair Middle SchoolPaul D. West Middle School	M M M M M M M M M Grade Cluster H	65.0 64.9 63.6 50.5 44.3 42.6 42.3 30.5 30.2 29.6 2018 Content Mastery 100.0
0603 0286 0505 0391 0186 0107 0289 0189 0803 School ID	Holcomb Bridge Middle SchoolSandy Springs Middle SchoolRidgeview Charter SchoolSandtown Middle SchoolBear Creek Middle SchoolCamp Creek Middle SchoolRenaissance Middle SchoolWoodland Middle SchoolWoodland Middle SchoolPaul D. West Middle SchoolSchool Name	M M M M M M M M M Grade Cluster	65.0 64.9 63.6 50.5 44.3 42.6 42.3 30.5 30.2 29.6 2018 Content Mastery

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School ID	School Name	Grade Cluster	2018 Content Mastery
0205	Alpharetta High School	Н	99.0
0119	Cambridge High School	Н	98.0
0106	Milton High School	Н	95.6
0191	Roswell High School	Н	90.3
ALL	All Fulton County Schools	Н	76.7
3066	Riverwood International Charter School	Н	74.4
4062	North Springs High School	Н	74.2
0198	Centennial High School	Н	74.1
ALL	All Georgia Schools	Н	66.9
5069	Westlake High School	Н	65.2
0291	Creekside High School	Н	42.7
1110	Langston Hughes High School	Н	41.2
0386	Independence High School	Н	38.6
0176	Banneker High School	Н	38.5
0691	Tri-Cities High School	Н	35.1
0383	McClarin High School	Н	11.7

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0187	Barnwell Elementary School	E	100.0
0295	Findley Oaks Elementary School	E	99.6
0190	Lake Windward Elementary School	E	97.6
0202	Hillside Elementary School	E	97.3
0101	Abbotts Hill Elementary School	E	95.2
0398	Shakerag Elementary School	E	94.1
0397	River Eves Elementary School	E	92.9
1050	Alpharetta Elementary School	E	92.5
1316	Vickery Mill Elementary	E	92.4
0197	Northwood Elementary School	E	92.2
0193	Crabapple Crossing Elementary School	E	91.5
0180	Dolvin Elementary School	E	90.8
3058	Lee Elementary School	E	90.3
4060	Mimosa Elementary School	E	89.9
0175	Jackson Elementary School	E	89.5
0192	Hapeville Elementary School	E	89.0
0701	Ocee Elementary School	E	88.5
0491	Medlock Bridge Elementary School	E	85.7
1067	Roswell North Elementary School	E	85.7
5060	Asa Hilliard Elementary School	E	85.4
0195	New Prospect Elementary School	E	85.1
ALL	All Georgia Schools	E	84.4
0207	Dunwoody Springs Elementary School	E	84.3
0373	Mountain Park Elementary School	E	84.1
1317	Wolf Creek Elementary	E	84.1
ALL	All Fulton County Schools	E	84.0
0702	Woodland Elementary School	E	83.9
2070	Campbell Elementary School	E	83.6

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School ID	School Name	Grade Cluster	2018 Progress
0299	Manning Oaks Elementary School	E	83.5
0297	State Bridge Crossing Elementary School	E	83.5
1210	Birmingham Falls Elementary School	E	83.2
0405	Wilson Creek Elementary School	E	82.7
0909	Lake Forest Elementary	E	82.6
0102	Creek View Elementary School	E	82.5
0501	Hamilton E. Holmes Elementary	E	81.9
5052	Conley Hills Elementary School	E	81.2
4056	High Point Elementary School	E	81.2
0292	Palmetto Elementary School	E	81.2
0303	Cogburn Woods Elementary School	E	80.7
0301	Heritage Elementary School	E	79.8
0503	Liberty Point Elementary School	E	79.7
3056	Heards Ferry Elementary School	E	78.8
0104	Spalding Drive Elementary	E	78.6
3064	Parklane Elementary School	E	78.3
0390	Randolph Elementary School	E	78.0
1310	Ison Springs Elementary School	E	77.8
0109	Renaissance ES	E	77.8
0276	Gullatt Elementary School	E	77.5
2550	Brookview Elementary School	E	77.1
0298	Sweet Apple Elementary School	E	76.9
0206	Oakley Elementary School	E	75.7
1010	Cliftondale Elementary School	E	75.6
0103	Hembree Springs Elementary School	E	75.5
4069	E. C. West Elementary School	E	73.3
0100	Summit Hill Elementary	E	72.9
0199	Stonewall Tell Elementary School	E	72.3
0275	Nolan Elementary School	E	71.5
0273	S. L. Lewis Elementary School	E	66.5
1315	College Park Elementary	E	64.7
2058	Bethune Elementary School	E	64.0
0114	Feldwood Elementary School	E	60.2
School ID	School Name	Grade Cluster	2018 Progress
0497	Webb Bridge Middle School	М	94.9
0402	River Trail Middle School	М	92.7
0591	Taylor Road Middle School	М	89.1
0305	Autrey Mill Middle School	М	87.1
0597	Northwestern Middle School	М	86.4
0302	Elkins Pointe Middle School	М	85.5
0105	Hopewell Middle School	М	85.4
0184	Crabapple Middle School	М	84.4
ALL	All Georgia Schools	М	81.0
ALL	All Fulton County Schools	M	80.4
0384	Haynes Bridge Middle School	M	79.6
0603	Sandy Springs Middle School	М	79.0
0391	Bear Creek Middle School	М	78.3
0186	Camp Creek Middle School	М	77.1

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School ID	School Name	Grade Cluster	2018 Progress
0284	Holcomb Bridge Middle School	М	75.1
0286	Ridgeview Charter School	М	74.2
0189	McNair Middle School	М	73.9
0107	Renaissance Middle School	М	72.8
0289	Woodland Middle School	М	72.7
0505	Sandtown Middle School	М	66.1
0803	Paul D. West Middle School	М	63.2
School ID	School Name	Grade Cluster	2018 Progress
0392	Chattahoochee High School	Н	97.1
0205	Alpharetta High School	Н	95.8
0191	Roswell High School	Н	95.8
0119	Cambridge High School	Н	95.1
0910	Johns Creek High School	Н	94.2
5069	Westlake High School	Н	93.1
0203	Northview High School	Н	92.5
0106	Milton High School	Н	91.0
ALL	All Fulton County Schools	Н	88.5
4062	North Springs High School	Н	88.1
0198	Centennial High School	Н	86.4
0176	Banneker High School	Н	86.0
ALL	All Georgia Schools	Н	83.0
3066	Riverwood International Charter School	Н	80.2
0691	Tri-Cities High School	Н	79.1
0386	Independence High School	Н	77.7
1110	Langston Hughes High School	Н	76.0
0291	Creekside High School	Н	75.1
0383	McClarin High School	Н	65.2

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	28	95	29.47%

School Id	School Name	Grade Cluster		BTO Status
101	Abbotts Hill Elementary School	E	BTO	Above Expected Range
1316	Vickery Mill Elementary School	E	BTO	Above Expected Range
1317	Wolf Creek Elementary School	E	BTO	Above Expected Range
176	Benjamin Banneker High School	Н	BTO	Above Expected Range
186	Camp Creek Middle School	М	BTO	Above Expected Range
187	Barnwell Elementary School	E	BTO	Above Expected Range
191	Roswell High School	Н	BTO	Above Expected Range
192	Hapeville Elementary School	E	BTO	Above Expected Range
197	Northwood Elementary School	E	BTO	Above Expected Range
199	Stonewall Tell Elementary School	E	BTO	Above Expected Range
202	Hillside Elementary School	E	BTO	Above Expected Range
206	Oakley Elementary School	E	BTO	Above Expected Range
2550	Brookview Elementary School	E	BTO	Above Expected Range
276	C.H. Gullatt Elementary School	E	BTO	Above Expected Range
292	Palmetto Elementary School	E	BTO	Above Expected Range

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School Id	School Name	Grade Cluster		BTO Status
295	Findley Oaks Elementary School	E	BTO	Above Expected Range
301	Heritage Elementary School	E	BTO	Above Expected Range
302	Elkins Pointe Middle School	М	BTO	Above Expected Range
3058	Seaborn Lee Elementary	E	BTO	Above Expected Range
390	A. Philip Randolph Elementary	E	BTO	Above Expected Range
4060	Mimosa Elementary School	E	BTO	Above Expected Range
4062	North Springs Charter High School	Н	BTO	Above Expected Range
503	Liberty Point Elementary School	E	BTO	Above Expected Range
5052	Conley Hills Elementary School	E	BTO	Above Expected Range
5060	Asa Hilliard Elementary School	E	BTO	Above Expected Range
5069	Westlake High School	Н	BTO	Above Expected Range
603	Sandy Springs Charter Middle School	М	BTO	Above Expected Range
909	Lake Forest Elementary	E	BTO	Above Expected Range
100	Summit Hill Elementary	E	DNBTO	Within Expected Range
102	Creek View Elementary School	E	DNBTO	Within Expected Range
105	Hopewell Middle School	М	DNBTO	Within Expected Range
1050	Alpharetta Elementary School	E	DNBTO	Within Expected Range
106	Milton High School	Н	DNBTO	Within Expected Range
1067	Roswell North Elementary School	E	DNBTO	Within Expected Range
107	Renaissance Middle School	М	DNBTO	Within Expected Range
1110	Langston Hughes High School	Н	DNBTO	Within Expected Range
119	Cambridge High School	Н	DNBTO	Within Expected Range
1210	Birmingham Falls Elementary School	E	DNBTO	Within Expected Range
175	Esther Jackson Elementary	E	DNBTO	Within Expected Range
180	Dolvin Elementary School	E	DNBTO	Within Expected Range
184	Crabapple Middle School	М	DNBTO	Within Expected Range
190	Lake Windward Elementary School	E	DNBTO	Within Expected Range
193	Crabapple Crossing Elementary School	E	DNBTO	Within Expected Range
195	New Prospect Elementary School	E	DNBTO	Within Expected Range
198	Centennial High School	Н	DNBTO	Within Expected Range
203	Northview High School	Н	DNBTO	Within Expected Range
205	Alpharetta High School	Н	DNBTO	Within Expected Range
207	Dunwoody Springs Elementary School	E	DNBTO	Within Expected Range
2070	Campbell Elementary School	E	DNBTO	Within Expected Range
286	Ridgeview Charter Middle School	М	DNBTO	Within Expected Range
291	Creekside High School	Н	DNBTO	Within Expected Range
297	State Bridge Crossing Elementary School	E	DNBTO	Within Expected Range
298	Sweet Apple Elementary School	E	DNBTO	Within Expected Range
3066	Riverwood International Charter School	Н	DNBTO	Within Expected Range
373	Mountain Park Elementary School	E	DNBTO	Within Expected Range
383	McClarin Success Academy	Н	DNBTO	Within Expected Range
384	Haynes Bridge Middle School	М	DNBTO	Within Expected Range
386	Independence High School	Н	DNBTO	Within Expected Range
391	Bear Creek Middle School	М	DNBTO	Within Expected Range
392	Chattahoochee High School	Н	DNBTO	Within Expected Range
397	River Eves Elementary School	E	DNBTO	Within Expected Range
398	Shakerag Elementary School	E	DNBTO	Within Expected Range
402	River Trail Middle School	М	DNBTO	Within Expected Range

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School Id	School Name	Grade Cluster		BTO Status
491	Medlock Bridge Elementary School	E	DNBTO	Within Expected Range
497	Webb Bridge Middle School	М	DNBTO	Within Expected Range
501	Hamilton E. Holmes Elementary	E	DNBTO	Within Expected Range
505	Sandtown Middle School	М	DNBTO	Within Expected Range
591	Taylor Road Middle School	М	DNBTO	Within Expected Range
597	Northwestern Middle School	М	DNBTO	Within Expected Range
691	Tri-Cities High School	Н	DNBTO	Within Expected Range
702	Woodland Elementary School	E	DNBTO	Within Expected Range
803	Paul D. West Middle School	М	DNBTO	Within Expected Range
910	Johns Creek High School	Н	DNBTO	Within Expected Range
1010	Cliftondale Elementary School	E	DNBTO	Below Expected Range
103	Hembree Springs Elementary School	E	DNBTO	Below Expected Range
104	Spalding Drive Elementary	E	DNBTO	Below Expected Range
109	Renaissance Elementary School	E	DNBTO	Below Expected Range
114	Feldwood Elementary School	E	DNBTO	Below Expected Range
1310	Ison Springs Elementary School	E	DNBTO	Below Expected Range
1315	College Park Elementary	E	DNBTO	Below Expected Range
189	McNair Middle School	М	DNBTO	Below Expected Range
2058	Mary M. Bethune Elementary School	E	DNBTO	Below Expected Range
273	S. L. Lewis Elementary School	E	DNBTO	Below Expected Range
275	Love T. Nolan Elementary	E	DNBTO	Below Expected Range
284	Holcomb Bridge Middle School	М	DNBTO	Below Expected Range
289	Woodland Middle School	М	DNBTO	Below Expected Range
299	Manning Oaks Elementary School	E	DNBTO	Below Expected Range
303	Cogburn Woods Elementary School	E	DNBTO	Below Expected Range
305	Autrey Mill Middle School	М	DNBTO	Below Expected Range
3056	Heards Ferry Elementary School	E	DNBTO	Below Expected Range
3064	Parklane Elementary School	E	DNBTO	Below Expected Range
405	Wilson Creek Elementary School	E	DNBTO	Below Expected Range
4056	High Point Elementary School	E	DNBTO	Below Expected Range
4069	Evoline C. West Elementary	E	DNBTO	Below Expected Range
701	Ocee Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0295	Findley Oaks Elementary School	E	98.4
0187	Barnwell Elementary School	E	98.2
0101	Abbotts Hill Elementary School	E	95.8
0190	Lake Windward Elementary School	E	95.7
0180	Dolvin Elementary School	E	94.4
0193	Crabapple Crossing Elementary School	E	93.9
0398	Shakerag Elementary School	E	93.4
0297	State Bridge Crossing Elementary School	E	92.1
0102	Creek View Elementary School	E	90.0
1210	Birmingham Falls Elementary School	E	88.9
0197	Northwood Elementary School	E	88.7
0701	Ocee Elementary School	E	88.4
0491	Medlock Bridge Elementary School	E	88.0

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School ID	School Name	Grade Cluster	2018
1050	Alpharetta Elementary School	E	87.7
0405	Wilson Creek Elementary School	E	87.3
0202	Hillside Elementary School	E	87.2
0397	River Eves Elementary School	E	87.0
0100	Summit Hill Elementary	E	85.8
3056	Heards Ferry Elementary School	E	85.3
0195	New Prospect Elementary School	E	85.2
0373	Mountain Park Elementary School	E	85.1
0702	Woodland Elementary School	E	84.8
0298	Sweet Apple Elementary School	E	84.0
1067	Roswell North Elementary School	E	81.9
ALL	All Fulton County Schools	E	80.6
0299	Manning Oaks Elementary School	E	79.9
1316	Vickery Mill Elementary	E	79.2
0104	Spalding Drive Elementary	E	78.4
ALL	All Georgia Schools	Е	77.8
0303	Cogburn Woods Elementary School	E	76.9
1317	Wolf Creek Elementary	E	74.8
0103	Hembree Springs Elementary School	E	74.6
3058	Lee Elementary School	E	74.6
0192	Hapeville Elementary School	E	74.1
0199	Stonewall Tell Elementary School	E	73.9
0503	Liberty Point Elementary School	E	73.7
4060	Mimosa Elementary School	E	73.3
0390	Randolph Elementary School	E	73.1
0207	Dunwoody Springs Elementary School	E	72.9
0292	Palmetto Elementary School	E	72.8
4056	High Point Elementary School	E	72.4
0175	Jackson Elementary School	E	70.7
0206	Oakley Elementary School	E	69.3
0276	Gullatt Elementary School	E	68.9
0301	Heritage Elementary School	E	68.7
5060	Asa Hilliard Elementary School	E	67.2
5052	Conley Hills Elementary School	E	66.7
2070	Campbell Elementary School	E	66.4
0909	Lake Forest Elementary	E	66.4
2550	Brookview Elementary School	E	64.5
0501	Hamilton E. Holmes Elementary	E	63.3
4069	E. C. West Elementary School	E	62.9
0109	Renaissance ES	E	60.6
1310	Ison Springs Elementary School	E	60.3
1010	Cliftondale Elementary School	E	57.9
2058	Bethune Elementary School	E	57.4
0273	S. L. Lewis Elementary School	E	50.8
1315	College Park Elementary	E	50.7
0275	Nolan Elementary School	E	49.9
3064	Parklane Elementary School	E	48.9
0114	Feldwood Elementary School	E	48.7

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School ID	School Name	Grade Cluster	2018
School ID	School Name	Grade Cluster	2018
0497	Webb Bridge Middle School	М	93.1
0597	Northwestern Middle School	М	92.5
0402	River Trail Middle School	M	91.8
0591	Taylor Road Middle School	M	90.8
0105	Hopewell Middle School	М	90.0
0305	Autrey Mill Middle School	М	88.0
0184	Crabapple Middle School	М	85.5
0302	Elkins Pointe Middle School	М	83.1
0384	Haynes Bridge Middle School	М	81.4
ALL	All Fulton County Schools	М	80.0
0603	Sandy Springs Middle School	М	79.1
ALL	All Georgia Schools	М	76.2
0284	Holcomb Bridge Middle School	М	72.4
0286	Ridgeview Charter School	М	72.3
0505	Sandtown Middle School	М	68.7
0186	Camp Creek Middle School	М	67.5
0391	Bear Creek Middle School	М	66.0
0107	Renaissance Middle School	М	64.1
0803	Paul D. West Middle School	М	55.4
0189	McNair Middle School	М	54.2
0289	Woodland Middle School	М	53.4
School ID	School Name	Grade Cluster	2018
0392	Chattahoochee High School	Н	95.9
0910	Johns Creek High School	Н	94.2
0205	Alpharetta High School	Н	94.1
0119	Cambridge High School	Н	93.6
0106	Milton High School	Н	92.7
0203	Northview High School	Н	92.5
0191	Roswell High School	Н	88.7
4062	North Springs High School	Н	82.8
ALL	All Fulton County Schools	Н	82.2
0198	Centennial High School	Н	81.0
5069	Westlake High School	Н	79.7
3066	Riverwood International Charter School	Н	79.0
ALL	All Georgia Schools	Н	75.3
1110	Langston Hughes High School	Н	66.2
0176	Banneker High School	Н	66.1
0291	Creekside High School	Н	64.2
0691	Tri-Cities High School	Н	62.6
0386	Independence High School	Н	48.5
0383	McClarin High School	Н	37.1

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Abbotts Hill Elementary School	95.8	4.2	0.2	96.0
Vickery Mill Elementary School	79.2	20.8	0.8	80.0
Wolf Creek Elementary School	74.8	25.2	1.0	75.8

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School Name	2018 Baseline	Initial Gap	4%	2019 Target
Benjamin Banneker High School	66.1	33.9	1.4	67.5
Camp Creek Middle School	67.5	32.5	1.3	68.8
Barnwell Elementary School	98.2	1.8	0.1	98.3
Roswell High School	88.7	11.3	0.5	89.2
Hapeville Elementary School	74.1	25.9	1.0	75.1
Northwood Elementary School	88.7	11.3	0.5	89.2
Stonewall Tell Elementary School	73.9	26.1	1.0	74.9
Hillside Elementary School	87.2	12.8	0.5	87.7
Oakley Elementary School	69.3	30.7	1.2	70.5
Brookview Elementary School	64.5	35.5	1.4	65.9
C.H. Gullatt Elementary School	68.9	31.1	1.2	70.1
Palmetto Elementary School	72.8	27.2	1.1	73.9
Findley Oaks Elementary School	98.4	1.6	0.1	98.5
Heritage Elementary School	68.7	31.3	1.3	70.0
Elkins Pointe Middle School	83.1	16.9	0.7	83.8
Seaborn Lee Elementary	74.6	25.4	1.0	75.6
A. Philip Randolph Elementary	73.1	26.9	1.1	74.2
Mimosa Elementary School	73.3	26.7	1.1	74.4
North Springs Charter High School	82.8	17.2	0.7	83.5
Liberty Point Elementary School	73.7	26.3	1.1	74.8
Conley Hills Elementary School	66.7	33.3	1.3	68.0
Asa Hilliard Elementary School	67.2	32.8	1.3	68.5
Westlake High School	79.7	20.3	0.8	80.5
Sandy Springs Charter Middle School	79.1	20.9	0.8	79.9
Lake Forest Elementary	66.4	33.6	1.3	67.7
Summit Hill Elementary	85.8	14.2	0.6	86.4
Creek View Elementary School	90.0	10.0	0.4	90.4
Hopewell Middle School	90.0	10.0	0.4	90.4
Alpharetta Elementary School	87.7	12.3	0.5	88.2
Milton High School	92.7	7.3	0.3	93.0
Roswell North Elementary School	81.9	18.1	0.7	82.6
Renaissance Middle School	64.1	35.9	1.4	65.5
Langston Hughes High School	66.2	33.8	1.4	67.6
Cambridge High School	93.6	6.4	0.3	93.9
Birmingham Falls Elementary School	88.9	11.1	0.4	89.3
Esther Jackson Elementary	70.7	29.3	1.2	71.9
Dolvin Elementary School	94.4	5.6	0.2	94.6
Crabapple Middle School	85.5	14.5	0.6	86.1
Lake Windward Elementary School	95.7	4.3	0.2	95.9
Crabapple Crossing Elementary School	93.9	6.1	0.2	94.1
New Prospect Elementary School	85.2	14.8	0.6	85.8
Centennial High School	81.0	19.0	0.8	81.8
Northview High School	92.5	7.5	0.3	92.8
Alpharetta High School	94.1	14.8	0.6	85.8
Dunwoody Springs Elementary School	72.9	19.0	0.8	81.8
Campbell Elementary School	66.4	7.5	0.3	92.8
Ridgeview Charter Middle School	72.3	5.9	0.2	94.3
Creekside High School	64.2	27.1	1.1	74.0

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School Name	2018 Baseline	Initial Gap	4%	2019 Target
State Bridge Crossing Elementary School	92.1	33.6	1.3	67.7
Sweet Apple Elementary School	84.0	27.7	1.1	73.4
Riverwood International Charter School	79.0	35.8	1.4	65.6
Mountain Park Elementary School	85.1	7.9	0.3	92.4
McClarin Success Academy	37.1	16.0	0.6	84.6
Haynes Bridge Middle School	81.4	21.0	0.8	79.8
Independence High School	48.5	14.9	0.6	85.7
Bear Creek Middle School	66.0	62.9	2.5	39.6
Chattahoochee High School	95.9	18.6	0.7	82.1
River Eves Elementary School	87.0	51.5	2.1	50.6
Shakerag Elementary School	93.4	34.0	1.4	67.4
River Trail Middle School	91.8	4.1	0.2	96.1
Medlock Bridge Elementary School	88.0	13.0	0.5	87.5
Webb Bridge Middle School	93.1	6.6	0.3	93.7
Hamilton E. Holmes Elementary	63.3	8.2	0.3	92.1
Sandtown Middle School	68.7	12.0	0.5	88.5
Taylor Road Middle School	90.8	6.9	0.3	93.4
Northwestern Middle School	92.5	36.7	1.5	64.8
Tri-Cities High School	62.6	31.3	1.3	70.0
Woodland Elementary School	84.8	9.2	0.4	91.2
Paul D. West Middle School	55.4	7.5	0.3	92.8
Johns Creek High School	94.2	37.4	1.5	64.1
Cliftondale Elementary School	57.9	15.2	0.6	85.4
Hembree Springs Elementary School	74.6	44.6	1.8	57.2
Spalding Drive Elementary	78.4	5.8	0.2	94.4
Renaissance Elementary School	60.6	42.1	1.7	59.6
Feldwood Elementary School	48.7	25.4	1.0	75.6
Ison Springs Elementary School	60.3	21.6	0.9	79.3
College Park Elementary	50.7	39.4	1.6	62.2
McNair Middle School	54.2	51.3	2.1	50.8
Mary M. Bethune Elementary School	57.4	39.7	1.6	61.9
S. L. Lewis Elementary School	50.8	49.3	2.0	52.7
Love T. Nolan Elementary	49.9	45.8	1.8	56.0
Holcomb Bridge Middle School	72.4	42.6	1.7	59.1
Woodland Middle School	53.4	49.2	2.0	52.8
Manning Oaks Elementary School	79.9	50.1	2.0	51.9
Cogburn Woods Elementary School	76.9	27.6	1.1	73.5
Autrey Mill Middle School	88.0	46.6	1.9	55.3
Heards Ferry Elementary School	85.3	20.1	0.8	80.7
Parklane Elementary School	48.9	23.1	0.9	77.8
Wilson Creek Elementary School	87.3	12.0	0.5	88.5
High Point Elementary School	72.4	14.7	0.6	85.9
Evoline C. West Elementary	62.9	51.1	2.0	50.9
Ocee Elementary School	88.4	12.7	0.5	87.8

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Graduation Rates:

School ID	School Name	2018
0119	Cambridge High School	97.8
0910	Johns Creek High School	97.3
0203	Northview High School	96.9
0392	Chattahoochee High School	96.7
0106	Milton High School	96.3
0205	Alpharetta High School	93.7
0198	Centennial High School	92.6
5069	Westlake High School	91.6
3066	Riverwood International Charter School	91.2
4062	North Springs High School	91.0
0191	Roswell High School	90.0
1110	Langston Hughes High School	88.4
ALL	All Fulton County Schools	87.7
0291	Creekside High School	84.1
ALL	All Georgia Schools	82.0
0691	Tri-Cities High School	80.4
0176	Banneker High School	75.0
0383	McClarin High School	72.7
0386	Independence High School	58.0

Gainesville City Schools:

First year as a Charter System: 2008-09

2018-19 Enrollment: 7,873

Number of Schools in System: 8

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Using technology innovations such as 1:1 devices (tablets, net books, laptops, desktops, smart phones etc.) to support teachers and students (K-12) in blended learning environments to continuously improve student learning;		\checkmark
Implementing blended learning on all of our campuses (Pre-K - 12) that combines face to face classroom methods with computer mediated activities to form an integrated instructional approach;		\checkmark
Implementing innovative modes of professional development (e.g. use of video and social networking tools) to provide examples of outstanding instructional practice;		\checkmark
Implementing student centered teaching strategies to personalize learning through differentiation.		
Implementing teacher and leader evaluation instruments (using electronic platform and 1:1 devices)		
Open Enrollment for Parental School Choice- with transportation provided		\checkmark
Elementary magnet theme programs with specialized program offerings		\checkmark
World language instruction or experience in every school		\checkmark
Leadership programs and career pathways enhancements at middle and high school		\checkmark
Specialized Science, Technology, and Math Programs: Robotics in elementary, middle, and high school		\checkmark
Specialized middle and high school programs to focus on personalized learning and leadership development		\checkmark
Use of the UCLA Mental Health in Schools framework to address barriers to learning and re-engage students who are experiencing underachievement.		\checkmark
STEAM Director to promote innovation in schools		\checkmark
Director of College and Career Readiness to support personalized learning		\checkmark
Partnership with Boys and Girls Club to provide afterschool tutoring and enrichment		\checkmark

Gainesville City Schools Cont.:

Academic Information:

Key:

NCy.												
DID NOT MEET TARGET		SHOWED II	MPROVEN	JENT	E	XCEEDED	TARGET					
BEAT THE ODDS (BTO)	BEAT THE ODDS (BTO)											
During each year of its first	20	12-13	201	3-14	20	14-15	201	5-16	201	6-17		
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual		
Number of schools included in charter system contract		8		8		8		8		7		
Number of schools that Beat the Odds	8	4	8	2	8	6	8	4	7	3		
% of Schools that Beat the Odds	100%	50%	100%	25%	100%	75%	100%	50%	100%	43%		

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	2013-14		4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	66.4	69.1	65.0	71.3	68.0	72.1	66.6	73.7	70.2
Elementary School Average	73.0	69.4	69.0	64.8	70.2	66.6	70.0	66.4	72.3	69.8
Middle School Average	72.0	68.6	72.0	65.6	70.6	69.2	71.5	63.6	73.0	68.1
High School Average	68.6	58.2	66.8	64.9	73.8	69.8	75.0	69.6	76.5	72.8
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	64.7	66.4	66.4	65.0	65.0	68.0	68.0	66.6	66.6	70.2
Elementary School Average	62.6	69.4	69.4	64.8	64.8	66.6	66.6	66.4	66.4	69.8
Middle School Average	70.4	68.6	68.6	65.6	65.6	69.2	69.2	63.6	63.6	68.1
High School Average	64.3	58.2	58.2	64.9	64.9	69.8	69.8	69.6	69.6	72.8

GRADUATION RATE										
4-year Cohort Graduation Rate	2012-13		2013-14		2014-15		2015-16		2016-17	
	Target	Actual								
	71.5	70.1	72.5	68.7	78.8	79.5	80.6	74.4	82.4	87.8

Gainesville City Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	41.0	63.6	41.6	66.9	47.5
Mathematics	63.8	53.9	66.8	51.5	69.8	56.8
Science	57.4	44.8	61.0	45.2	62.9	47.1
Social Studies	59.7	47.5	63.1	47.7	65.5	46.4
Middle School						
English/Language Arts	60.3	47.7	63.6	48.3	66.9	48.6
Mathematics	63.8	56.5	66.8	57.0	69.8	56.2
Science	57.4	41.1	61.0	42.0	62.9	48.3
Social Studies	59.7	50.6	63.1	49.8	65.5	59.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	49.1	64.7	44.1	67.9	60.3
American Literature	59.0	55.8	62.4	51.8	65.8	59.3
Coordinate Algebra	56.4	42.2	60.0	48.0	63.6	54.7
Analytic Geometry	55.6	52.9	59.3	54.8	63.0	55.1
Physical Science	50.1	8.3	54.3	40.1	58.5	36.9
Biology	56.6	57.6	60.2	31.3	63.8	55.1
U.S. History	61.6	51.2	64.8	59.0	68.0	57.4
Economics	58.3	39.3	61.8	49.3	65.3	60.4

Gainesville City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
2050	Enota Multiple Intelligences Academy	E	59.5
0211	Mundy Mill Academy	E	53.1
0193	Centennial Arts Academy	E	50.4
ALL	All Gainesville City Schools	E	48.5
0204	Gainesville Exploration Academy	E	45.6
0104	New Holland Core Knowledge Academy	E	44.7
2550	Fair Street International Baccalaureate World School	E	38.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0110	Gainesville Middle School	Μ	46.2
ALL	All Gainesville City Schools	Μ	46.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	H	66.9
3050	Gainesville High School	Н	53.5
ALL	All Gainesville City Schools	Н	53.5

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0204	Gainesville Exploration Academy	E	94.1
ALL	All Georgia Schools	E	84.4
ALL	All Gainesville City Schools	E	81.0
0104	New Holland Core Knowledge Academy	E	80.6
0211	Mundy Mill Academy	E	79.9
2550	Fair Street International Baccalaureate World School	E	77.9
0193	Centennial Arts Academy	E	76.4
2050	Enota Multiple Intelligences Academy	E	74.1
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0110	Gainesville Middle School	М	70.8
ALL	All Gainesville City Schools	М	70.8
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
3050	Gainesville High School	Н	80.8
ALL	All Gainesville City Schools	Н	80.8

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO		
2018	0	8	0.00%		

School Id	School Name	Grade Cluster		BTO Status
204	Gainesville Exploration Academy	E	DNBTO	Within Expected Range
104	New Holland Core Knowledge Academy	E	DNBTO	Below Expected Range
110	Gainesville Middle School	М	DNBTO	Below Expected Range
193	Centennial Arts Academy	E	DNBTO	Below Expected Range
2050	Enota Multiple Intelligences Academy	E	DNBTO	Below Expected Range
211	Mundy Mill Academy	E	DNBTO	Below Expected Range
2550	Fair Street International Baccalaureate World School	E	DNBTO	Below Expected Range
3050	Gainesville High School	Н	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0211	Mundy Mill Academy	E	70.2
0204	Gainesville Exploration Academy	E	67.6
2050	Enota Multiple Intelligences Academy	E	62.7
0104	New Holland Core Knowledge Academy	E	62.6
0193	Centennial Arts Academy	E	60.8
ALL	All Gainesville City Schools	E	60.6
2550	Fair Street International Baccalaureate World School	E	56.0
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0110	Gainesville Middle School	М	54.8
ALL	All Gainesville City Schools	М	54.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
3050	Gainesville High School	Н	68.5
ALL	All Gainesville City Schools	Н	68.5

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Gainesville Exploration Academy	67.6	32.4	1.3	68.9
New Holland Core Knowledge Academy	62.6	37.4	1.5	64.1
Gainesville Middle School	54.8	45.2	1.8	56.6
Centennial Arts Academy	60.8	39.2	1.6	62.4
Enota Multiple Intelligences Academy	62.7	37.3	1.5	64.2
Mundy Mill Academy	70.2	29.8	1.2	71.4
Fair Street International Baccalaureate World School	56.0	44.0	1.8	57.8
Gainesville High School	68.5	31.5	1.3	69.8

Graduation Rates:

School ID	School Name	2018
3050	Gainesville High School	88.5
ALL	All Gainesville City Schools	88.5
ALL	All Georgia Schools	82.0

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Gilmer County Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 4,124

Number of Schools in System: 6

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexibility in requirements and delivery of remedial and accelerated programs;	\checkmark	\checkmark
Performance-based assessments used at all grade levels to measure 21st Century and career preparedness skills, including technology;		✓
Graduation requirements broadened to ensure students are fully prepared for the world of work and post-secondary education and students provided alternative ways to earn credit;	~	✓
Increased collaboration between the post-secondary institutions, business and industry members, community, and the schools.	√	
Flexible schedule in grades K - 4 using MAP data for interventions and enrichment		✓
Extended Learning Time at middle schools and high school		✓

Gilmer County Schools Cont.:

Academic Information:

ey:												
DID NOT MEET TARGET SHOWED IN				VENT		EXCEEDED	TARGET					
BEAT THE ODDS (BTO)												
BEAT THE ODDS (BTO) During each year of its first		12-13	201	3-14	20	14-15	201	5-16	201	6-17		
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual		
Number of schools included in charter system contract		5		5		5		5		5		
Number of schools that Beat the Odds	5	2	5	1	5	1	5	2	5	3		
% of Schools that Beat the Odds	100%	40%	100%	20%	100%	20%	100%	40%	100%	60%		

CCRPI										
CCRPI score (minus Challenge	score (minus Challenge 2012-13 2013-14		3-14	201	4-15	201	5-16	2016-17		
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	71.3	69.1	70.9	71.3	69.5	72.1	69.7	73.7	73.5
Elementary School Average	73.0	67.9	69.0	71.1	70.2	69.8	70.0	67.6	72.3	74.3
Middle School Average	72.0	79.9	72.0	72.8	70.6	74.1	71.5	77.1	73.0	76.8
High School Average	68.6	69.7	66.8	68.9	73.8	65.4	75.0	67.4	76.5	69.7
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	67.6	71.3	71.3	70.9	70.9	69.5	69.5	69.7	69.7	73.5
Elementary School Average	69.4	67.9	67.9	71.1	71.1	69.8	69.8	67.6	67.6	74.3
Middle School Average	73.9	79.9	79.9	72.8	72.8	74.1	74.1	77.1	77.1	76.8
High School Average	59.5	69.7	69.7	68.9	68.9	65.4	65.4	67.4	67.4	69.7

GRADUATION RATE											
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17	
4-year Cohort Graduation Rate	Target	Actual									
-	71.5	82.2	72.5	79.9	78.8	91.5	80.6	92.2	-	91.7	

Gilmer County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014-15		2015-16		2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	51.6	63.6	47.1	66.9	56.6
Mathematics	63.8	54.4	66.8	56.5	69.8	66.2
Science	57.4	56.1	61.0	58.8	62.9	59.3
Social Studies	59.7	51.5	63.1	52.4	65.5	61.5
Middle School						
English/Language Arts	60.3	59.4	63.6	59.7	66.9	61.6
Mathematics	63.8	68.0	66.8	71.1	69.8	68.8
Science	57.4	59.7	61.0	64.7	62.9	74.5
Social Studies	59.7	57.9	63.1	65.5	65.5	67.2
End-of-Course Performance Targets						
9th Grade Literature	61.5	53.0	64.7	52.2	67.9	64.2
American Literature	59.0	56.7	62.4	59.8	65.8	58.1
Coordinate Algebra	56.4	49.9	60.0	54.9	63.6	56.7
Analytic Geometry	55.6	54.5	59.3	53.8	63.0	72.3
Physical Science	50.1	TFS	54.3	12.0	58.5	57.9
Biology	56.6	57.3	60.2	54.8	63.8	56.6
U.S. History	61.6	37.0	64.8	65.8	68.0	63.4
Economics	58.3	49.0	61.8	76.7	65.3	69.8

Gilmer County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0103	Mountain View Elementary	E	71.5
ALL	All Gilmer County Schools	E	65.9
ALL	All Georgia Schools	E	65.7
0212	Ellijay Elementary School	E	64.3
0112	Gilmer Middle school	E	64.2
0113	Ellijay Primary School	E	63.0
School ID	School Name	Grade Cluster	2018 Content Mastery
0107	Clear Creek Middle School	М	71.5
ALL	All Gilmer County Schools	М	70.3
ALL	All Georgia Schools	М	65.1
0112	Gilmer Middle school	М	63.5
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0196	Gilmer High School	Н	62.0
ALL	All Gilmer County Schools	Н	62.0

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0103	Mountain View Elementary	E	93.9
0212	Ellijay Elementary School	E	93.8
ALL	All Gilmer County Schools	E	93.6
0112	Gilmer Middle school	E	93.0
ALL	All Georgia Schools	E	84.4
0113	Ellijay Primary School	E	83.1
School ID	School Name	Grade Cluster	2018 Progress
0112	Gilmer Middle school	М	91.5
ALL	All Gilmer County Schools	М	86.5
ALL	All Georgia Schools	М	81.0
0107	Clear Creek Middle School	М	80.8
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0196	Gilmer High School	Н	73.6
ALL	All Gilmer County Schools	Н	73.6

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	6	16.67%

School Id	School Name	Grade Cluster	BTO Status	
103	Mountain View Elementary	E	BTO	Above Expected Range
107	Clear Creek Middle School	М	DNBTO	Within Expected Range
112	Gilmer Middle school	EM	DNBTO	Within Expected Range
196	Gilmer High School	Н	DNBTO	Within Expected Range
212	Ellijay Elementary School	E	DNBTO	Within Expected Range
113	Ellijay Primary School	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0103	Mountain View Elementary	E	84.5
ALL	All Gilmer County Schools	E	82.8
0112	Gilmer Middle school	E	81.2
ALL	All Georgia Schools	E	77.8
0212	Ellijay Elementary School	E	74.6
0113	Ellijay Primary School	E	65.0
School ID	School Name	Grade Cluster	2018
ALL	All Gilmer County Schools	М	80.7
0107	Clear Creek Middle School	М	80.6
ALL	All Georgia Schools	М	76.2
0112	Gilmer Middle school	М	76.0
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0196	Gilmer High School	Н	70.4
ALL	All Gilmer County Schools	Н	70.4

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Mountain View Elementary	84.5	15.5	0.6	85.1
Clear Creek Middle School	80.6	19.4	0.8	81.4
Gilmer Middle school	78.8	21.2	0.8	79.6
Gilmer High School	70.4	29.6	1.2	71.6
Ellijay Elementary School	74.6	25.4	1.0	75.6
Ellijay Primary School	65.0	35.0	1.4	66.4

Graduation Rates:

School ID	School Name	2018
0196	Gilmer High School	86.9
ALL	All Gilmer County Schools	86.9
ALL	All Georgia Schools	82.0

Glascock County Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 505

Number of Schools in System: 1

College and Career Academy: Partnership with Warren County College and Career Academy

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible service model to serve students based on need versus a state- required label (EIP, gifted, REP)	√	✓
Career awareness and exploration programs at the elementary and middle school levels to better prepare students to make informed pathway decisions at the high school level		
Flexibility in scheduling, class sizes, and required seat time in delivery of educational program at all grade levels	√	
Expanding dual enrollment opportunities through a partnership with Warren County Career Academy	✓	✓

Glascock County Schools Cont.:

100%

Odds

0%

100%

Academic Information:

Kev:

key:										
DID NOT MEET TARGET SHOWED I			MPROVEN	ROVEMENT EXCEEDED TARGET						
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	201	3-14	201	4-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		1		1		1		1		1
Number of schools that Beat the Odds	1	0	1	0	1	0	1	1	1	1
% of Schools that Beat the	100%	0%	100%	0%	100%	0%	100%	100%	100%	100%

0%

100%

0%

100%

100%

100%

100%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	73.9	69.1	72.3	71.3	71.5	72.1	72.7	73.7	73.1
Elementary School Average	73.0	75.1	69.0	72.5	70.2	68.3	70.0	69.5	72.3	66.7
Middle School Average	72.0	73.6	72.0	71.8	70.6	74.5	71.5	66.4	73.0	78.5
High School Average	68.6	72.2	66.8	72.3	73.8	73.3	75.0	81.9	76.5	78.6
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	71.7	73.9	73.9	72.3	72.3	71.5	71.5	72.7	72.7	73.1
Elementary School Average	71.3	75.1	75.1	72.5	72.5	68.3	68.3	69.5	69.5	66.7
Middle School Average	73.8	73.6	73.6	71.8	71.8	74.5	74.5	66.4	66.4	78.5
High School Average	70.1	72.2	72.2	72.3	72.3	73.3	73.3	81.9	81.9	78.6

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	71.4	72.5	95.7	78.8	91.1	80.6	95.9	82.4	83.3

Glascock County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014-15		201	5-16	2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	60.3	63.6	52.2	66.9	53.7
Mathematics	63.8	60.3	66.8	66.7	69.8	62.4
Science	57.4	59.6	61.0	55.7	62.9	61.0
Social Studies	59.7	60.3	63.1	62.7	65.5	59.8
Middle School						
English/Language Arts	60.3	53.3	63.6	48.9	66.9	57.5
Mathematics	63.8	56.9	66.8	64.6	69.8	74.4
Science	57.4	58.7	61.0	54.9	62.9	67.0
Social Studies	59.7	55.1	63.1	48.9	65.5	73.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	46.7	64.7	56.3	67.9	63.4
American Literature	59.0	56.4	62.4	59.8	65.8	51.3
Coordinate Algebra	56.4	60.0	60.0	63.9	63.6	57.8
Analytic Geometry	55.6	58.2	59.3	51.2	63.0	85.5
Physical Science	50.1	43.5	54.3	48.9	58.5	44.0
Biology	56.6	38.7	60.2	54.3	63.8	44.3
U.S. History	61.6	48.2	64.8	59.0	68.0	61.8
Economics	58.3	33.8	61.8	58.9	65.3	37.8

Glascock County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
0196	Glascock County Consolidated School	E	58.0
ALL	All Glascock County Schools	E	58.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Μ	65.1
0196	Glascock County Consolidated School	Μ	61.3
ALL	All Glascock County Schools	Μ	61.3
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0196	Glascock County Consolidated School	Н	62.4
ALL	All Glascock County Schools	Н	62.4

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0196	Glascock County Consolidated School	E	87.9
ALL	All Glascock County Schools	E	87.9
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
0196	Glascock County Consolidated School	М	86.1
ALL	All Glascock County Schools	М	86.1
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0196	Glascock County Consolidated School	Н	89.6
ALL	All Glascock County Schools	Н	89.6
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO # of Schools in Ch		Charter System	%	of Schools that BTO
2018	0	1			0.00%
School Id	School Nam	e	Grade Cluster		BTO Status
196	Glascock County Consolidated Sc	hool	EMH	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	EMH	76.6
0196	Glascock County Consolidated School	EMH	72.9
ALL	All Glascock County Schools	EMH	72.9

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Glascock County Consolidated School	72.9	27.1	1.1	74.0

Graduation Rates:

School ID	School Name	Grade Cluster	2018
0196	Glascock County Consolidated School	Н	87.9
ALL	All Glascock County Schools	Н	87.9
ALL	All Georgia Schools	Н	82.0

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Gordon County Schools:

First year as a Charter System: 2011-12

2018-19 Enrollment: 6,292

Number of Schools in System: 10

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implement 1:1 technology for students to diversify use of instructional methods and learning options	✓	\checkmark
Utilize school-based employees as route drivers, as well as including a stipend or flexible calendar or salary schedule in an effort to reduce the bust driver shortage	√	
Create wall-to-wall career-themed academies in middle and high schools where every student will become a part of a small-learning community with a career focus and to increase relevance and engagement by students	√	✓
Alternate use of facilities, off-site lab spaces to increase instructional access	√	✓
Utilize trainers from industry and business partners to provide technology instruction for teachers and students	✓	✓
Provide job-embedded professional learning in the area of instructional technology for classroom teachers		
Operate and continue to build an implement programs at the College and Career Academy	✓	✓
Provide professional learning externships for teachers and industry professionals	√	
Develop webpage for elementary career lessons		
Implement STE(A)M education at all levels	√	√
Offer industry-recognized credentialing instruction) e.g. Six Sigma, OSHA, etc.)	✓	\checkmark

Gordon County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET SHOWED I			MPROVEN	OVEMENT EXCEEDED) TARGET			
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-17									6-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target		Target	Actual	Target	Actual
Number of schools included in charter system contract		10		11		11		11		11
Number of schools that Beat the Odds	10	4	11	3	11	4	11	2	11	5
% of Schools that Beat the Odds	100%	40%	100%	27%	100%	36%	100%	18%	100%	45%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	2013-14		4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	74.0	69.1	68.9	71.3	70.8	72.1	72.0	73.7	73.0
Elementary School Average	73.0	77.8	69.0	70.1	70.2	65.9	70.0	71.2	72.3	72.4
Middle School Average	72.0	73.4	72.0	73.3	70.6	74.7	71.5	72.1	73.0	73.9
High School Average	68.6	67.9	66.8	63.1	73.8	75.7	75.0	73.1	76.5	73.2
CCRPI score (minus Challenge	201	2012-13 2013-14 2014-15		4-15	2015-16		2016-17			
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	71.4	74.0	74.0	68.9	68.9	70.8	70.8	72.0	72.0	73.0
Elementary School Average	68.5	77.8	77.8	70.1	70.1	65.9	65.9	71.2	71.2	72.4
Middle School Average	74.4	73.4	73.4	73.3	73.3	74.7	74.7	72.1	72.1	73.9
High School Average	74.2	67.9	67.9	63.1	63.1	75.7	75.7	73.1	73.1	73.2

GRADUATION RATE										
	2012-13 2013-14		2014-15		2015-16		2016-17			
4-year Cohort Graduation Rate	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	71.5	85.8	72.5	85.9	78.8	90.0	80.6	87.0	82.4	91.7

Gordon County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	56.4	63.6	58.6	66.9	61.6
Mathematics	63.8	62.7	66.8	62.9	69.8	67.3
Science	57.4	53.9	61.0	60.6	62.9	62.3
Social Studies	59.7	55.8	63.1	59.4	65.5	59.0
Middle School						
English/Language Arts	60.3	58.2	63.6	59.4	66.9	59.5
Mathematics	63.8	71.1	66.8	72.6	69.8	72.5
Science	57.4	58.3	61.0	58.6	62.9	45.8
Social Studies	59.7	63.8	63.1	61.4	65.5	56.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	59.1	64.7	59.4	67.9	71.2
American Literature	59.0	53.8	62.4	53.8	65.8	61.9
Coordinate Algebra	56.4	64.0	60.0	69.9	63.6	69.8
Analytic Geometry	55.6	58.4	59.3	75.6	63.0	74.3
Physical Science	50.1	TFS	54.3	NA	58.5	NA
Biology	56.6	68.9	60.2	70.4	63.8	73.8
U.S. History	61.6	54.3	64.8	53.4	68.0	59.9
Economics	58.3	47.4	61.8	58.0	65.3	54.3

Gordon County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
1050	Belwood Elementary School	E	73.6
0176	Tolbert Elementary School	E	71.5
0110	Sonoraville Elementary	E	68.6
ALL	All Georgia Schools	E	65.7
ALL	All Gordon County Schools	E	64.5
2050	Fairmount Elementary School	E	60.2
0274	Swain Elementary School	E	59.7
0190	Red Bud Elementary School	E	54.8
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0292	Ashworth Middle School	М	62.0
ALL	All Gordon County Schools	М	61.7
0115	Red Bud Middle School	М	61.5
School ID	School Name	Grade Cluster	2018 Content Mastery
0106	Sonoraville High School	Н	70.0
ALL	All Gordon County Schools	Н	66.9
ALL	All Georgia Schools	Н	66.9
0286	Gordon Central High School	Н	62.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0110	Sonoraville Elementary	E	90.7
1050	Belwood Elementary School	E	88.4
0274	Swain Elementary School	E	87.0
2050	Fairmount Elementary School	E	84.6
ALL	All Georgia Schools	E	84.4
ALL	All Gordon County Schools	E	84.0
0176	Tolbert Elementary School	E	77.0
0190	Red Bud Elementary School	E	74.8
School ID	School Name	Grade Cluster	2018 Progress
0292	Ashworth Middle School	М	82.4
ALL	All Georgia Schools	М	81.0
ALL	All Gordon County Schools	М	76.0
0115	Red Bud Middle School	М	70.9
School ID	School Name	Grade Cluster	2018 Progress
0106	Sonoraville High School	Н	87.2
ALL	All Georgia Schools	Н	83.0
ALL	All Gordon County Schools	Н	79.6
0286	Gordon Central High School	Н	72.1

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	10	20.00%

School Id	School Name	Grade Cluster	BTO Status		
110	Sonoraville Elementary	E	BTO	Above Expected Range	
176	Tolbert Elementary School	E	BTO	Above Expected Range	
1050	Belwood Elementary School	E	DNBTO	Within Expected Range	
106	Sonoraville High School	Н	DNBTO	Within Expected Range	
2050	Fairmount Elementary School	E	DNBTO	Within Expected Range	
274	Swain Elementary School	E	DNBTO	Within Expected Range	
286	Gordon Central High School	Н	DNBTO	Within Expected Range	
292	Ashworth Middle School	М	DNBTO	Within Expected Range	
115	Red Bud Middle School	М	DNBTO	Below Expected Range	
190	Red Bud Elementary School	E	DNBTO	Below Expected Range	

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0110	Sonoraville Elementary	E	80.0
1050	Belwood Elementary School	E	78.4
ALL	All Georgia Schools	E	77.8
2050	Fairmount Elementary School	E	76.9
0176	Tolbert Elementary School	E	76.7
0274	Swain Elementary School	E	72.4
ALL	All Gordon County Schools	E	71.5
0190	Red Bud Elementary School	E	57.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0292	Ashworth Middle School	М	73.3
ALL	All Gordon County Schools	М	71.1
0115	Red Bud Middle School	М	63.6
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0106	Sonoraville High School	Н	75.1
ALL	All Gordon County Schools	Н	74.1
0286	Gordon Central High School	Н	70.9

4% Gap Closure:

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Sonoraville Elementary	80.0	20.0	0.8	80.8
Tolbert Elementary School	76.7	23.3	0.9	77.6
Belwood Elementary School	78.4	21.6	0.9	79.3
Sonoraville High School	75.1	24.9	1.0	76.1
Fairmount Elementary School	76.9	23.1	0.9	77.8
Swain Elementary School	72.4	27.6	1.1	73.5
Gordon Central High School	70.9	29.1	1.2	72.1
Ashworth Middle School	73.3	26.7	1.1	74.4
Red Bud Middle School	63.6	36.4	1.5	65.1
Red Bud Elementary School	57.8	42.2	1.7	59.5

Graduation Rates:

School ID	School Name	2018
0286	Gordon Central High School	96.8
ALL	All Gordon County Schools	93.8
0106	Sonoraville High School	91.6
ALL	All Georgia Schools	82.0

Haralson County Schools:

First year as a Charter System: 2013-14

2018-19 Enrollment: 3,078

Number of Schools in System: 6

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexibility in requirements and delivery of remedial and accelerated		
programs		V
Performance-based assessments will be used at all grade levels to measure 21st Century and career preparedness skills, including technology.		\checkmark
Flexibility in graduation requirements and providing students alternative ways to earn credit.		✓
Increase collaboration between the post-secondary institutions, business and industry members, community, and the schools.		✓
Flexibility in seat time and scheduling designed to support a four-day school week		\checkmark
Emphasis on blended learning and BYOT initiatives		\checkmark
STEM initiatives across all grade levels.		√
College and Career Academy		\checkmark

Haralson County Schools Cont.:

Academic Information:

V	^	• •	•
N	c	y	•

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-17										
During each year of its first five-year charter term, each	20	12-13	201	3-14	20.	14-15	201	5-16	201	0-17
System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		6		6		4		4		4
Number of schools that Beat the Odds	6	2	6	4	4	1	4	2	4	2
% of Schools that Beat the Odds	100%	33%	100%	67%	100%	25%	100%	50%	100%	50%

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	70.1	69.1	69.3	71.3	67.8	73.6	71.5	73.7	72.1
Elementary School Average	73.0	75.2	69.0	72.2	70.2	64.8	70.5	70.8	72.3	69.2
Middle School Average	72.0	69.5	72.0	76.1	70.6	71.5	71.5	75.1	73.0	71.2
High School Average	68.6	62.9	66.8	59.9	73.8	69.4	75.0	70.1	76.5	77.0
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	64.0	70.1	70.1	69.3	69.3	67.8	67.8	71.5	71.5	72.1
Elementary School Average	61.2	75.2	75.2	72.2	72.2	64.8	64.8	70.8	70.8	69.2
Middle School Average	73.1	69.5	69.5	76.1	76.1	71.5	71.5	75.1	75.1	71.2
High School Average	60.8	62.9	62.9	59.9	59.9	69.4	69.4	70.1	70.1	77.0

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	59.2	72.5	65.2	78.8	81.3	80.6	80.8	82.4	93.2

Haralson County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	46.5	63.6	46.5	66.9	51.5
Mathematics	63.8	56.1	66.8	59.3	69.8	60.6
Science	57.4	65.2	61.0	64.9	62.9	76.6
Social Studies	59.7	56.8	63.1	56.0	65.5	62.3
Middle School						
English/Language Arts	60.3	51.4	63.6	58.3	66.9	52.6
Mathematics	63.8	53.7	66.8	66.4	69.8	64.9
Science	57.4	64.8	61.0	70.9	62.9	64.3
Social Studies	59.7	66.4	63.1	70.7	65.5	61.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	56.7	64.7	52.5	67.9	61.8
American Literature	59.0	53.4	62.4	57.0	65.8	62.0
Coordinate Algebra	56.4	36.1	60.0	45.0	63.6	51.5
Analytic Geometry	55.6	45.4	59.3	44.7	63.0	49.6
Physical Science	50.1	54.7	54.3	56.9	58.5	64.1
Biology	56.6	55.7	60.2	57.4	63.8	61.7
U.S. History	61.6	62.6	64.8	61.9	68.0	72.5
Economics	58.3	58.6	61.8	67.5	65.3	69.4

Haralson County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
2050	Buchanan Primary School	E	64.8
0178	Buchanan Elementary School	E	60.0
ALL	All Haralson County Schools	E	58.9
4050	West Haralson Elementary School	E	58.0
0104	Tallapoosa Primary School	E	53.8
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0197	Haralson County Middle School	М	64.4
ALL	All Haralson County Schools	М	64.4
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
3050	Haralson County High School	Н	61.1
ALL	All Haralson County Schools	Н	61.1

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
0178	Buchanan Elementary School	E	84.2
ALL	All Haralson County Schools	E	83.7
4050	West Haralson Elementary School	E	83.2
0104	Tallapoosa Primary School	E	NA
2050	Buchanan Primary School	E	NA
School ID	School Name	Grade Cluster	2018 Progress
0197	Haralson County Middle School	Μ	94.9
ALL	All Haralson County Schools	М	94.9
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
3050	Haralson County High School	Н	76.5
ALL	All Haralson County Schools	Н	76.5

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	6	33.33%

School Id	School Name	Grade Cluster		BTO Status
197	Haralson County Middle School	М	BTO	Above Expected Range
2050	Buchanan Primary School	E	BTO	Above Expected Range
178	Buchanan Elementary School	E	DNBTO	Within Expected Range
3050	Haralson County High School	Н	DNBTO	Within Expected Range
4050	West Haralson Elementary School	E	DNBTO	Within Expected Range
104	Tallapoosa Primary School	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
2050	Buchanan Primary School	E	74.8
4050	West Haralson Elementary School	E	68.8
0178	Buchanan Elementary School	E	68.6
ALL	All Haralson County Schools	E	67.4
0104	Tallapoosa Primary School	E	61.0
School ID	School Name	Grade Cluster	2018
0197	Haralson County Middle School	М	78.9
ALL	All Haralson County Schools	М	78.9
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
3050	Haralson County High School	Н	71.9
ALL	All Haralson County Schools	Н	71.9

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Haralson County Middle School	78.9	21.1	0.8	79.7
Buchanan Primary School	74.8	25.2	1.0	75.8
Buchanan Elementary School	68.6	31.4	1.3	69.9
Haralson County High School	71.9	28.1	1.1	73.0
West Haralson Elementary School	68.8	31.2	1.2	70.0
Tallapoosa Primary School	61.0	39.0	1.6	62.6

Graduation Rates:

School ID	School Name	2018
3050	Haralson County High School	94.7
ALL	All Haralson County Schools	94.7
ALL	All Georgia Schools	82.0

Hart County Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 3,455

Number of Schools in System: 5

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Data teams to focus on student progress and the impact of instructional strategies;		
Redefinition of graduation that will allow students to earn credit in alternative ways, such as through content mastery;	√	
Course work that will prepare students for entry into post-secondary option or the work force	✓	
Targeted interventions for both advanced and struggling students;	\checkmark	\checkmark
STEM application at all levels		\checkmark
Increased opportunities for student to demonstrate mastery in real-life, community-based settings		\checkmark
Bring Your Own Technology (BYOT)		\checkmark
Innovative technology to allow for increased teacher self-reflection, student achievement and safety.		\checkmark
Leadership Training for Administrators		\checkmark

Hart County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-17								C 47		
During each year of its first five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		5		5		5		5		5
Number of schools that Beat the Odds	5	1	5	2	5	1	5	1	5	2
% of Schools that Beat the Odds	100%	20%	100%	40%	100%	20%	100%	20%	100%	40%

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	68.3	69.1	70.1	71.3	69.9	72.1	67.7	73.7	72.2
Elementary School Average	73.0	68.4	69.0	70.5	70.2	69.4	70.5	71.9	72.3	76.3
Middle School Average	72.0	83.6	72.0	71.1	70.6	71.5	71.5	62.1	73.0	68.1
High School Average	68.6	56.7	66.8	68.7	73.8	69.4	75.0	65.6	76.5	68.7
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	68.1	68.3	68.3	70.1	71.1	69.9	69.9	67.7	67.7	72.2
Elementary School Average	68.8	68.4	68.4	70.5	70.5	69.4	69.4	71.9	71.9	76.3
Middle School Average	77.8	83.6	83.6	71.1	71.1	71.5	71.5	62.1	62.1	68.1
High School Average	59.5	56.7	56.7	68.7	68.7	69.4	69.4	65.6	65.6	68.7

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	85.2	72.5	88.1	78.8	94.0	80.6	92.4	82.4	96.5

Hart County Schools Cont.:

MILESTONES						
State Derformence Terester	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	57.7	63.6	55.7	66.9	60.0
Mathematics	63.8	57.6	66.8	62.4	69.8	63.9
Science	57.4	60.6	61.0	66.7	62.9	68.6
Social Studies	59.7	56.8	63.1	67.9	65.5	65.3
Middle School						
English/Language Arts	60.3	53.5	63.6	52.4	66.9	56.4
Mathematics	63.8	57.6	66.8	61.7	69.8	60.9
Science	57.4	50.2	61.0	51.0	62.9	50.8
Social Studies	59.7	56.9	63.1	53.3	65.5	60.4
End-of-Course Performance Targets						
9th Grade Literature	61.5	59.1	64.7	57.3	67.9	55.5
American Literature	59.0	57.3	62.4	57.0	65.8	55.2
Coordinate Algebra	56.4	55.3	60.0	49.8	63.6	55.1
Analytic Geometry	55.6	49.4	59.3	65.1	63.0	55.7
Physical Science	50.1	57.7	54.3	46.9	58.5	43.9
Biology	56.6	56.5	60.2	48.7	63.8	48.7
U.S. History	61.6	62.2	64.8	69.9	68.0	74.8
Economics	58.3	64.0	61.8	71.0	65.3	79.2

Hart County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0102	North Hart Elementary School	E	67.3
0202	South Hart Elementary School	E	58.3
5050	Hartwell Elementary School	E	64.9
ALL	All Hart County Schools	E	63.9
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0191	Hart County Middle School	М	60.9
ALL	All Hart County Schools	М	60.9
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
3050	Hart County High School	Н	57.8
ALL	All Hart County Schools	Н	57.8
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0102	North Hart Elementary School	E	80.8
0202	South Hart Elementary School	E	84.5
5050	Hartwell Elementary School	E	88.1
ALL	All Hart County Schools	E	84.5
ALL	All Georgia Schools	E	84.4
School ID	School Name	Grade Cluster	2018 Progress
0191	Hart County Middle School	М	84.9
ALL	All Hart County Schools	М	84.9
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
3050	Hart County High School	Н	72.3
ALL	All Hart County Schools	Н	72.3
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	5	0.00%

School Id	School Name	Grade Cluster		BTO Status
102	North Hart Elementary School	E	DNBTO	Within Expected Range
191	Hart County Middle School	М	DNBTO	Within Expected Range
202	South Hart Elementary School	E	DNBTO	Within Expected Range
5050	Hartwell Elementary School	E	DNBTO	Within Expected Range
3050	Hart County High School	Н	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0102	North Hart Elementary School	E	73.9
0202	South Hart Elementary School	E	73.0
5050	Hartwell Elementary School	E	73.6
ALL	All Hart County Schools	E	73.2
ALL	All Georgia Schools	E	77.8
School ID	School Name	Grade Cluster	2018
0191	Hart County Middle School	М	74.2
ALL	All Hart County Schools	М	74.2
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
3050	Hart County High School	Н	70.4
ALL	All Hart County Schools	Н	70.4
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
North Hart Elementary School	73.9	26.1	1.0	74.9
Hart County Middle School	74.2	25.8	1.0	75.2
South Hart Elementary School	73.0	27.0	1.1	74.1
Hartwell Elementary School	73.6	26.4	1.1	74.7
Hart County High School	70.4	29.6	1.2	71.6

Graduation Rates:

School ID	School Name	2018
3050	Hart County High School	95.7
ALL	All Hart County Schools	95.7
ALL	All Georgia Schools	82.0

Jasper County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 2,276

Number of Schools in System: 4

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implement Flexible Service Models to serve students based on their individual needs	\checkmark	✓
Expand the currently operating Virtual Academy to include a broader range of ages and curriculum to better support all students in grades 3-12	~	✓
Offer advanced study opportunities for accelerated students in grades 5- 8	√	
Provide an extended year and/or day for those students needing additional time to complete subject content		✓
Increase student exploration, application, and evaluation through the development and use of STEAM methodology	\checkmark	\checkmark
Expand post-secondary options and partnerships with Southern Crescent Tech, Georgia College, Mercer University and expand CTAE opportunities for all students based on the needs of the student population and the regional economic community	√	~
Offer the opportunity to earn high school graduation credits for internships completed with participating local businesses	\checkmark	
Provide on-going professional learning opportunities for all staff Technology Incorporation of the Arts into planning		
Enhance the opportunity for blended learning models within the classroom setting.		✓

Jasper County Schools Cont.:

Academic Information:

% of Schools that Beat the

100%

Odds

0%

Key:

Ney.										
DID NOT MEET TARGET SHOWED IMPRO				MENT	EXCEEDED TARGET					
BEAT THE ODDS (BTO)										
During each year of its first	20	012-13 2013-14		2014-15		2015-16		2016-17		
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		3		3		3
Number of schools that Beat the Odds	4	0	4	0	3	2	3	0	3	1

0%

100%

67%

100%

0%

100%

33%

100%

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		201	4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	67.6	69.1	63.8	71.3	69.9	72.1	63.0	73.7	71.7
Elementary School Average	73.0	67.8	69.0	64.4	70.2	71.2	70.5	60.0	72.3	69.4
Middle School Average	72.0	64.3	72.0	69.2	70.6	63.3	71.5	62.3	73.0	74.6
High School Average	68.6	59.9	66.8	58.3	73.8	73.3	75.0	68.5	76.5	73.2
CCRPI score (minus Challenge	201	2-13	201	3-14	2014	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	60.0	64.9	64.9	63.8	63.8	69.9	69.9	63.0	63.0	71.7
Elementary School Average	55.7	67.8	67.8	64.4	64.4	71.2	71.2	60.0	60.0	69.4
Middle School Average	66.8	64.3	64.3	69.2	69.2	63.3	63.3	62.3	62.3	74.6
High School Average	62.7	59.9	59.9	58.3	58.3	73.3	73.3	68.5	68.5	73.2

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	69.1	72.5	64.1	78.8	81.1	80.6	67.2	82.4	76.6

Jasper County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	50.4	63.6	46.4	66.9	50.9
Mathematics	63.8	57.2	66.8	43.5	69.8	55.8
Science	57.4	57.6	61.0	51.0	62.9	50.6
Social Studies	59.7	52.1	63.1	50.6	65.5	49.4
Middle School						
English/Language Arts	60.3	47.8	63.6	53.3	66.9	57.9
Mathematics	63.8	47.9	66.8	49.5	69.8	62.9
Science	57.4	39.6	61.0	38.9	62.9	33.5
Social Studies	59.7	47.8	63.1	51.0	65.5	55.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	62.9	64.7	58.6	67.9	68.4
American Literature	59.0	52.1	62.4	50.4	65.8	64.8
Coordinate Algebra	56.4	38.8	60.0	42.6	63.6	41.0
Analytic Geometry	55.6	35.4	59.3	46.7	63.0	50.4
Physical Science	50.1	34.4	54.3	28.7	58.5	68.5
Biology	56.6	43.0	60.2	66.0	63.8	58.5
U.S. History	61.6	39.7	64.8	44.4	68.0	63.1
Economics	58.3	44.2	61.8	56.1	65.3	45.2

Jasper County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
0195	Jasper County Primary School	E	51.7
0100	Washington Park Elementary School	E	51.4
ALL	All Jasper County Schools	E	51.4
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0201	Jasper County Middle School	М	58.5
ALL	All Jasper County Schools	М	58.5
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0108	Jasper County High School	Н	64.3
ALL	All Jasper County Schools	Н	64.3

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0195	Jasper County Primary School	E	100.0
ALL	All Georgia Schools	ш	84.4
0100	Washington Park Elementary School	E	79.5
ALL	All Jasper County Schools	E	79.5
School ID	School Name	Grade Cluster	2018 Progress
0201	Jasper County Middle School	Μ	90.9
ALL	All Jasper County Schools	М	90.9
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0108	Jasper County High School	Н	84.9
ALL	All Jasper County Schools	Н	84.9
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	4	0.00%

School Id	School Name	Grade Cluster		BTO Status
100	Washington Park Elementary School	E	DNBTO	Within Expected Range
108	Jasper County High School	Н	DNBTO	Within Expected Range
201	Jasper County Middle School	М	DNBTO	Within Expected Range
195	Jasper County Primary School	E	DNBTO	Within Expected Range
3050	Hart County High School	Н	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
0100	Washington Park Elementary School	E	67.1
ALL	All Jasper County Schools	E	67.1
0195	Jasper County Primary School	E	50.9
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0201	Jasper County Middle School	М	74.9
ALL	All Jasper County Schools	М	74.9
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0108	Jasper County High School	Н	75.2
ALL	All Jasper County Schools	Н	75.2

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Washington Park Elementary School	67.1	32.9	1.3	68.4
Jasper County High School	75.2	24.8	1.0	76.2
Jasper County Middle School	74.9	25.1	1.0	75.9
Jasper County Primary School	50.9	49.1	2.0	52.9

Graduation Rates:

School ID	School Name	2018
0108	Jasper County High School	82.8
ALL	All Jasper County Schools	82.8
ALL	All Georgia Schools	82.0

Liberty County Schools:

First year as a Charter System: 2015-16

2018-19 Enrollment: 9,915

Number of Schools in System: 12

College and Career Academy: Yes- Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Increasing fine and performing arts opportunities	\checkmark	\checkmark
Implementing a Reading Transition Course		
Utilizing flexibility by extending instruction time for math and/or reading / flexible scheduling	√	\checkmark
Expanding the RESSLA program	\checkmark	√
Integrating STEM/STEAM		√
Preparing students to be college and career ready by creating digital courses		\checkmark
Liberty College and Career Academy	✓	✓
High School credit in middle school	\checkmark	✓

Liberty County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	APROVEMENT EXCEEDED TARGET									
BEAT THE ODDS (BTO)										
During each year of its first	20:	12-13	201	3-14	20	14-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		13		12		12		12		12
Number of schools that Beat the Odds	13	6	12	8	12	3	12	8	12	6
% of Schools that Beat the Odds	100%	46%	100%	67%	100%	25%	100%	67%	100%	50%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	70.4	69.1	72.1	71.3	67.5	72.1	71.4	73.7	70.2
Elementary School Average	73.0	69.0	69.0	73.9	70.2	62.4	70.5	69.1	72.3	66.9
Middle School Average	72.0	70.3	72.0	73.5	70.6	63.5	71.5	67.9	73.0	73.2
High School Average	68.6	67.0	66.8	68.7	73.8	79.4	75.0	78.3	76.5	73.4
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	71.5	68.8	68.8	72.1	72.1	67.5	67.5	71.4	71.4	70.2
Elementary School Average	72.6	69.0	69.0	73.9	73.9	62.4	62.4	69.1	69.1	66.9
Middle School Average	70.6	70.3	70.3	73.5	73.5	63.5	63.5	67.9	67.9	73.2
High School Average	70.4	67.0	67.0	68.7	68.7	79.4	79.4	78.3	78.3	73.4

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	72.3	72.5	75.8	78.8	84.8	80.6	83.3	82.4	82.1

Liberty County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014-15		201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	54.3	63.6	56.3	66.9	60.0
Mathematics	63.8	50.3	66.8	54.1	69.8	59.3
Science	57.4	53.9	61.0	58.9	62.9	52.7
Social Studies	59.7	51.5	63.1	57.8	65.5	47.0
Middle School						
English/Language Arts	60.3	53.9	63.6	58.0	66.9	56.5
Mathematics	63.8	52.0	66.8	58.1	69.8	61.1
Science	57.4	44.9	61.0	47.7	62.9	47.8
Social Studies	59.7	46.6	63.1	51.0	65.5	49.1
End-of-Course Performance Targets						
9th Grade Literature	61.5	56.9	64.7	56.7	67.9	64.5
American Literature	59.0	56.3	62.4	55.2	65.8	66.8
Coordinate Algebra	56.4	50.0	60.0	49.0	63.6	40.2
Analytic Geometry	55.6	47.1	59.3	57.3	63.0	55.1
Physical Science	50.1	49.2	54.3	58.3	58.5	45.8
Biology	56.6	70.8	60.2	77.9	63.8	69.4
U.S. History	61.6	65.3	64.8	68.6	68.0	63.8
Economics	58.3	71.8	61.8	69.3	65.3	59.1

Liberty County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0194	Taylors Creek Elementary School	E	73.3
0102	Liberty Elementary School	E	66.2
ALL	All Georgia Schools	E	65.7
0100	Waldo Pafford Elementary School	E	63.4
ALL	All Liberty County Schools	E	63.1
0196	Frank Long Elementary School	E	62.3
0180	Button Gwinnett Elementary School	E	61.8
0189	Joseph Martin Elementary School	E	61.5
0183	Lyman Hall Elementary School	E	52.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0197	Lewis Frasier Middle School	М	62.6
0101	Midway Middle School	М	60.3
ALL	All Liberty County Schools	М	57.4
0195	Snelson-Golden Middle School	М	48.8
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0192	Liberty County High School	Н	59.0
ALL	All Liberty County Schools	Н	58.7
0105	Bradwell Institute	Н	58.4

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0102	Liberty Elementary School	E	90.1
0194	Taylors Creek Elementary School	E	89.9
0189	Joseph Martin Elementary School	E	88.4
0100	Waldo Pafford Elementary School	E	85.6
ALL	All Liberty County Schools	E	85.2
ALL	All Georgia Schools	E	84.4
0183	Lyman Hall Elementary School	E	81.2
0180	Button Gwinnett Elementary School	E	77.6
0196	Frank Long Elementary School	E	70.3
School ID	School Name	Grade Cluster	2018 Progress
0101	Midway Middle School	М	95.1
0197	Lewis Frasier Middle School	M	92.0
ALL	All Liberty County Schools	М	88.2
ALL	All Georgia Schools	М	81.0
0195	Snelson-Golden Middle School	М	77.7
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0105	Bradwell Institute	Н	80.1
ALL	All Liberty County Schools	Н	76.0
0192	Liberty County High School	Н	70.7

Georgia Department of Education March 11, 2019 • Page 208 of 289 Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	7	12	58.33%

School Id	School Name	Grade Cluster		BTO Status
100	Waldo Pafford Elementary School	E	BTO	Above Expected Range
101	Midway Middle School	М	BTO	Above Expected Range
102	Liberty Elementary School	E	BTO	Above Expected Range
180	Button Gwinnett Elementary School	E	BTO	Above Expected Range
189	Joseph Martin Elementary School	E	BTO	Above Expected Range
194	Taylors Creek Elementary School	E	BTO	Above Expected Range
196	Frank Long Elementary School	E	BTO	Above Expected Range
105	Bradwell Institute	Н	DNBTO	Within Expected Range
183	Lyman Hall Elementary School	E	DNBTO	Within Expected Range
195	Snelson-Golden Middle School	М	DNBTO	Within Expected Range
197	Lewis Frasier Middle School	М	DNBTO	Within Expected Range
192	Liberty County High School	Н	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0100	Waldo Pafford Elementary School	E	80.0
0189	Joseph Martin Elementary School	E	79.9
ALL	All Liberty County Schools	E	79.5
0102	Liberty Elementary School	E	79.4
0194	Taylors Creek Elementary School	E	79.3
ALL	All Georgia Schools	E	77.8
0196	Frank Long Elementary School	E	74.0
0180	Button Gwinnett Elementary School	E	73.7
0183	Lyman Hall Elementary School	E	67.3
School ID	School Name	Grade Cluster	2018
0101	Midway Middle School	М	79.0
ALL	All Georgia Schools	М	76.2
ALL	All Liberty County Schools	М	73.7
0197	Lewis Frasier Middle School	М	72.5
0195	Snelson-Golden Middle School	М	68.6
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0105	Bradwell Institute	Н	69.3
ALL	All Liberty County Schools	Н	68.9
0192	Liberty County High School	Н	66.5

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Waldo Pafford Elementary School	80.0	20.0	0.8	80.8
Midway Middle School	79.0	21.0	0.8	79.8
Liberty Elementary School	79.4	20.6	0.8	80.2
Button Gwinnett Elementary School	73.7	26.3	1.1	74.8
Joseph Martin Elementary School	79.9	20.1	0.8	80.7
Taylors Creek Elementary School	79.3	20.7	0.8	80.1

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School Name	2018 Baseline	Initial Gap	4%	2019 Target
Frank Long Elementary School	74.0	26.0	1.0	75.0
Bradwell Institute	69.3	30.7	1.2	70.5
Lyman Hall Elementary School	67.3	32.7	1.3	68.6
Snelson-Golden Middle School	68.6	31.4	1.3	69.9
Lewis Frasier Middle School	72.5	27.5	1.1	73.6
Liberty County High School	66.5	33.5	1.3	67.8

Graduation Rates:

School ID	School Name	2018
0192	Liberty County High School	87.5
ALL	All Liberty County Schools	85.1
0105	Bradwell Institute	83.4
ALL	All Georgia Schools	82.0

Lumpkin County Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 3,421

Number of Schools in System: 5

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Emphasis on 21st Century Essential Skills throughout the classroom and work experiences from expert speakers, on-site tours, work experiences, and internship/apprenticeships;		✓
Design of grade level specific experiences and designation of grade level applicable skills within four areas:		
a. Project-based Learning		\checkmark
b. Career Exploration		\checkmark
c. Qualities and Knowledge (Etiquette, Habits of Mind and soft skills)		\checkmark
d. Introduction of the International Standards for Technology		\checkmark

Lumpkin County Schools Cont.:

Academic Information:

Key:										
DID NOT MEET TARGET SHOWED			MPROVEMENT EXCEEDED TARGET							
BEAT THE ODDS (BTO) During each year of its first	20	12-13	201	3-14	20	014-15	201	5-16	201	C 17
five-year charter term, each	20	12-13	201	5-14	20	J14-15	201	2-10	201	9-17
System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		5		5		5		5		5
Number of schools that Beat the Odds	5	5	5	4	5	2	5	4	5	1
% of Schools that Beat the Odds	100%	100%	100%	80%	100%	40%	100%	80%	100%	20%

CCRPI										
CCRPI score (minus Challenge	201	2012-13		2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	80.1	69.1	76.7	71.3	75.8	72.1	78.0	73.7	71.8
Elementary School Average	73.0	82.8	69.0	79.6	70.2	77.1	70.5	80.1	72.3	72.9
Middle School Average	72.0	82.4	72.0	78.3	70.6	70.7	71.5	70.1	73.0	63.1
High School Average	68.6	73.6	66.8	70.3	73.8	77.8	75.0	80.8	76.5	76.8
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	76.5	80.1	80.1	76.7	76.7	75.8	75.8	78.0	78.0	71.8
Elementary School Average	76.9	82.8	82.8	79.6	79.6	77.1	77.1	80.1	80.1	72.9
Middle School Average	71.8	82.4	82.4	78.3	78.3	70.7	70.7	70.1	70.1	63.1
High School Average	79.5	73.6	73.6	70.3	70.3	77.8	77.8	80.8	80.8	76.8

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
-	71.5	80.2	72.5	82.5	78.8	91.8	80.6	88.7	82.4	89.7

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Lumpkin County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	73.2	63.6	72.3	66.9	76.3
Mathematics	63.8	74.8	66.8	81.4	69.8	77.5
Science	57.4	76.0	61.0	82.6	62.9	85.9
Social Studies	59.7	71.1	63.1	76.1	65.5	79.2
Middle School						
English/Language Arts	60.3	64.2	63.6	61.3	66.9	62.1
Mathematics	63.8	71.5	66.8	74.3	69.8	67.6
Science	57.4	66.6	61.0	66.7	62.9	50.4
Social Studies	59.7	66.2	63.1	69.8	65.5	62.8
End-of-Course Performance Targets						
9th Grade Literature	61.5	58.3	64.7	68.4	67.9	75.2
American Literature	59.0	63.6	62.4	64.9	65.8	71.1
Coordinate Algebra	56.4	59.3	60.0	68.9	63.6	63.2
Analytic Geometry	55.6	56.6	59.3	61.8	63.0	64.9
Physical Science	50.1	98.7	54.3	93.0	58.5	51.1
Biology	56.6	75.7	60.2	82.9	63.8	83.6
U.S. History	61.6	80.4	64.8	85.8	68.0	85.9
Economics	58.3	80.3	61.8	79.1	65.3	81.3

Lumpkin County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
2050	Lumpkin County Elementary School	E	87.0
ALL	All Lumpkin County Schools	E	75.2
0103	Blackburn Elementary School	E	72.5
ALL	All Georgia Schools	E	65.7
0191	Long Branch Elementary School	E	64.5
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
1050	Lumpkin County Middle School	Μ	64.6
ALL	All Lumpkin County Schools	Μ	64.6
School ID	School Name	Grade Cluster	2018 Content Mastery
0101	Lumpkin County High School	Н	73.6
ALL	All Lumpkin County Schools	Н	73.6
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
2050	Lumpkin County Elementary School	E	75.1
0103	Blackburn Elementary School	E	67.7
ALL	All Lumpkin County Schools	E	65.8
0191	Long Branch Elementary School	E	44.3
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
1050	Lumpkin County Middle School	М	70.6
ALL	All Lumpkin County Schools	М	70.6
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0101	Lumpkin County High School	Н	81.3
ALL	All Lumpkin County Schools	Н	81.3

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO	
2018	2	5	40.0%	l

School Id	School Name	Grade Cluster	BTO Status		
101	Lumpkin County High School	Н	BTO	Above Expected Range	
2050	Lumpkin County Elementary School	E	BTO	Above Expected Range	
1050	Lumpkin County Middle School	М	DNBTO	Within Expected Range	
103	Blackburn Elementary School	E	DNBTO	Below Expected Range	
191	Long Branch Elementary School	E	DNBTO	Below Expected Range	

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
2050	Lumpkin County Elementary School	E	80.7
ALL	All Georgia Schools	E	77.8
0103	Blackburn Elementary School	E	68.5
ALL	All Lumpkin County Schools	E	66.5
0191	Long Branch Elementary School	E	51.0
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
1050	Lumpkin County Middle School	М	72.0
ALL	All Lumpkin County Schools	М	72.0
School ID	School Name	Grade Cluster	2018
0101	Lumpkin County High School	Н	76.8
ALL	All Lumpkin County Schools	Н	76.8
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Lumpkin County High School	76.8	23.2	0.9	77.7
Lumpkin County Elementary School	80.7	19.3	0.8	81.5
Lumpkin County Middle School	72.0	28.0	1.1	73.1
Blackburn Elementary School	68.5	31.5	1.3	69.8
Long Branch Elementary School	51.0	49.0	2.0	53.0

Graduation Rates:

School ID	School Name	Grade Cluster	2018
0101	Lumpkin County High School	Н	91.0
ALL	All Lumpkin County Schools	Н	91.0
ALL	All Georgia Schools	Н	82.0

Madison County Schools:

First year as a Charter System: 2012-13

2018-19 Enrollment: 4,836

Number of Schools in System: 7

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible, Integrated, and Differentiated Instruction: The Madison County Charter System shall employ new methods that provide more interactivity and problem-based teaching that align with community resources, increased flexibility in pacing to serve those students in need of acceleration as well as those students falling behind, and innovative solutions to prepare for success in a college or career following graduation. *developed the serve by need not label model of support *developed an apprenticeship program for students to work at Caterpillar *Increased the power of data teams to impact instruction *partnership with the Foothills Education Charter High School	√	✓
Enhanced Accountability: The Madison County Charter system shall implement an enhanced accountability framework that will extend beyond test scores and include job preparedness ratings and post-secondary measures. Indicators will include work ethic indicators and problem-solving skills	√	\checkmark
Programming and Course Flexibility: The Madison County Charter System shall implement a variety of options that will allow a student to acquire course credit based on content mastery or career pathway classes. *Ag Co-op high school course in the summer *Created a College and Career Academy that opened in September 2014. Summer health and P.E. with activity ours outside of class. We are also sharing an Adjunct Faculty member with Athens Technical College	√	\checkmark

Madison County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET SHOWED IMPROVEMENT EXCEEDED TARGET		ET SHOWED IMPROVEMENT EXCEE	DID NOT MEET TARGET
--	--	-----------------------------	---------------------

BEAT THE ODDS (BTO) During each year of its first	201	2-13	2013	3-14	2014	4-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual								
Number of schools included in charter system contract		7		7		7		7		7
Number of schools that Beat the Odds	7	5	7	5	7	5	7	6	7	6
% of Schools that Beat the Odds	100%	71%	100%	71%	100%	71%	100%	86%	100%	86%

CCRPI										
CCRPI score (minus Challenge	201	2-13	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	74.6	69.1	74.2	71.3	73.5	72.1	75.9	73.7	77.2
Elementary School Average	73.0	76.8	69.0	76.8	70.2	76.3	70.5	78.1	72.3	75.7
Middle School Average	72.0	73.9	72.0	82.6	70.6	71.2	71.5	69.2	73.0	76.8
High School Average	68.6	71.5	66.8	63.2	73.8	70.6	75.0	77.8	76.5	80.1
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	75.5	74.6	74.6	74.2	74.2	73.5	73.5	75.9	75.9	77.2
Elementary School Average	80.7	76.8	76.8	76.8	76.8	76.3	76.3	78.1	78.1	75.7
Middle School Average	73.5	73.9	73.9	82.6	82.6	71.2	71.2	69.2	69.2	76.8
High School Average	68.8	71.5	71.5	63.2	63.2	70.6	70.6	77.8	77.8	80.1

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	78.1	72.5	82.1	78.8	89.1	80.6	90.9	82.4	89.8

Madison County Schools Cont.:

MILESTONES						
State Derfermence Terrate	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014-15		2015-16		2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	65.3	63.6	66.6	66.9	67.3
Mathematics	63.8	79.4	66.8	80.4	69.8	80.5
Science	57.4	65.4	61.0	73.6	62.9	72.6
Social Studies	59.7	70.5	63.1	70.9	65.5	63.9
Middle School						
English/Language Arts	60.3	58.8	63.6	58.0	66.9	61.9
Mathematics	63.8	68.0	66.8	71.9	69.8	81.7
Science	57.4	60.8	61.0	64.5	62.9	73.0
Social Studies	59.7	68.9	63.1	63.5	65.5	64.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	68.1	64.7	67.0	67.9	75.0
American Literature	59.0	57.7	62.4	65.3	65.8	80.7
Coordinate Algebra	56.4	57.7	60.0	69.2	63.6	56.8
Analytic Geometry	55.6	52.2	59.3	63.2	63.0	77.8
Physical Science	50.1	52.3	54.3	52.8	58.5	52.6
Biology	56.6	46.8	60.2	72.5	63.8	60.8
U.S. History	61.6	59.1	64.8	68.8	68.0	67.7
Economics	58.3	50.7	61.8	87.0	65.3	73.9

Madison County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
4050	Ila Elementary School	E	81.1
1050	Colbert Elementary School	E	79.0
2050	Comer Elementary School	E	78.2
0195	Danielsville Elementary School	E	78.1
ALL	All Madison County Schools	E	76.9
0101	Hull-Sanford Elementary School	E	69.8
ALL	All Georgia Schools	ш	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Madison County Schools	М	74.8
1052			
1052	Madison County Middle School	М	74.8
ALL	Madison County Middle School All Georgia Schools	M M	74.8 65.1
			_
ALL	All Georgia Schools	М	65.1
ALL School ID	All Georgia Schools School Name	M Grade Cluster	65.1 2018 Content Mastery

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
1050	Colbert Elementary School	E	95.9
ALL	All Madison County Schools	E	84.8
ALL	All Georgia Schools	E	84.4
4050	Ila Elementary School	E	82.6
2050	Comer Elementary School	E	81.1
0195	Danielsville Elementary School	E	80.7
0101	Hull-Sanford Elementary School	E	77.6
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Madison County Schools	М	86.5
1052	Madison County Middle School	М	86.5
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
5050	Madison County High School	Н	80.6
ALL	All Madison County Schools	Н	80.6

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	4	7	57.14%

School Id	School Name	Grade Cluster		BTO Status
101	Hull-Sanford Elementary School	E	BTO	Above Expected Range
1050	Colbert Elementary School	E	BTO	Above Expected Range
1052	Madison County Middle School	М	BTO	Above Expected Range
195	Danielsville Elementary School	E	BTO	Above Expected Range
2050	Comer Elementary School	E	DNBTO	Within Expected Range
4050	Ila Elementary School	E	DNBTO	Within Expected Range
5050	Madison County High School	Н	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
1050	Colbert Elementary School	E	85.4
ALL	All Madison County Schools	E	83.6
0195	Danielsville Elementary School	E	83.1
2050	Comer Elementary School	E	78.2
0101	Hull-Sanford Elementary School	E	77.9
ALL	All Georgia Schools	E	77.8
4050	Ila Elementary School	E	74.2
School ID	School Name	Grade Cluster	2018
ALL	All Madison County Schools	Μ	81.0
1052	Madison County Middle School	М	81.0
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
5050	Madison County High School	Н	76.0
ALL	All Madison County Schools	Н	76.0
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Hull-Sanford Elementary School	77.9	22.1	0.9	78.8
Colbert Elementary School	85.4	14.6	0.6	86.0
Madison County Middle School	81.0	19.0	0.8	81.8
Danielsville Elementary School	83.1	16.9	0.7	83.8
Comer Elementary School	78.2	21.8	0.9	79.1
Ila Elementary School	74.2	25.8	1.0	75.2
Madison County High School	76.0	24.0	1.0	77.0

Graduation Rates:

School ID	School Name	2018
5050	Madison County High School	90.4
ALL	All Madison County Schools	90.4
ALL	All Georgia Schools	82.0

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Marietta City Schools:

First year as a Charter System: 2008-09

2018-19 Enrollment: 8,429

Number of Schools in System: 13

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Alternatives to retention for students who have not mastered the grade- level standards by the end of the traditional grading period. This would include remediation sessions after school or during the summer. This may also involve additional courses or class work during the school year.	√	\checkmark
Implementing alternative schedules and calendars for students with differing needs or those students who are not on-track	√	✓
Utilizing a class size waiver to creatively group students in ways that serve a larger group of students in innovative instructional approaches	\checkmark	\checkmark
Greater use of online learning for accelerations and remediation	√	\checkmark
Creative additional courses in middle school and high school, incorporating curriculum standards while integrating real-world relevance.	√	✓
Alternatives to retention for students who have not mastered the grade- level standards by the end of the traditional grading period. This would include remediation sessions after school or during the summer. This may also involve additional courses or class work during the school year.	✓	

Marietta City Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET SHOWED I			MPROVEN	1PROVEMENT EXCEEDED T			TARGET			
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	201	3-14	20	14-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		11		11		11		11		11
Number of schools that Beat the Odds	11	10	11	4	11	8	11	8	11	7
% of Schools that Beat the Odds	100%	91%	100%	36%	100%	73%	100%	73%	100%	64%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	74.1	69.1	68.6	71.3	73.2	72.1	75.3	73.7	74.4
Elementary School Average	73.0	75.3	69.0	68.8	70.2	75.0	70.5	73.0	72.3	75.0
Middle School Average	72.0	78.5	72.0	70.2	70.6	71.2	71.5	72.3	73.0	70.0
High School Average	68.6	67.5	66.8	66.7	73.8	70.9	75.0	71.9	76.5	77.0
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	71.5	74.1	74.1	68.6	68.6	73.2	73.2	75.3	75.3	74.4
Elementary School Average	71.9	75.3	75.3	68.8	68.8	75.0	75.0	73.0	73.0	75.0
Middle School Average	71.3	78.5	78.5	70.2	70.2	71.2	71.2	72.3	72.3	70.0
High School Average	70.6	67.5	67.5	66.7	66.7	70.9	70.9	71.9	71.9	77.0

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	66.2	72.5	74.1	78.8	74.7	80.6	75.1	82.4	78.4

Marietta City Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	62.0	63.6	64.0	66.9	67.5
Mathematics	63.8	70.4	66.8	70.1	69.8	72.8
Science	57.4	63.3	61.0	63.9	62.9	59.6
Social Studies	59.7	63.8	63.1	61.2	65.5	56.2
Middle School						
English/Language Arts	60.3	58.8	63.6	61.6	66.9	60.5
Mathematics	63.8	60.9	66.8	65.8	69.8	68.1
Science	57.4	61.2	61.0	64.0	62.9	61.5
Social Studies	59.7	63.2	63.1	72.1	65.5	59.0
End-of-Course Performance Targets						
9th Grade Literature	61.5	60.6	64.7	61.1	67.9	71.5
American Literature	59.0	62.0	62.4	68.7	65.8	58.9
Coordinate Algebra	56.4	45.9	60.0	54.6	63.6	50.2
Analytic Geometry	55.6	54.3	59.3	61.5	63.0	69.0
Physical Science	50.1	40.8	54.3	39.9	58.5	39.5
Biology	56.6	58.9	60.2	57.3	63.8	63.4
U.S. History	61.6	44.2	64.8	61.0	68.0	45.4
Economics	58.3	46.3	61.8	50.7	65.3	53.8

Marietta City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0106	Marietta Center for Advanced Academics	E	100.0
5052	West Side Elementary School	E	96.0
ALL	All Schools	E	67.7
ALL	All Georgia Schools	E	65.7
0188	A.L. Burruss Elementary School	E	62.4
0194	Dunleith Elementary School	E	60.0
0104	Sawyer Road Elementary School	E	52.8
0294	Lockheed Elementary School	E	51.2
3050	Hickory Hills Elementary School	E	50.9
2052	Park Street Elementary School	E	45.5
School ID	School Name	Grade Cluster	2018 Content Mastery
0303	Marietta Sixth Grade Academy	М	68.0
ALL	All Schools	М	65.9
0203	Marietta Middle School	М	65.5
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0101	Marietta High School	Н	63.5
ALL	All Schools	Н	63.5
0207	George W. Hartmann Center	Н	NA

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0194	Dunleith Elementary School	E	99.0
0106	Marietta Center for Advanced Academics	E	90.5
5052	West Side Elementary School	E	87.7
ALL	All Schools	E	85.8
ALL	All Georgia Schools	E	84.4
3050	Hickory Hills Elementary School	E	83.1
0104	Sawyer Road Elementary School	E	81.4
0188	A.L. Burruss Elementary School	E	80.7
0294	Lockheed Elementary School	E	79.3
2052	Park Street Elementary School	E	72.3
School ID	School Name	Grade Cluster	2018 Progress
0303	Marietta Sixth Grade Academy	М	86.0
ALL	All Georgia Schools	М	81.0
ALL	All Schools	М	80.2
0203	Marietta Middle School	М	77.1
School ID	School Name	Grade Cluster	2018 Progress
0101	Marietta High School	Н	87.4
ALL	All Schools	Н	87.4
ALL	All Georgia Schools	Н	83.0
0207	George W. Hartmann Center	Н	NA

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Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	3	11	27.3%

School Id	School Name	Grade Cluster		BTO Status
101	Marietta High School	Н	BTO	Above Expected Range
194	Dunleith Elementary School	E	BTO	Above Expected Range
303	Marietta 6th Grade School	М	BTO	Above Expected Range
106	Marietta Center for Advanced Academics	E	DNBTO	Within Expected Range
188	A.L. Burruss Elementary School	E	DNBTO	Within Expected Range
203	Marietta Middle School	М	DNBTO	Within Expected Range
294	Lockheed Elementary School	E	DNBTO	Within Expected Range
5052	West Side Elementary School	E	DNBTO	Within Expected Range
104	Sawyer Road Elementary School	E	DNBTO	Below Expected Range
2052	Park Street Elementary School	E	DNBTO	Below Expected Range
3050	Hickory Hills Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0106	Marietta Center for Advanced Academics	E	95.9
5052	West Side Elementary School	E	90.5
0194	Dunleith Elementary School	E	83.4
ALL	All Georgia Schools	E	77.8
ALL	All Schools	E	75.1
0294	Lockheed Elementary School	E	70.8
0188	A.L. Burruss Elementary School	E	69.3
3050	Hickory Hills Elementary School	E	61.0
0104	Sawyer Road Elementary School	E	60.0
2052	Park Street Elementary School	E	56.1
School ID	School Name	Grade Cluster	2018
0303	Marietta Sixth Grade Academy	М	81.9
ALL	All Georgia Schools	М	76.2
ALL	All Schools	М	74.0
0203	Marietta Middle School	М	70.3
School ID	School Name	Grade Cluster	2018
0101	Marietta High School	Н	76.3
ALL	All Schools	Н	76.3
ALL	All Georgia Schools	Н	75.3
0207	George W. Hartmann Center	Н	NA

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Marietta High School	76.3	23.7	0.9	77.2
Dunleith Elementary School	83.4	16.6	0.7	84.1
Marietta 6th Grade School	81.9	18.1	0.7	82.6
Marietta Center for Advanced Academics	95.9	4.1	0.2	96.1
A.L. Burruss Elementary School	69.3	30.7	1.2	70.5
Marietta Middle School	70.3	29.7	1.2	71.5
Lockheed Elementary School	70.8	29.2	1.2	72.0
West Side Elementary School	90.5	9.5	0.4	90.9
Sawyer Road Elementary School	60.0	40.0	1.6	61.6
Park Street Elementary School	56.1	43.9	1.8	57.9
Hickory Hills Elementary School	61.0	39.0	1.6	62.6

Graduation Rates:

School ID	School Name	2018
ALL	All Georgia Schools	82.0
0101	Marietta High School	79.0
ALL	All Schools	79.0
0207	George W. Hartmann Center	TFS

Morgan County Schools:

First year as a Charter System: 2011-12

2018-19 Enrollment: 3,009

Number of Schools in System: 4

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Award innovative mini-grants to teachers/schools/system to improve student growth in identified areas of need and the success of grant activities will be measured with a pre and post assessment and targeted goals	√	✓
Design and use integrated courses which cover curriculum standards for multiple subjects	\checkmark	\checkmark
Create opportunities for credit-earning internships and externships in grades 9-12		
Implement a strong teacher induction program, for teachers out of field or who have industry certification but not teacher certification, aimed at sharing education information (such as classroom management strategies, the non-negotiable, special education accommodation, Tier I standard-based classrooms, differentiated instruction, etc.) to these new to the field of education teachers		
Monitor student growth at the school and system level two times during the year which will allow district and school level leaders to be proactive regarding student growth by initiating necessary changes prior to the administration of the EOG/EOC assessments		
Schedule times for observation and collaborative meetings during the school day for beginning and master teachers to engage in peer coaching a feedback from their colleagues to improve their craft.		

Morgan County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET	SHOWED IN	MPROVEMENT	EXCEEDED	EXCEEDED TARGET				
BEAT THE ODDS (BTO)								
During each year of its first	2012-13	2013-14	2014-15	2015-16	2016-17			
				1		-		

burning cuch year of its mist	201	2 13	201.	,	201	1 10	201	5 10	201	517
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual								
Number of schools included in charter system contract		3		3		3		3		3
Number of schools that Beat the Odds	3	2	3	0	3	1	3	0	3	2
% of Schools that Beat the Odds	100%	67%	100%	0%	100%	33%	100%	0%	100%	67%

CCRPI										
CCRPI score (minus Challenge Points) shall be better than the State average CCRPI each year	201	2-13	201	3-14	2014	4-15	201	5-16	201	6-17
(must increase CCRPI by at least 2.0 points annually)	Target	Actual								
Overall System Average	71.5	76.7	69.1	72.9	71.3	69.7	72.1	71.2	73.7	78.5
Elementary School Average	73.0	79.1	69.0	74.5	70.2	75.8	70.5	74.0	72.3	78.3
Middle School Average	72.0	77.0	72.0	71.5	70.6	63.7	71.5	68.9	73.0	72.7
High School Average	68.6	72.8	66.8	71.8	73.8	69.7	75.0	69.0	76.5	83.1
CCRPI score (minus Challenge Points) shall be better than the District's own previous year CCRPI	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
	Target	Actual								
Overall District Average	75.3	76.7	76.7	72.9	72.9	69.7	69.7	71.2	71.2	78.5
Elementary School Average	82.2	79.1	79.1	74.5	74.5	75.8	75.8	74.0	74.0	78.3
Middle School Average	70.2	77.0	77.0	71.5	71.5	63.7	63.7	68.9	68.9	72.7
High School Average	69.6	72.8	72.8	71.8	71.8	69.7	69.7	69.0	69.0	83.1

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	85.6	72.5	87.0	78.8	89.5	80.6	87.8	82.4	91.8

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Morgan County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	65.6	63.6	64.3	66.9	74.5
Mathematics	63.8	70.5	66.8	74.4	69.8	78.8
Science	57.4	65.8	61.0	68.6	62.9	72.2
Social Studies	59.7	71.6	63.1	73.3	65.5	75.8
Middle School						
English/Language Arts	60.3	63.1	63.6	67.3	66.9	72.2
Mathematics	63.8	56.8	66.8	63.3	69.8	68.3
Science	57.4	53.7	61.0	54.5	62.9	35.3
Social Studies	59.7	62.7	63.1	62.6	65.5	77.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	61.7	64.7	71.6	67.9	84.4
American Literature	59.0	66.4	62.4	64.9	65.8	80.6
Coordinate Algebra	56.4	58.3	60.0	50.7	63.6	62.7
Analytic Geometry	55.6	54.0	59.3	58.8	63.0	55.1
Physical Science	50.1	52.0	54.3	40.5	58.5	42.6
Biology	56.6	46.2	60.2	44.6	63.8	48.8
U.S. History	61.6	76.3	64.8	66.9	68.0	68.5
Economics	58.3	47.4	61.8	54.2	65.3	67.2

Morgan County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0191	Morgan County Elementary School	E	76.8
ALL	All Morgan County Schools	E	76.8
3050	Morgan County Primary School	E	72.7
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
5050	Morgan County Middle School	М	73.7
ALL	All Morgan County Schools	М	73.7
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
1050	Morgan County High School	Н	63.2
ALL	All Morgan County Schools	Н	63.2

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Morgan County Schools	E	87.4
0191	Morgan County Elementary School	E	87.3
ALL	All Georgia Schools	E	84.4
3050	Morgan County Primary School	E	76.3
School ID	School Name	Grade Cluster	2018 Progress
5050	Morgan County Middle School	М	90.2
ALL	All Morgan County Schools	М	90.2
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
1050	Morgan County High School	Н	74.4
ALL	All Morgan County Schools	Н	74.4

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	4	50.0%

School Id	School Name	Grade Cluster		BTO Status
191	Morgan County Elementary School	E	BTO	Above Expected Range
5050	Morgan County Middle School	М	BTO	Above Expected Range
1050	Morgan County High School	Н	DNBTO	Within Expected Range
3050	Morgan County Primary School	E	DNBTO	Within Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0191	Morgan County Elementary School	E	83.6
ALL	All Morgan County Schools	E	83.6
ALL	All Georgia Schools	E	77.8
3050	Morgan County Primary School	E	71.8
School ID	School Name	Grade Cluster	2018
5050	Morgan County Middle School	М	85.8
ALL	All Morgan County Schools	М	85.8
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
1050	Morgan County High School	Н	72.1
ALL	All Morgan County Schools	Н	72.1

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Morgan County Elementary School	83.6	16.4	0.7	84.3
Morgan County Middle School	85.8	14.2	0.6	86.4
Morgan County High School	72.1	27.9	1.1	73.2
Morgan County Primary School	71.8	28.2	1.1	72.9

Graduation Rates:

School ID	School Name	2018
1050	Morgan County High School	90.7
ALL	All Morgan County Schools	90.7
ALL	All Georgia Schools	82.0

Peach County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 3,480

Number of Schools in System: 6

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Administer system-wide universal screenings in reading and math		\checkmark
Implement literacy strategies modeled after the GOSA Reading Grant Strategies		
Recruit community and college partners to help support incentive programs for professional development and the recruitment and retention of teachers		
Implement a comprehensive induction and mentoring program for new teachers and newly hired instructional staff		
Provide professional learning from the GaDOE for instruction on how to develop and implement PBIS		
Develop learner profiles to ensure that the educational needs, skills and interests of each student in all grades are recognized and incorporated into the instructional program, to include: academic data, interest/learning styles, goal setting, and career planning		✓
Provide training on implementing RTI with increased fidelity to fully address students' individual learning needs		

Peach County Schools Cont.:

Academic Information:

Кеу:											
DID NOT MEET TARGET		SHOWED IN	MPROVEN	VENT		EXCEEDED	TARGET				
BEAT THE ODDS (BTO)											
During each year of its first	20	12-13	201	3-14	2	014-15	201	5-16	201	6-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Targe	t Actual	Target	Actual	Target	Actual	
Number of schools included in charter system contract		6		6		6		6		6	
Number of schools that Beat the Odds	6	2	6	0	6	3	6	2	6	3	
% of Schools that Beat the Odds	100%	33%	100%	0%	100%	50%	100%	33%	100%	50%	

CCRPI										
CCRPI score (minus Challenge Points) shall be better than the	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
State average CCRPI each year	Target	Actual								
Overall System Average	71.5	68.1	69.1	60.2	71.3	62.9	72.1	70.3	73.7	69.1
Elementary School Average	73.0	69.9	69.0	62.9	70.2	55.0	70.5	54.7	72.3	57.2
Middle School Average	72.0	62.9	72.0	60.7	70.6	66.3	71.5	66.5	73.0	73.5
High School Average	68.6	69.7	66.8	54.9	73.8	74.6	75.0	89.8	76.5	84.4
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	59.5	68.1	68.1	60.2	60.2	62.9	62.9	70.3	70.3	69.1
Elementary School Average	57.2	69.9	69.9	62.9	62.9	55.0	55.0	54.7	54.7	57.2
Middle School Average	59.3	62.9	62.9	60.7	60.7	66.3	66.3	66.5	66.5	73.5
High School Average	63.8	69.7	69.7	54.9	54.9	74.6	74.6	89.8	89.8	84.4

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	63.3	72.5	68.6	78.8	82.8	80.6	91.0	82.4	83.2

Peach County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	42.2	63.6	43.7	66.9	49.0
Mathematics	63.8	50.6	66.8	53.7	69.8	52.1
Science	57.4	47.2	61.0	57.3	62.9	51.7
Social Studies	59.7	50.1	63.1	46.2	65.5	48.3
Middle School						
English/Language Arts	60.3	42.2	63.6	44.6	66.9	46.0
Mathematics	63.8	43.7	66.8	48.1	69.8	52.3
Science	57.4	42.2	61.0	43.0	62.9	53.8
Social Studies	59.7	47.4	63.1	52.2	65.5	59.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	51.0	64.7	76.8	67.9	62.8
American Literature	59.0	43.9	62.4	77.9	65.8	60.1
Coordinate Algebra	56.4	39.3	60.0	68.9	63.6	58.8
Analytic Geometry	55.6	37.5	59.3	75.7	63.0	84.5
Physical Science	50.1	50.6	54.3	83.3	58.5	62.6
Biology	56.6	32.0	60.2	65.7	63.8	98.6
U.S. History	61.6	50.7	64.8	82.7	68.0	64.7
Economics	58.3	57.9	61.8	68.4	65.3	68.9

Peach County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
1050	Byron Elementary School	E	63.2
ALL	All Peach County Schools	E	50.1
0110	Kay Road Elementary	E	45.3
0210	Hunt Elementary School	E	38.5
School ID	School Name	Grade Cluster	2018 Content Mastery
0197	Byron Middle School	Μ	69.3
ALL	All Georgia Schools	М	65.1
ALL	All Peach County Schools	Μ	52.4
0191	Fort Valley Middle School	Μ	39.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
2052	Peach County High School	Н	61.0
ALL	All Peach County Schools	Н	61.0

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	ш	84.4
0210	Hunt Elementary School	E	70.2
ALL	All Peach County Schools	E	66.8
0110	Kay Road Elementary	E	66.7
1050	Byron Elementary School	E	60.8
School ID	School Name	Grade Cluster	2018 Progress
0197	Byron Middle School	М	92.2
ALL	All Peach County Schools	М	88.5
0191	Fort Valley Middle School	М	85.9
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
2052	Peach County High School	Н	94.5
ALL	All Peach County Schools	Н	94.5
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	6	33.3%

School Id	School Name	Grade Cluster		BTO Status
197	Byron Middle School	М	BTO	Above Expected Range
2052	Peach County High School	Н	BTO	Above Expected Range
191	Fort Valley Middle School	М	DNBTO	Within Expected Range
210	Hunt Elementary School	E	DNBTO	Within Expected Range
1050	Byron Elementary School	E	DNBTO	Below Expected Range
110	Kay Road Elementary	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	ш	77.8
0210	Hunt Elementary School	E	61.7
1050	Byron Elementary School	E	60.9
ALL	All Peach County Schools	E	60.7
0110	Kay Road Elementary	E	57.5
School ID	School Name	Grade Cluster	2018
0197	Byron Middle School	М	83.1
ALL	All Georgia Schools	М	76.2
ALL	All Peach County Schools	М	71.7
0191	Fort Valley Middle School	М	63.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
2052	Peach County High School	Н	72.3
ALL	All Peach County Schools	Н	72.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Byron Middle School	83.1	16.9	0.7	83.8
Peach County High School	72.3	27.7	1.1	73.4
Fort Valley Middle School	63.8	36.2	1.4	65.2
Hunt Elementary School	61.7	38.3	1.5	63.2
Byron Elementary School	60.9	39.1	1.6	62.5
Kay Road Elementary	57.5	42.5	1.7	59.2

Graduation Rates:

School ID	School Name	2018
2052	Peach County High School	82.3
ALL	All Peach County Schools	82.3
ALL	All Georgia Schools	82.0

Pelham City Schools:

First year as a Charter System: 2018-19

2018-19 Enrollment: 1,352

Number of Schools in System: 3

College and Career Academy: Yes – Included in Charter System Contract

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Establish a College and Career Academy	✓	
Expand Dual enrollment options	\checkmark	\checkmark
Expand high school course options at the middle school	\checkmark	√
Increase the integration of technology by students and staff	\checkmark	\checkmark

Pelham City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
3050	Pelham Elementary School	E	52.0
ALL	All Pelham City Schools	E	52.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0201	Pelham City Middle School	М	53.7
ALL	All Pelham City Schools	М	53.7
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0111	Pelham High School	Н	62.2
ALL	All Pelham City Schools	Н	62.2

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
3050	Pelham Elementary School	E	71.7
ALL	All Pelham City Schools	E	71.7
School ID	School Name	Grade Cluster	2018 Progress
0201	Pelham City Middle School	М	84.2
ALL	All Pelham City Schools	М	84.2
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0111	Pelham High School	Н	86.7
ALL	All Pelham City Schools	Н	86.7
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO	
2018	2	3	66.7%	

School Id	School Name	Grade Cluster		BTO Status
111	Pelham High School	Н	BTO	Above Expected Range
201	Pelham City Middle School	М	BTO	Above Expected Range
3050	Pelham Elementary School	E	DNBTO	Within Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
3050	Pelham Elementary School	E	65.7
ALL	All Pelham City Schools	E	65.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0201	Pelham City Middle School	М	69.6
ALL	All Pelham City Schools	М	69.6
School ID	School Name	Grade Cluster	2018
0111	Pelham High School	Н	75.4
ALL	All Pelham City Schools	Н	75.4
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Pelham High School	75.4	24.6	1.0	76.4
Pelham City Middle School	69.6	30.4	1.2	70.8
Pelham Elementary School	65.7	34.3	1.4	67.1

Graduation Rates:

School ID	School Name	2018
0111	Pelham High School	89.4
ALL	All Pelham City Schools	89.4
ALL	All Georgia Schools	82.0

Putnam County Schools:

First year as a Charter System: 2010-11

2018-19 Enrollment: 2,880

Number of Schools in System: 4

College and Career Academy: Yes- Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Collaborating with post-secondary institutions to provide college accredited courses for high school courses that will meet high school graduation requirements	\checkmark	
Extending learning through Summer Inspiration, a summer program focusing on the individual needs of student in a caring and creative environment, emphasizing the social, emotional, physical and intellectual development of each child		✓
Training all grade level teachers in Project-based learning teaching methodology where students will work for extended time periods on projects that enhance the use of 21st Century skills and enable students to develop a product that demonstrates inquiry, learning mastery and innovation		
Implementing competency-based learning allowing students to progress through the curriculum at their own pace	\checkmark	
Expanding school and system collaboration of classroom observations by pairing up system level and school level personnel to visit all classrooms a minimum of three times a year, guided by the school's leadership's expectations to create a teamwork environment and to ensure that school leadership and teachers share the same expectations		
Increasing experiential learning projects through "Virtual History" and "Interactive Learning Projects".		
Our students benefit from our commitment to art education which improves language development, spatial-temporal skills and IQ.	\checkmark	
Our students benefit from our commitment to foreign language education which serves as a catalyst for innovative thinking in a student's conceptual development.	~	
Our students benefit from our commitment to the performing arts and music education which improves language development, critical thinking, creativity, and collaboration.	~	✓
Standards Mastery assessment that is formative "NAVVY"	\checkmark	

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Putnam County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET SHOWED IMPRO	EMENT EXCEEDED TARGET
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During each year of its first	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual								
Number of schools included in charter system contract		4		4		3		3		3
Number of schools that Beat the Odds	4	4	4	4	3	2	3	2	3	2
% of Schools that Beat the Odds	100%	100%	100%	100%	100%	67%	100%	67%	100%	67%

CCRPI										
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	77.4	69.1	76.8	71.3	66.8	71.2	70.3	73.7	72.0
Elementary School Average	73.0	81.1	69.0	78.3	70.2	65.1	70.5	66.0	72.3	66.6
Middle School Average	72.0	75.4	72.0	73.6	70.6	66.1	71.5	70.2	73.0	74.4
High School Average	68.6	72.3	66.8	76.8	73.8	70.9	75.0	78.8	76.5	80.1
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	76.4	77.4	77.4	76.8	81.5	66.8	66.8	70.3	70.3	72.0
Elementary School Average	80.7	81.1	81.1	78.3	78.3	65.1	65.1	66.0	66.0	66.6
Middle School Average	77.8	75.4	75.4	73.6	73.6	66.1	66.1	70.2	70.2	74.4
High School Average	66.9	72.3	72.3	76.8	76.8	70.9	70.9	78.8	78.8	80.1

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
4-year Cohort Graduation Rate	Target	Actual								
	71.5	72.3	72.5	81.5	78.8	83.5	80.6	91.8	85	90.7

Putnam County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	55.8	63.6	53.0	66.9	56.7
Mathematics	63.8	59.9	66.8	62.3	69.8	64.1
Science	57.4	67.7	61.0	61.6	62.9	64.7
Social Studies	59.7	66.4	63.1	60.2	65.5	65.8
Middle School						
English/Language Arts	60.3	53.4	63.6	64.4	66.9	63.0
Mathematics	63.8	56.0	66.8	63.6	69.8	68.6
Science	57.4	52.3	61.0	61.0	62.9	47.1
Social Studies	59.7	59.3	63.1	68.6	65.5	62.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	56.6	64.7	63.2	67.9	77.6
American Literature	59.0	45.5	62.4	66.7	65.8	60.5
Coordinate Algebra	56.4	57.0	60.0	43.6	63.6	54.5
Analytic Geometry	55.6	34.6	59.3	59.8	63.0	48.5
Physical Science	50.1	57.8	54.3	51.2	58.5	52.5
Biology	56.6	72.1	60.2	74.4	63.8	59.3
U.S. History	61.6	60.5	64.8	56.8	68.0	61.5
Economics	58.3	60.6	61.8	46.8	65.3	49.0

Putnam County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0112	Putnam County Primary School	E	69.4
ALL	All Georgia Schools	E	65.7
0113	Putnam County Elementary School	E	62.5
ALL	All Putnam County Schools	E	62.5
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0111	Putnam County Middle School	М	63.0
ALL	All Putnam County Schools	М	63.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0114	Putnam County High School	Н	60.4
ALL	All Putnam County Schools	Н	60.4

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0112	Putnam County Primary School	E	91.3
ALL	All Georgia Schools	E	84.4
0113	Putnam County Elementary School	E	68.8
ALL	All Putnam County Schools	E	68.8
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0111	Putnam County Middle School	М	80.6
ALL	All Putnam County Schools	М	80.6
School ID	School Name	Grade Cluster	2018 Progress
0114	Putnam County High School	Н	86.0
ALL	All Putnam County Schools	Н	86.0
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	2	4	50.0%

School Id	School Name	Grade Cluster		BTO Status
112	Putnam County Primary School	E	BTO	Above Expected Range
114	Putnam County High School	Н	BTO	Above Expected Range
111	Putnam County Middle School	М	DNBTO	Within Expected Range
113	Putnam County Elementary School	E	DNBTO	Within Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0112	Putnam County Primary School	E	80.3
ALL	All Georgia Schools	E	77.8
0113	Putnam County Elementary School	E	70.6
ALL	All Putnam County Schools	E	70.4
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0111	Putnam County Middle School	М	69.3
ALL	All Putnam County Schools	М	69.3
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0114	Putnam County High School	Н	74.6
ALL	All Putnam County Schools	Н	74.6

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Putnam County Primary School	80.3	19.7	0.8	81.1
Putnam County High School	74.6	25.4	1.0	75.6
Putnam County Middle School	69.3	30.7	1.2	70.5
Putnam County Elementary School	70.6	29.4	1.2	71.8

Graduation Rates:

School ID	School Name	2018
ALL	All Georgia Schools	82.0
0114	Putnam County High School	92.3
ALL	All Putnam County Schools	92.3

Randolph County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 790

Number of Schools in System: 3

College and Career Academy: Yes - Start-up Charter School – Regional Partners

Number of Charter Schools in District: 1

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Increase partnership with Albany Technical College and Andrew College to ensure students are college and/or career ready		✓
Creation of a college and career academy		√
Continue to increase graduation rate through one-on-one/small group instruction to students who are not on grade level		√
Assign a mentor to each credit recovery student to help each student stay on task, monitor progress, and identify potential barriers to completion		\checkmark
Provide personalized career clusters for all students grades 6-12 through GACollege411		
Dispersal of resources and funding based on student achievement data, district surveys, and all state and federal required initiatives		✓
Implementation of a budget for recurring costs of data collection, intervention materials, and technology		✓
Establish monthly professional learning communities for school and district leaders		
Develop and utilize a systematic comprehensive plan to implement professional learning that is research-based and vertically aligned from one grade to the next as well as aligned with Common Core Georgia		\checkmark
Implementation of a (SCIENCE.TECHNOLOGY. ENGINEERING. and Math (STEM) K-12 Computer Science Program		√
Continue the Summer School Academy for teachers.		✓
Educational field trips and incentives for students.		√

Randolph County Schools Cont.:

Academic Information:

ILC y.

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-17								6 17		
During each year of its first five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		3		3		3		3		3
Number of schools that Beat the Odds	3	0	3	0	3	2	3	0	3	0
% of Schools that Beat the Odds	100%	0%	100%	0%	100%	67%	100%	0%	100%	0%

CCRPI										
CCRPI score (minus Challenge	2012-13		201	2013-14		4-15	201	5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	51.3	69.1	51.0	71.3	58.0	72.1	55.1	73.7	50.1
Elementary School Average	73.0	50.6	69.0	51.9	70.2	60.3	70.5	53.7	72.3	54.8
Middle School Average	72.0	58.6	72.0	50.7	70.6	41.9	71.5	51.2	73.0	39.9
High School Average	68.6	47.2	66.8	50.1	73.8	63.7	75.0	59.3	76.5	49.0
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	52.2	51.3	51.3	51.0	51.0	58.0	58.0	55.1	55.1	50.1
Elementary School Average	50.4	50.6	50.6	51.9	51.9	60.3	60.3	53.7	53.7	54.8
Middle School Average	49.4	58.6	58.6	50.7	50.7	41.9	41.9	51.2	51.2	39.9
High School Average	57.0	47.2	47.2	50.1	50.1	63.7	63.7	59.3	59.3	49.0

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	52.1	72.5	76.7	78.8	76.4	80.6	80.0	82.4	84.9

Randolph County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	30.1	63.6	30.3	66.9	38.3
Mathematics	63.8	36.1	66.8	39.8	69.8	37.0
Science	57.4	30.5	61.0	26.0	62.9	20.9
Social Studies	59.7	42.4	63.1	34.0	65.5	26.6
Middle School						
English/Language Arts	60.3	24.3	63.6	27.8	66.9	29.0
Mathematics	63.8	27.5	66.8	29.9	69.8	20.5
Science	57.4	8.4	61.0	11.4	62.9	2.0
Social Studies	59.7	13.1	63.1	18.2	65.5	9.2
End-of-Course Performance Targets						
9th Grade Literature	61.5	28.1	64.7	31.7	67.9	29.0
American Literature	59.0	36.9	62.4	24.0	65.8	26.7
Coordinate Algebra	56.4	21.1	60.0	43.9	63.6	14.3
Analytic Geometry	55.6	23.8	59.3	24.4	63.0	47.0
Physical Science	50.1	15.0	54.3	16.0	58.5	11.5
Biology	56.6	15.2	60.2	20.7	63.8	17.2
U.S. History	61.6	18.0	64.8	12.2	68.0	15.4
Economics	58.3	26.1	61.8	32.6	65.3	13.0

Randolph County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
2050	Randolph County Elementary School	Е	41.2
ALL	All Schools	Е	41.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0101	Randolph Clay Middle School	М	28.1
ALL	All Schools	М	28.1
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0201	Randolph Clay High School	Н	19.9
ALL	All Schools	Н	19.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
2050	Randolph County Elementary School	E	76.3
ALL	All Schools	E	76.3
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0101	Randolph Clay Middle School	М	63.6
ALL	All Schools	М	63.6
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0201	Randolph Clay High School	Н	74.8
ALL	All Schools	Н	74.8

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	3	0.0%

School Id	School Name	Grade Cluster		BTO Status
101	Randolph Clay Middle School	М	DNBTO	Within Expected Range
201	Randolph Clay High School	Н	DNBTO	Below Expected Range
2050	Randolph County Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
2050	Randolph County Elementary School	E	66.2
ALL	All Schools	E	66.2
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0101	Randolph Clay Middle School	М	56.8
ALL	All Schools	М	56.8
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0201	Randolph Clay High School	Н	56.5
ALL	All Schools	Н	56.5

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Randolph Clay Middle School	56.8	43.2	1.7	58.5
Randolph Clay High School	56.5	43.5	1.7	58.2
Randolph County Elementary School	66.2	33.8	1.4	67.6

Graduation Rates:

School ID	School Name	2018
0201	Randolph Clay High School	83.8
ALL	All Schools	83.8
ALL	All Georgia Schools	82.0

Stephens County Schools:

First year as a Charter System: 2014-15

2017-18 Enrollment: 3,805

Number of Schools in System: 6

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Examination of graduation requirements, including providing alternative ways for students to earn credit through the use of courses that are not found in the list of state funded class offerings	\checkmark	✓
Applied interventions for students based on need, including systematic targeting, implementation, review and revision of interventions based	\checkmark	✓
Targeted coursework for high school students that will prepare them for admission requirements for technical schools and colleges	\checkmark	\checkmark
Flexibility in requirements and delivery of remedial accelerated programs	\checkmark	✓
Use of performance-based assessment at all grade levels to measure 21st century and career preparedness skills, including technology	\checkmark	\checkmark

Stephens County Schools Cont.:

Academic Information:

ILC y.

DID NOT MEET TARGET SHOWED II			MPROVEN	IENT		EXCEEDED	TARGET				
BEAT THE ODDS (BTO) During each year of its first	20)12-13	201	3-14	20)14-15	201	5-16	201	6-17	
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Number of schools included in charter system contract		6		6		6		4		4	
Number of schools that Beat the Odds	6	4	6	4	6	2	4	1	4	2	
% of Schools that Beat the Odds	100%	67%	100%	67%	100%	33%	100%	25%	100%	50%	

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	78.2	69.1	74.6	71.3	67.3	72.1	68.4	73.7	70.1
Elementary School Average	73.0	80.8	69.0	75.2	70.2	63.5	70.5	65.4	72.3	70.4
Middle School Average	72.0	84.3	72.0	83.7	70.6	75.4	71.5	76.1	73.0	73.9
High School Average	68.6	68.5	66.8	65.9	73.8	67.5	75.0	67.3	76.5	66.7
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the Target		Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
District's own previous year CCRPI	Target	Actual								
Overall District Average	73.1	78.2	78.2	74.6	74.6	67.3	67.3	68.4	68.4	70.1
Elementary School Average	71.8	80.8	80.8	75.2	75.2	63.5	63.5	65.4	65.4	70.4
Middle School Average	81.8	84.3	84.3	83.7	83.7	75.4	75.4	76.1	76.1	73.9
High School Average	67.8	68.5	68.5	65.9	65.9	67.5	67.5	67.3	67.3	66.7

GRADUATION RATE										
4-year Cohort Graduation Rate	2012-13		2013-14		2014-15		2015-16		2016-17	
	Target	Actual								
	71.5	90.8	72.5	85.3	78.8	91.2	80.6	88.3	82.4	84.6

Stephens County Schools Cont.:

MILESTONES							
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual	
State Performance Targets:	201	4-15	201	5-16	2016-17		
End-of-Grade Performance Targets							
Elementary School							
English/Language Arts	60.3	59.1	63.6	53.4	66.9	56.1	
Mathematics	63.8	62.5	66.8	60.8	69.8	65.4	
Science	57.4	65.3	61.0	64.8	62.9	74.6	
Social Studies	59.7	60.3	63.1	66.1	65.5	70.8	
Middle School							
English/Language Arts	60.3	61.2	63.6	60.5	66.9	58.8	
Mathematics	63.8	73.2	66.8	74.7	69.8	70.4	
Science	57.4	71.2	61.0	72.7	62.9	80.5	
Social Studies	59.7	78.3	63.1	75.1	65.5	73.0	
End-of-Course Performance Targets							
9th Grade Literature	61.5	71.4	64.7	60.6	67.9	64.6	
American Literature	59.0	62.5	62.4	62.6	65.8	73.5	
Coordinate Algebra	56.4	59.0	60.0	63.0	63.6	70.9	
Analytic Geometry	55.6	57.3	59.3	64.7	63.0	63.2	
Physical Science	50.1	72.0	54.3	79.4	58.5	69.4	
Biology	56.6	57.9	60.2	68.2	63.8	66.7	
U.S. History	61.6	50.6	64.8	65.7	68.0	74.4	
Economics	58.3	69.8	61.8	74.4	65.3	66.9	

Stephens County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0187	Liberty Elementary School	E	67.3
0197	Toccoa Elementary School	E	66.0
ALL	All Georgia Schools	E	65.7
ALL	All Stephens County Schools	E	63.8
0296	Stephens County Fifth Grade Academy	E	60.1
0195	Big A Elementary School	E	NA
School ID	School Name	Grade Cluster	2018 Content Mastery
0104	Stephens County Middle School	Μ	65.8
ALL	All Stephens County Schools	М	65.8
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
5050	Stephens County High School	Н	70.8
ALL	All Stephens County Schools	Н	70.8
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0197	Toccoa Elementary School	E	86.4
ALL	All Georgia Schools	E	84.4
ALL	All Stephens County Schools	E	76.7
0187	Liberty Elementary School	E	65.6
0296	Stephens County Fifth Grade Academy	E	65.5
0195	Big A Elementary School	E	NA
School ID	School Name	Grade Cluster	2018 Progress
0104	Stephens County Middle School	М	87.2
ALL	All Stephens County Schools	М	87.2
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
5050	Stephens County High School	Н	69.6
ALL	All Stephens County Schools	Н	69.6

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	5	20.0%

School Id	School Name	Grade Cluster	BTO Status	
197	Toccoa Elementary School	E	BTO	Above Expected Range
104	Stephens County Middle School	М	DNBTO	Within Expected Range
187	Liberty Elementary School	E	DNBTO	Within Expected Range
5050	Stephens County High School	Н	DNBTO	Within Expected Range
296	Fifth Grade Academy	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0197	Toccoa Elementary School	E	79.4
ALL	All Georgia Schools	E	77.8
0187	Liberty Elementary School	E	75.0
ALL	All Stephens County Schools	E	67.4
0296	Stephens County Fifth Grade Academy	E	59.2
0195	Big A Elementary School	E	NA
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0104	Stephens County Middle School	М	71.4
ALL	All Stephens County Schools	М	71.4
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
5050	Stephens County High School	Н	73.7
ALL	All Stephens County Schools	Н	73.7

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Toccoa Elementary School	79.4	20.6	0.8	80.2
Stephens County Middle School	71.4	28.6	1.1	72.5
Liberty Elementary School	75.0	25.0	1.0	76.0
Stephens County High School	73.7	26.3	1.1	74.8
Fifth Grade Academy	59.2	40.8	1.6	60.8

Graduation Rates:

School ID	School Name	2018
5050	Stephens County High School	89.2
ALL	All Stephens County Schools	89.2
ALL	All Georgia Schools	82.0

Taliaferro County Schools:

First year as a Charter System: 2017-18

2018-19 Enrollment: 132 **Number of Schools in System:** 1

College and Career Academy: No

Number of Charter Schools in district: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Dual Enrollment classes		
Use of local health clinic for Health Science and Informational Tech		
programs		
Use of New Environmental Science area for Horticulture programs		
Use of UGA extension Agent as teacher for Horticulture Classes	\checkmark	\checkmark

Taliaferro County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
0102	Taliaferro County School	E	40.9
ALL	All Taliaferro County Schools	E	40.9
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0102	Taliaferro County School	М	30.9
ALL	All Taliaferro County Schools	М	30.9
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0102	Taliaferro County School	Н	28.9
ALL	All Taliaferro County Schools	Н	28.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	ш	84.4
0102	Taliaferro County School	E	69.0
ALL	All Taliaferro County Schools	E	69.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0102	Taliaferro County School	Μ	60.1
ALL	All Taliaferro County Schools	Μ	60.1
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0102	Taliaferro County School	Н	67.2
ALL	All Taliaferro County Schools	Н	67.2

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	%	6 of Schools that BTO
2018	0	1		0.0%
School Id	School Name	Grade Cluster		BTO Status
102	Taliaferro County School	EMH	DNBTO	Below Expected Range

Overall CCRPI Score:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0102	Taliaferro County School	Н	52.1
ALL	All Taliaferro County Schools	Н	52.1

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Taliaferro County School	52.1	47.9	1.9	54.0

Graduation Rates:

School ID	School Name	2018
ALL	All Georgia Schools	82.0
0102	Taliaferro County School	TFS
ALL	All Schools	TFS

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Terrell County Schools:

First year as a Charter System: 2016-17

2018-19 Enrollment: 1,215

Number of Schools in System: 3

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Create community service opportunities where students in 11th and 12th grade can earn academic credit	√	
Ensure students are meeting academic achievements in all subject areas by implementing flexible service models to serve students based on need not state-required label	\checkmark	\checkmark
Provide release time for increased professional development in instructional planning	√	\checkmark
Partner with community businesses to offer pathway options that will ensure students are college, career and workforce ready when they graduate from high school	√	✓
Expand CTAE pathway options through a partnership with Southwest Georgia Regional Career Academy for students that have an interest in pathway options not offered by system	\checkmark	✓
Evaluate students' career interests through a survey and assign students to work-based learning internships aligned with their interests and the community business needs	√	

Terrell County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT				EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first 2012-13 2013-14 2014-15 2015-16 2016-1							6-17			
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target		Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		3		3		3
Number of schools that Beat the Odds	4	4	4	4	3	3	3	3	3	2
% of Schools that Beat the Odds	100%	100%	100%	100%	100%	100%	100%	100%	100%	67%

CCRPI											
CCRPI score (minus Challenge	201	2-13	201	2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
State average CCRPI each year	laiget	Actual	laiget	Actual	laiget	Actual	Target	Actual	Target	Actual	
Overall System Average	71.5	63.3	69.1	60.5	71.3	53.5	72.1	55.3	73.7	58.6	
Elementary School Average	73.0	59.4	69.0	54.4	70.2	46.2	70.5	46.6	72.3	47.3	
Middle School Average	72.0	59.1	72.0	58.6	70.6	59.1	71.5	63.6	73.0	62.1	
High School Average	68.6	73.8	66.8	72.3	73.8	61.2	75.0	64.0	76.5	74.3	
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17	
Points) shall be better than the	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Overall District Average	58.8	63.3	63.8	60.5	60.5	53.5	53.5	55.3	60.0	58.6	
Elementary School Average	59.0	59.4	59.4	54.4	54.4	46.2	46.2	46.6	50.2	47.3	
Middle School Average	62.5	59.1	59.1	58.6	58.6	59.1	59.1	63.6	63.1	62.1	
High School Average	55.0	73.8	73.8	72.3	72.3	61.2	61.2	64.0	65.2	74.3	

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	5-17
4-year Cohort Graduation Rate	Target	Actual								
,	71.5	90.9	72.5	85.1	78.8	93.4	80.6	87.9	82.4	91.6

Terrell County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	35.4	63.6	35.2	66.9	39.3
Mathematics	63.8	38.1	66.8	34.1	69.8	34.4
Science	57.4	31.1	61.0	29.1	62.9	26.9
Social Studies	59.7	35.1	63.1	36.2	65.5	42.3
Middle School						
English/Language Arts	60.3	35.1	63.6	35.2	66.9	38.1
Mathematics	63.8	33.2	66.8	38.3	69.8	38.6
Science	57.4	31.9	61.0	34.2	62.9	37.4
Social Studies	59.7	30.1	63.1	31.3	65.5	23.6
End-of-Course Performance Targets						
9th Grade Literature	61.5	38.3	64.7	42.9	67.9	52.4
American Literature	59.0	22.7	62.4	33.5	65.8	40.5
Coordinate Algebra	56.4	28.9	60.0	36.1	63.6	39.7
Analytic Geometry	55.6	19.0	59.3	33.5	63.0	51.7
Physical Science	50.1	28.9	54.3	34.5	58.5	30.7
Biology	56.6	25.5	60.2	33.0	63.8	41.3
U.S. History	61.6	25.9	64.8	27.2	68.0	44.1
Economics	58.3	42.6	61.8	51.8	65.3	42.8

Terrell County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
1051	Cooper-Carver Elementary School	E	41.4
ALL	All Terrell County Schools	E	41.4
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0109	Terrell Middle School	М	39.5
ALL	All Terrell County Schools	М	39.5
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0105	Terrell High School	Н	42.0
ALL	All Terrell County Schools	Н	42.0

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
1051	Cooper-Carver Elementary School	E	74.4
ALL	All Terrell County Schools	E	74.4
School ID	School Name	Grade Cluster	2018 Progress
0109	Terrell Middle School	М	90.5
ALL	All Terrell County Schools	М	90.5
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0105	Terrell High School	Н	93.0
ALL	All Terrell County Schools	Н	93.0
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	3	33.3%

School Id	School Name	Grade Cluster	BTO Status	
109	Terrell Middle School	М	BTO	Above Expected Range
105	Terrell High School	Н	DNBTO	Within Expected Range
1051	Cooper-Carver Elementary School	E	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
1051	Cooper-Carver Elementary School	E	58.7
ALL	All Terrell County Schools	E	58.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0109	Terrell Middle School	М	71.5
ALL	All Terrell County Schools	М	71.5
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0105	Terrell High School	Н	64.9
ALL	All Terrell County Schools	Н	64.9

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Terrell Middle School	71.5	28.5	1.1	72.6
Terrell High School	64.9	35.1	1.4	66.3
Cooper-Carver Elementary School	58.7	41.3	1.7	60.4

Graduation Rates:

School ID	School Name	2018
0105	Terrell High School	92.1
ALL	All Terrell County Schools	92.1
ALL	All Georgia Schools	82.0

Tift County Schools:

First year as a Charter System: 2016-17

2017-18 Enrollment: 7,626

Number of Schools in System: 11

College and Career Academy: Yes – Charter System Contract (Scheduled Spring 2018)

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Implement alternative grouping and instructional strategies, restructure school day, and extended school day or year	\checkmark	\checkmark
Reconfigure schools from PreK, K-3, 4-5, 6, 7-8, 9 and 10-12 to Prek-5, 6- 8 and 9-12 to better serve student needs by creating longer and more productive relationships with students, parents, and faculty, increasing student engagement opportunities and academic opportunities for students, decreasing transportation challenges and increasing opportunities for more effective horizontal and vertical long-range planning at the school level	√	\checkmark
Develop learner profiles and personalized learning plans to ensure that the education's needs, skills, and interests of each student in grades 6-12 are recognized and incorporated into the instructional program	~	√
Provide a competency and project-based curriculum that is flexibly paces, emphasizes 21st Century skills and accommodates students' individual needs		√
Establish an instructional delivery system incorporates cutting edge technology which supports blended, hybrid, and virtual learning through anytime, anywhere learning opportunities	√	√
Implement innovative and effective organizational strategies for the following sub-populations of students in K-5: economically disadvantaged, developmentally delayed, English language learners, special needs and gifted students, and other students who are unable to function effectively in the regular classroom	√	√
Adopt instructional delivery models for identified student sub- populations that will increase significantly their engagement, attendance, and academic achievement.	√	✓

Tift County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT			E	EXCEEDED TARGET					
BEAT THE ODDS (BTO)											
During each year of its first	20	12-13	2013-14		20	14-15	201	5-16	2016-17		
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Number of schools included in charter system contract		7		7		7		7		7	
Number of schools that Beat the Odds	7	4	7	3	7	4	7	4	7	5	
% of Schools that Beat the Odds	100%	57%	100%	43%	100%	57%	100%	57%	100%	71%	

CCRPI										
CCRPI score (minus Challenge	2012-13		2013-14		2014-15		2015-16		2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	67.0	69.1	65.9	71.3	67.5	72.1	68.1	73.7	69.4
Elementary School Average	73.0	67.4	69.0	63.4	70.2	65.9	70.5	61.4	72.3	65.5
Middle School Average	72.0	67.7	72.0	69.9	70.6	67.1	71.5	67.3	73.0	62.2
High School Average	68.6	65.6	66.8	67.2	73.8	70.5	75.0	80.4	76.5	81.8
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	68.9	67.0	67.0	65.9	65.9	67.5	67.5	68.1	68.1	69.4
Elementary School Average	63.0	67.4	67.4	63.4	63.4	65.9	65.9	61.4	61.4	65.5
Middle School Average	74.2	67.7	67.7	69.9	69.9	67.1	67.1	67.3	67.3	62.2
High School Average	75.2	65.6	65.6	67.2	67.2	70.5	70.5	80.4	80.4	81.8

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
+ year conort ordudation hate	71.5	78.9	72.5	74.4	78.8	83.2	80.6	84.0	82.4	84.5

Tift County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	2014-15		2015-16		2016-17	
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	51.0	63.6	51.2	66.9	60.5
Mathematics	63.8	57.1	66.8	59.4	69.8	63.5
Science	57.4	52.4	61.0	48.4	62.9	53.6
Social Studies	59.7	54.1	63.1	50.9	65.5	55.4
Middle School						
English/Language Arts	60.3	50.3	63.6	52.3	66.9	50.7
Mathematics	63.8	53.8	66.8	58.5	69.8	59.0
Science	57.4	56.5	61.0	54.6	62.9	47.4
Social Studies	59.7	61.8	63.1	64.2	65.5	56.0
End-of-Course Performance Targets						
9th Grade Literature	61.5	49.9	64.7	58.5	67.9	71.2
American Literature	59.0	45.8	62.4	62.3	65.8	64.5
Coordinate Algebra	56.4	45.1	60.0	58.7	63.6	57.4
Analytic Geometry	55.6	45.4	59.3	59.9	63.0	62.4
Physical Science	50.1	31.3	54.3	52.1	58.5	52.6
Biology	56.6	52.3	60.2	58.9	63.8	63.4
U.S. History	61.6	70.1	64.8	72.5	68.0	79.2
Economics	58.3	64.0	61.8	71.5	65.3	77.3

Tift County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0173	G. O. Bailey Primary School	E	77.2
0104	Annie Belle Clark Primary School	E	71.0
2050	Len Lastinger Primary School	E	69.6
3050	Northside Primary School	E	66.0
ALL	All Georgia Schools	E	65.7
4050	Omega Elementary School	E	63.8
ALL	All Tift County Schools	E	60.3
5050	Charles Spencer Elementary School	E	58.5
4052	Matt Wilson Elementary School	E	56.6
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	M	65.1
ALL 1052			
	All Georgia Schools	М	65.1
1052	All Georgia Schools J. T. Reddick School	M M	65.1 55.6
1052 ALL	All Georgia Schools J. T. Reddick School All Tift County Schools	M M M	65.1 55.6 51.3
1052 ALL 0299	All Georgia Schools J. T. Reddick School All Tift County Schools Eighth Street Middle School	M M M M	65.1 55.6 51.3 50.5
1052 ALL 0299 School ID	All Georgia Schools J. T. Reddick School All Tift County Schools Eighth Street Middle School School Name	M M M Grade Cluster	65.1 55.6 51.3 50.5 2018 Content Mastery
1052 ALL 0299 School ID 3052	All Georgia Schools J. T. Reddick School All Tift County Schools Eighth Street Middle School School Name Northeast Campus, Tift County High School	M M M Grade Cluster H	65.1 55.6 51.3 50.5 2018 Content Mastery 69.4

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
2050	Len Lastinger Primary School	E	100.0
4050	Omega Elementary School	E	100.0
0104	Annie Belle Clark Primary School	E	98.3
ALL	All Georgia Schools	E	84.4
0173	G. O. Bailey Primary School	E	82.7
ALL	All Tift County Schools	E	73.9
3050	Northside Primary School	E	73.5
5050	Charles Spencer Elementary School	E	69.5
4052	Matt Wilson Elementary School	E	68.9
School ID	Cab a al Nama		2040 5
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Grade Cluster M	2018 Progress 81.0
ALL	All Georgia Schools	М	81.0
ALL 1052	All Georgia Schools J. T. Reddick School	M M	81.0 80.1
ALL 1052 ALL	All Georgia Schools J. T. Reddick School All Tift County Schools	M M M	81.0 80.1 68.1
ALL 1052 ALL 0299	All Georgia SchoolsJ. T. Reddick SchoolAll Tift County SchoolsEighth Street Middle School	M M M M	81.0 80.1 68.1 61.3
ALL 1052 ALL 0299 School ID	All Georgia Schools J. T. Reddick School All Tift County Schools Eighth Street Middle School School Name	M M M Grade Cluster	81.0 80.1 68.1 61.3 2018 Progress
ALL 1052 ALL 0299 School ID 3052	All Georgia Schools J. T. Reddick School All Tift County Schools Eighth Street Middle School School Name Northeast Campus, Tift County High School	M M M Grade Cluster H	81.0 80.1 68.1 61.3 2018 Progress 100.0

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Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	4	11	36.4%

School Id	School Name	Grade Cluster		BTO Status
104	Annie Belle Clark Primary School	E	BTO	Above Expected Range
173	G. O. Bailey Primary School	E	BTO	Above Expected Range
3052	Northeast Campus, Tift County High School	Н	BTO	Above Expected Range
4050	Omega Elementary School	E	BTO	Above Expected Range
1052	J. T. Reddick School	М	DNBTO	Within Expected Range
5050	Charles Spencer Elementary School	E	DNBTO	Within Expected Range
199	Tift County High School	Н	DNBTO	Below Expected Range
2050	Len Lastinger Primary School	E	DNBTO	Below Expected Range
299	Eighth Street Middle School	М	DNBTO	Below Expected Range
3050	Northside Primary School	E	DNBTO	Below Expected Range
4052	Matt Wilson Elementary School	E	DNBTO	Below Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0173	G. O. Bailey Primary School	E	81.1
4050	Omega Elementary School	E	78.5
ALL	All Georgia Schools	E	77.8
0104	Annie Belle Clark Primary School	E	76.5
ALL	All Tift County Schools	E	67.9
5050	Charles Spencer Elementary School	E	67.0
2050	Len Lastinger Primary School	E	63.0
4052	Matt Wilson Elementary School	E	61.5
3050	Northside Primary School	E	56.4
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
1052	J. T. Reddick School	М	66.6
ALL	All Tift County Schools	М	59.2
0299	Eighth Street Middle School	М	57.2
School ID	School Name	Grade Cluster	2018
3052	Northeast Campus, Tift County High School	Н	80.7
ALL	All Tift County Schools	Н	76.3
ALL	All Georgia Schools	Н	75.3
0199	Tift County High School	Н	69.8

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Annie Belle Clark Primary School	76.5	23.5	0.9	77.4
G. O. Bailey Primary School	81.1	18.9	0.8	81.9
Northeast Campus, Tift County High School	80.7	19.3	0.8	81.5
Omega Elementary School	78.5	21.5	0.9	79.4
J. T. Reddick School	66.6	33.4	1.3	67.9
Charles Spencer Elementary School	67.0	33.0	1.3	68.3
Tift County High School	69.8	30.2	1.2	71.0
Len Lastinger Primary School	63.0	37.0	1.5	64.5
Eighth Street Middle School	57.2	42.8	1.7	58.9
Northside Primary School	56.4	43.6	1.7	58.1
Matt Wilson Elementary School	61.5	38.5	1.5	63.0

Graduation Rates:

School ID	School Name	2018
0199	Tift County High School	85.8
ALL	All Tift County Schools	85.8
ALL	All Georgia Schools	82.0
3052	Northeast Campus, Tift County High School	NA

Union County Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 2,768

Number of Schools in System: 5

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Flexible service models to serve students based on their individual needs rather than the state-identified label	\checkmark	
A unique approach to increase student exploration, application, and evaluation in STEM concepts utilizing a vertical approach in elementary, middle and high school. The district will merge multiple STEM models by developing content knowledge, utilizing research mentors locally a regionally, and providing field research opportunities for students in a rural school district	√	✓
Expand postsecondary partnerships to include academic and vocational opportunities for all students based on the needs of the student population and the regional economic community	\checkmark	

Union County Schools Cont.:

Academic Information:

Кеу:										
DID NOT MEET TARGET		SHOWED IN	MPROVE	JENT		EXCEEDED	TARGET			
BEAT THE ODDS (BTO)										
During each year of its first	20	12-13	201	3-14	20)14-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		5		5		3		3		4
Number of schools that Beat the Odds	5	5	5	5	3	1	3	2	4	3
% of Schools that Beat the Odds	100%	100%	100%	100%	100%	33%	100%	67%	100%	75%

CCRPI CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6 17
Points) shall be better than the State average CCRPI each year	Target	Actual								
Overall System Average	71.5	83.7	69.1	82.2	71.3	72.5	72.1	80.1	73.7	77.9
Elementary School Average	73.0	86.8	69.0	85.2	70.2	68.7	70.5	73.7	72.3	72.9
Middle School Average	72.0	85.7	72.0	82.2	70.6	73.4	71.5	79.8	73.0	74.8
High School Average	68.6	77.2	66.8	77.3	73.8	77.3	75.0	89.6	76.5	87.5
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
Points) shall be better than the District's own previous year CCRPI	Target	Actual								
Overall District Average	80.8	83.7	83.7	82.2	82.2	72.5	72.5	80.1	80.1	77.9
Elementary School Average	84.7	86.8	86.8	85.2	85.2	68.7	68.7	73.7	73.7	72.9
Middle School Average	81.5	85.7	85.7	82.2	82.2	73.4	73.4	79.8	79.8	74.8
High School Average	74.0	77.2	77.2	77.3	77.3	77.3	77.3	89.6	89.6	87.5

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	92.8	72.5	90.7	78.8	97.3	80.6	97.6	82.4	96.7

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Union County Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	67.3	63.6	67.1	66.9	77.1
Mathematics	63.8	80.5	66.8	78.8	69.8	80.2
Science	57.4	78.3	61.0	77.1	62.9	77.1
Social Studies	59.7	74.9	63.1	73.1	65.5	67.1
Middle School						
English/Language Arts	60.3	69.1	63.6	72.2	66.9	69.9
Mathematics	63.8	77.1	66.8	85.8	69.8	82.3
Science	57.4	80.2	61.0	81.0	62.9	70.9
Social Studies	59.7	78.1	63.1	83.0	65.5	86.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	66.1	64.7	90.0	67.9	85.0
American Literature	59.0	69.8	62.4	82.1	65.8	101.8
Coordinate Algebra	56.4	61.3	60.0	94.3	63.6	77.7
Analytic Geometry	55.6	62.6	59.3	73.3	63.0	87.8
Physical Science	50.1	82.4	54.3	90.0	58.5	88.1
Biology	56.6	79.6	60.2	93.5	63.8	102.9
U.S. History	61.6	64.0	64.8	84.9	68.0	84.3
Economics	58.3	81.3	61.8	94.8	65.3	85.5

Union County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
1050	Union County Primary School	E	86.2
0103	Union County Elementary School	E	76.1
ALL	All Union County Schools	E	75.9
ALL	All Georgia Schools	E	65.7
3050	Woody Gap High/Elementary School	E	TFS
School ID	School Name	Grade Cluster	2018 Content Mastery
0108	Union County Middle School	М	78.1
ALL	All Union County Schools	М	77.5
ALL	All Georgia Schools	М	65.1
3050	Woody Gap High/Elementary School	М	55.9
School ID	School Name	Grade Cluster	2018 Content Mastery
0101	Union County High School	Н	81.6
ALL	All Union County Schools	Н	81.5
ALL	All Georgia Schools	Н	66.9
3050	Woody Gap High/Elementary School	Н	TFS

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
ALL	All Union County Schools	E	77.2
0103	Union County Elementary School	E	76.9
1050	Union County Primary School	E	NA
3050	Woody Gap High/Elementary School	E	NA
School ID	School Name	Grade Cluster	2018 Progress
3050	Woody Gap High/Elementary School	М	82.4
0108	Union County Middle School	М	81.7
ALL	All Union County Schools	М	81.7
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0101	Union County High School	Н	80.1
ALL	All Union County Schools	Н	79.9
3050	Woody Gap High/Elementary School	Н	NA

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	1	5	20.0%

School Id	School Name	Grade Cluster		BTO Status
1050	Union County Primary School	E	BTO	Above Expected Range
101	Union County High School	Н	DNBTO	Within Expected Range
103	Union County Elementary School	E	DNBTO	Within Expected Range
108	Union County Middle School	М	DNBTO	Within Expected Range
3050	Woody Gap High/Elementary School	М	DNBTO	Within Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
1050	Union County Primary School	E	88.6
ALL	All Georgia Schools	E	77.8
0103	Union County Elementary School	E	75.4
ALL	All Union County Schools	E	75.3
3050	Woody Gap High/Elementary School	E	NA
School ID	School Name	Grade Cluster	2018
0108	Union County Middle School	М	79.1
ALL	All Union County Schools	М	78.5
ALL	All Georgia Schools	М	76.2
3050	Woody Gap High/Elementary School	М	74.4
School ID	School Name	Grade Cluster	2018
0101	Union County High School	Н	75.8
ALL	All Union County Schools	Н	75.8
ALL	All Georgia Schools	Н	75.3
3050	Woody Gap High/Elementary School	Н	NA

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Union County Primary School	88.6	11.4	0.5	89.1
Union County High School	75.8	24.2	1.0	76.8
Union County Elementary School	75.4	24.6	1.0	76.4
Union County Middle School	79.1	20.9	0.8	79.9
Woody Gap High/Elementary School	74.4	25.6	1.0	75.4

Graduation Rates:

School ID	School Name	2018
ALL	All Union County Schools	98.2
0101	Union County High School	98.1
ALL	All Georgia Schools	82.0
3050	Woody Gap High/Elementary School	TFS

Vidalia City Schools:

First year as a Charter System: 2014-15

2018-19 Enrollment: 2,476

Number of Schools in System: 4

College and Career Academy: Yes - Start-up Charter School – Regional Partners

Number of Charter Schools in District: 1

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Increasing focus on fine arts by leveraging relationships with local artisans and musicians	✓	\checkmark
Building relationships with local business and industry to provide real world job training and skill building		\checkmark
Creating pre-AP classes at the middle school level		
Providing Latin instruction in K-5		
Used charter funds to offer Spanish in the 7th and 8th grade for high school credit. It seemed to be easier to manage initially with personnel than Latin.		\checkmark
We are currently working on a plan to waive course requirements for those students participating in the GPP program	√	
We actually used our Charter funds to add Music and Art back in our		\checkmark
Elementary and Primary Schools		\checkmark

Vidalia City Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET		SHOWED IMPROVEMENT			1	EXCEEDED TARGET				
BEAT THE ODDS (BTO) During each year of its first	20	12-13	201	3-14	20	14-15	201	5-16	201	6-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target		Target	Actual	Target	Actual
Number of schools included in charter system contract		4		4		3		4		3
Number of schools that Beat the Odds	4	1	4	2	3	1	4	2	3	2
% of Schools that Beat the Odds	100%	25%	100%	50%	100%	33%	100%	50%	100%	67%

ССКРІ										
CCRPI score (minus Challenge Points) shall be better than the State average CCRPI each year	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
(must increase CCRPI by at least 2.0 points annually)	Target	Actual								
Overall System Average	71.5	65.4	69.1	67.7	71.3	69.0	71.2	66.2	73.7	65.3
Elementary School Average	73.0	61.2	69.0	72.7	70.2	69.3	70.5	62.8	72.3	57.4
Middle School Average	72.0	69.3	72.0	67.0	70.6	65.6	71.5	67.5	73.0	69.4
High School Average	68.6	69.4	66.8	60.2	73.8	71.3	75.0	67.8	76.5	74.7
CCRPI score (minus Challenge Points) shall be better than the District's own previous year CCRPI	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
	Target	Actual								
Overall District Average	65.7	65.4	65.4	67.7	67.7	69.0	69.1	66.2	66.2	65.3
Elementary School Average	63.7	61.2	61.2	72.7	72.7	69.3	69.3	62.8	62.8	57.4
Middle School Average	71.2	69.3	69.3	67.0	67.0	65.6	65.6	67.5	67.5	69.4
High School Average	64.7	69.4	69.4	60.2	60.2	71.3	71.3	67.8	67.8	74.7

GRADUATION RATE										
	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
4-year Cohort Graduation Rate	Target	Actual								
-	71.5	74.4	72.5	75.7	78.8	87.3	80.6	58.1	82.4	91.7

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Vidalia City Schools Cont.:

MILESTONES						
State Derformance Targets	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	55.0	63.6	49.5	66.9	56.0
Mathematics	63.8	59.1	66.8	55.3	69.8	57.5
Science	57.4	52.6	61.0	54.0	62.9	43.7
Social Studies	59.7	46.5	63.1	49.5	65.5	45.2
Middle School						
English/Language Arts	60.3	49.2	63.6	52.4	66.9	51.5
Mathematics	63.8	49.5	66.8	53.6	69.8	55.5
Science	57.4	50.8	61.0	49.1	62.9	36.9
Social Studies	59.7	58.3	63.1	49.7	65.5	48.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	53.7	64.7	61.0	67.9	63.7
American Literature	59.0	48.6	62.4	60.2	65.8	66.8
Coordinate Algebra	56.4	54.0	60.0	51.0	63.6	52.9
Analytic Geometry	55.6	46.8	59.3	43.5	63.0	68.4
Physical Science	50.1	35.6	54.3	46.3	58.5	42.7
Biology	56.6	44.2	60.2	47.7	63.8	53.3
U.S. History	61.6	48.9	64.8	54.0	68.0	51.9
Economics	58.3	58.7	61.8	44.5	65.3	54.5

Vidalia City Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
2050	J. D. Dickerson Primary School	E	59.1
5050	Sally Dailey Meadows Elementary School	E	53.2
ALL	All Vidalia City Schools	E	53.2
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0173	J. R. Trippe Middle School	М	51.0
ALL	All Vidalia City Schools	М	51.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0273	Vidalia Comprehensive High School	Н	54.8
ALL	All Vidalia City Schools	Н	54.8

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
5050	Sally Dailey Meadows Elementary School	E	57.6
ALL	All Vidalia City Schools	E	57.6
2050	J. D. Dickerson Primary School	E	NA
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0173	J. R. Trippe Middle School	М	77.6
ALL	All Vidalia City Schools	М	77.6
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	Н	83.0
0273	Vidalia Comprehensive High School	Н	78.7
ALL	All Vidalia City Schools	Н	78.7

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	0	4	0.0%

School Id	School Name	Grade Cluster		BTO Status
173	J. R. Trippe Middle School	М	DNBTO	Within Expected Range
2050	J. D. Dickerson Primary School	E	DNBTO	Below Expected Range
273	Vidalia Comprehensive High School	Н	DNBTO	Below Expected Range
5050	Sally Dailey Meadows Elementary School	E	DNBTO	Below Expected Range

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Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
5050	Sally Dailey Meadows Elementary School	E	58.2
ALL	All Vidalia City Schools	E	56.1
2050	J. D. Dickerson Primary School	E	44.3
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0173	J. R. Trippe Middle School	М	65.7
ALL	All Vidalia City Schools	М	65.7
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	Н	75.3
0273	Vidalia Comprehensive High School	Н	67.2
ALL	All Vidalia City Schools	Н	67.2

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
J. R. Trippe Middle School	65.7	34.3	1.4	67.1
J. D. Dickerson Primary School	44.3	55.7	2.2	46.5
Vidalia Comprehensive High School	67.2	32.8	1.3	68.5
Sally Dailey Meadows Elementary School	58.2	41.8	1.7	59.9

Graduation Rates:

School ID	School Name	2018
0273	Vidalia Comprehensive High School	93.7
ALL	All Vidalia City Schools	93.7
ALL	All Georgia Schools	82.0

Warren County Schools:

First year as a Charter System: 2008-09

2018-19 Enrollment: 562

Number of Schools in System: 3

College and Career Academy: Yes – Charter System Contract

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Youth Entrepreneurship Program - developed with collaboration with		
the Warren County Chamber of Commerce, this is a class where students		
actually plan, develop and start up a business on their own. Business		
owners in the community serve as mentors and presenters during this		
class. Students compete for funding from community businessmen by		
presenting their business plans to a panel.		
Youth Apprenticeship Program / Workforce Investment Act Program -		
Combining these two programs allows students to receive credit while		
they work in the community and receive compensation		
Dual Enrollment Classes - the Career Academy opened in September		
2012 and, based on a market analysis of the area, five courses being		
offered by Oconee Fall Line Tech: Nursing, Welding, Computer Systems,		
Early Childhood Education, Cyber, Industrial Maintenance, Shampoo		
Tech. These hands-on classes and the dual enrollment with Oconee Fall		
Line Tech help prepare students for college, careers and life		
Spanish- Foreign language will be expanded to include elementary and		
middle school students. The Charter System plans to offer two classes of		
Spanish for elementary students. Additionally, Spanish for Carnegie	\checkmark	\checkmark
credit will be offered at the middle school as well as one exploratory		
Spanish class for middle school students		
Technology - through grants, the Charter System will also provide		
students with boards in every classroom K-12. The Charter System will		
also provide students with iPads, iPods, mobile labs, laptops, active		\checkmark
expressions, active votes, etc., in lieu of textbooks and plans to		
implement BYOT initiatives		

Warren County Schools Cont.:

Academic Information:

DID NOT MEET TARGET	SHOWED I	MPROVEN	VIENT		EXCEEDED	TARGET				
BEAT THE ODDS (BTO)										
During each year of its first	20)12-13	201	3-14	20)14-15	201	5-16	2016	5-17
five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Number of schools included in charter system contract		3		3		3		3		3
Number of schools that Beat the Odds	3	2	3	2	3	1	3	3	3	2
% of Schools that Beat the Odds	100%	67%	100%	67%	100%	33%	100%	100%	100%	67%

CCRPI score (minus Challenge	201	2-13	201	2013-14		2014-15		5-16	2016-17	
Points) shall be better than the State average CCRPI each year	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.5	62.4	69.1	60.5	71.3	59.3	72.1	65.0	73.7	59.1
Elementary School Average	73.0	61.9	69.0	56.5	70.2	55.9	70.5	61.4	72.3	51.9
Middle School Average	72.0	61.2	72.0	65.6	70.6	65.8	71.5	64.0	73.0	64.1
High School Average	68.6	64.2	66.8	65.5	73.8	61.1	75.0	74.6	76.5	70.6
CCRPI score (minus Challenge	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
					-					· 1/
Points) shall be better than the District's own previous year CCRPI	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
•	Target 57.3	Actual	Target 62.4	Actual 60.5	Target 60.5	Actual 59.3	Target 59.3	Actual 65.0		-
District's own previous year CCRPI	•								Target	Actual
District's own previous year CCRPI Overall District Average	57.3	62.4	62.4	60.5	60.5	59.3	59.3	65.0	Target 65.0	Actual

GRADUATION RATE											
	201	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual									
	71.5	81.3	72.5	73.3	78.8	80.5	80.6	89.5	82.4	87.5	

Warren County Schools Cont.:

MILESTONES						
State Performance Targets:	Target	Actual	Target	Actual	Target	Actual
State Performance Targets.	201	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	30.8	63.6	35.9	66.9	36.2
Mathematics	63.8	39.5	66.8	44.5	69.8	41.0
Science	57.4	30.6	61.0	33.2	62.9	19.7
Social Studies	59.7	30.8	63.1	29.8	65.5	15.8
Middle School						
English/Language Arts	60.3	41.9	63.6	41.3	66.9	36.0
Mathematics	63.8	47.4	66.8	43.8	69.8	52.3
Science	57.4	29.0	61.0	35.0	62.9	37.0
Social Studies	59.7	43.8	63.1	49.0	65.5	48.9
End-of-Course Performance Targets						
9th Grade Literature	61.5	37.1	64.7	55.3	67.9	63.4
American Literature	59.0	52.8	62.4	34.8	65.8	29.0
Coordinate Algebra	56.4	51.2	60.0	34.7	63.6	40.2
Analytic Geometry	55.6	31.7	59.3	77.6	63.0	61.9
Physical Science	50.1	TFS	54.3	18.9	58.5	32.3
Biology	56.6	37.8	60.2	64.3	63.8	37.0
U.S. History	61.6	25.0	64.8	45.5	68.0	42.0
Economics	58.3	16.2	61.8	94.3	65.3	21.0

Warren County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	E	65.7
3050	Freeman Elementary School	E	41.0
ALL	All Warren County Schools	E	41.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	М	65.1
0105	Warren County Middle School	М	49.0
ALL	All Warren County Schools	М	49.0
School ID	School Name	Grade Cluster	2018 Content Mastery
ALL	All Georgia Schools	Н	66.9
0205	Warren County High School	Н	59.0
ALL	All Warren County Schools	Н	59.0

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	E	84.4
3050	Freeman Elementary School	E	80.8
ALL	All Warren County Schools	E	80.8
School ID	School Name	Grade Cluster	2018 Progress
0105	Warren County Middle School	Μ	96.3
ALL	All Warren County Schools	Μ	96.3
ALL	All Georgia Schools	М	81.0
School ID	School Name	Grade Cluster	2018 Progress
0205	Warren County High School	Н	93.8
ALL	All Warren County Schools	Н	93.8
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO	
2018	2	3	66.7%	

School Id	School Name	Grade Cluster		BTO Status
105	Warren County Middle School	М	BTO	Above Expected Range
205	Warren County High School	Н	BTO	Above Expected Range
3050	Freeman Elementary School	E	DNBTO	Within Expected Range

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	E	77.8
3050	Freeman Elementary School	E	67.8
ALL	All Warren County Schools	E	67.8
School ID	School Name	Grade Cluster	2018
0105	Warren County Middle School	М	77.3
ALL	All Warren County Schools	М	77.3
ALL	All Georgia Schools	М	76.2
School ID	School Name	Grade Cluster	2018
0205	Warren County High School	Н	80.4
ALL	All Warren County Schools	Н	80.4
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Warren County Middle School	77.3	22.7	0.9	78.2
Warren County High School	80.4	19.6	0.8	81.2
Freeman Elementary School	67.8	32.2	1.3	69.1

Graduation Rates:

School ID	School Name	2018
0205	Warren County High School	87.8
ALL	All Warren County Schools	87.8
ALL	All Georgia Schools	82.0

White County Schools:

First year as a Charter System: 2010-11

2018-19 Enrollment: 3,586

Number of Schools in System: 7

College and Career Academy: No

Number of Charter Schools in District: 0

Essential or Innovative Features included in your charter system contract.	Use of waivers to implement	Use of charter system supplemental funding
Creating virtual learning opportunities for acceleration and remediation		\checkmark
Utilizing innovative instructional approaches to best serve students with differing educational needs	√	✓
System-wide expansion of foreign language curriculum		
Implementing additional work-based learning opportunities and expanding college and career programs to ensure students are college and/or workforce ready upon graduation	\checkmark	
Implement new research-based reading initiative system wide Grade K-5	\checkmark	\checkmark

White County Schools Cont.:

Academic Information:

Key:

DID NOT MEET TARGET SI		SHOWED IMPROVEMENT			EXCEEDED TARGET					
BEAT THE ODDS (BTO)										
During each year of its first five-year charter term, each System Charter School shall "beat the odds"	Target	Actual	201 Target	3-14 Actual	Target	014-15 t Actual	201 Target	5-16 Actual	2010 Target	Actual
Number of schools included in charter system contract		7		7		6		7		7
Number of schools that Beat the Odds	7	4	7	5	6	5	7	6	7	6
% of Schools that Beat the Odds	100%	57%	100%	71%	100%	83%	100%	86%	100%	86%

ССКРІ										
CCRPI score (minus Challenge Points) shall be better than the State average CCRPI each year	201	2-13	201	3-14	201	4-15	201	5-16	201	6-17
(must increase CCRPI by at least 2.0 points annually)	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall System Average	71.2	74.4	69.3	77.6	71.5	77.7	71.2	78.9	73.7	81.3
Elementary School Average	73.0	74.5	69.0	80.2	70.2	79.0	70.5	82.6	72.3	81.6
Middle School Average	72.0	70.8	72.0	73.2	70.6	67.0	71.5	64.1	73.0	74.6
High School Average	68.6	77.1	66.8	76.7	73.8	83.8	75.0	85.0	76.5	86.5
CCRPI score (minus Challenge Points) shall be better than the District's own previous year CCRPI	2012-13 Pl		2013-14		-14 2014-15		14-15 2015-16		2016-17	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Overall District Average	79.5	74.4	74.4	77.6	77.6	77.7	76.0	78.9	78.9	81.3
Elementary School Average	78.8	74.5	74.5	80.2	80.2	79.0	79.0	82.6	82.6	81.6
Middle School Average	81.5	70.8	70.8	73.2	73.2	67.0	67.0	64.1	64.1	74.6
High School Average	79.0	77.1	77.1	76.7	76.7	83.8	83.8	85.0	85.0	86.5

GRADUATION RATE										
	2012-13		2013-14		2014-15		2015-16		2016-17	
4-year Cohort Graduation Rate	Target	Actual								
	71.5	94.4	72.5	93.5	78.8	93.2	80.6	94.8	82.4	95.0

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White County Schools Cont.:

MILESTONES						
State Daufaumanaa Taxaata	Target	Actual	Target	Actual	Target	Actual
State Performance Targets:	2014	4-15	201	5-16	201	6-17
End-of-Grade Performance Targets						
Elementary School						
English/Language Arts	60.3	57.9	63.6	65.6	66.9	73.7
Mathematics	63.8	73.9	66.8	82.8	69.8	82.8
Science	57.4	70.6	61.0	77.3	62.9	78.4
Social Studies	59.7	71.4	63.1	74.7	65.5	74.7
Middle School						
English/Language Arts	60.3	57.7	63.6	58.6	66.9	64.3
Mathematics	63.8	64.2	66.8	66.7	69.8	74.5
Science	57.4	65.9	61.0	59.9	62.9	66.4
Social Studies	59.7	69.8	63.1	66.2	65.5	68.7
End-of-Course Performance Targets						
9th Grade Literature	61.5	70.6	64.7	65.6	67.9	73.4
American Literature	59.0	66.8	62.4	65.5	65.8	71.3
Coordinate Algebra	56.4	64.9	60.0	67.2	63.6	62.9
Analytic Geometry	55.6	55.8	59.3	71.7	63.0	82.7
Physical Science	50.1	68.5	54.3	71.5	58.5	61.9
Biology	56.6	88.3	60.2	82.5	63.8	79.6
U.S. History	61.6	69.6	64.8	67.1	68.0	78.9
Economics	58.3	76.3	61.8	69.9	65.3	79.3

White County Schools Cont.:

Academic Information 2018:

Content Mastery (by grade band):

School ID	School Name	Grade Cluster	2018 Content Mastery
0104	Mount Yonah Elementary School	E	81.1
0200	Jack P Nix Elementary School	E	79.5
ALL	All White County Schools	E	78.8
0100	Tesnatee Gap Elementary (Old White Co. Intermediate)	E	78.1
0109	Mossy Creek Elementary School	E	75.7
ALL	All Georgia Schools	E	65.7
School ID	School Name	Grade Cluster	2018 Content Mastery
0174	White County Middle School	М	69.5
ALL	All White County Schools	М	69.5
ALL	All Georgia Schools	М	65.1
School ID	School Name	Grade Cluster	2018 Content Mastery
0204	White County 9th Grade Academy	Н	79.4
ALL	All White County Schools	Н	79.3
0105	White County High School	Н	78.8
ALL	All Georgia Schools	Н	66.9

Progress (by grade band):

School ID	School Name	Grade Cluster	2018 Progress
0200	Jack P Nix Elementary School	E	97.3
ALL	All White County Schools	E	92.3
0104	Mount Yonah Elementary School	E	91.0
0109	Mossy Creek Elementary School	E	90.1
ALL	All Georgia Schools	E	84.4
0100	Tesnatee Gap Elementary (Old White Co. Intermediate)	E	82.0
School ID	School Name	Grade Cluster	2018 Progress
ALL	All Georgia Schools	М	81.0
0174	White County Middle School	М	74.5
ALL	All White County Schools	М	74.5
School ID	School Name	Grade Cluster	2018 Progress
0105	White County High School	Н	100.0
ALL	All White County Schools	Н	97.8
0204	White County 9th Grade Academy	Н	95.1
ALL	All Georgia Schools	Н	83.0

Beating the Odds:

Year	# of Schools that BTO	# of Schools in Charter System	% of Schools that BTO
2018	5	7	71.4%

School Id	School Name	Grade Cluster	BTO Status		
104	Mount Yonah Elementary School	E	BTO	Above Expected Range	
105	White County High School	Н	BTO	Above Expected Range	
109	Mossy Creek Elementary School	E	BTO	Above Expected Range	
200	Jack P Nix Primary	E	BTO	Above Expected Range	
204	White County 9th Grade Academy	Н	BTO	Above Expected Range	
100	Tesnatee Gap Elementary School	E	DNBTO	Below Expected Range	
174	White County Middle School	М	DNBTO	Below Expected Range	

Overall CCRPI:

School ID	School Name	Grade Cluster	2018
0200	Jack P Nix Elementary School	E	86.0
0109	Mossy Creek Elementary School	E	83.3
0104	Mount Yonah Elementary School	E	81.0
ALL	All White County Schools	E	79.9
ALL	All Georgia Schools	E	77.8
0100	Tesnatee Gap Elementary (Old White Co. Intermediate)	E	69.4
School ID	School Name	Grade Cluster	2018
ALL	All Georgia Schools	М	76.2
0174	White County Middle School	М	70.2
ALL	All White County Schools	М	70.2
School ID	School Name	Grade Cluster	2018
0105	White County High School	Н	89.1
ALL	All White County Schools	Н	88.7
0204	White County 9th Grade Academy	Н	85.8
ALL	All Georgia Schools	Н	75.3

4% Gap Closure (Annual):

School Name	2018 Baseline	Initial Gap	4%	2019 Target
Mount Yonah Elementary School	81.0	19.0	0.8	81.8
White County High School	89.1	10.9	0.4	89.5
Mossy Creek Elementary School	83.3	16.7	0.7	84.0
Jack P Nix Primary	86.0	14.0	0.6	86.6
White County 9th Grade Academy	85.8	14.2	0.6	86.4
Tesnatee Gap Elementary School	69.4	30.6	1.2	70.6
White County Middle School	70.2	29.8	1.2	71.4

Graduation Rates:

School ID	School Name	2018
0105	White County High School	90.8
ALL	All White County Schools	90.8

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ALL	All Georgia Schools	82.0
0204	White County 9th Grade Academy	NA

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